

Insurance. Investments.



6M 2018 Results 13 August 2018

Torsten Leue, CEO Dr. Immo Querner, CFO Talanx well on track to achieve Group net income Outlook of ~EUR 850m



All segments – except Industrial Lines - contribute to EBIT growth

Industrial Lines: "20/20/20" goal launched to bring Fire CoR to well below 100% by 2020

Net income down due to one-time tax effects – profit Outlook and payout target confirmed

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RoE at 10.0% - well above the minimum target of 750bps plus risk-free rate

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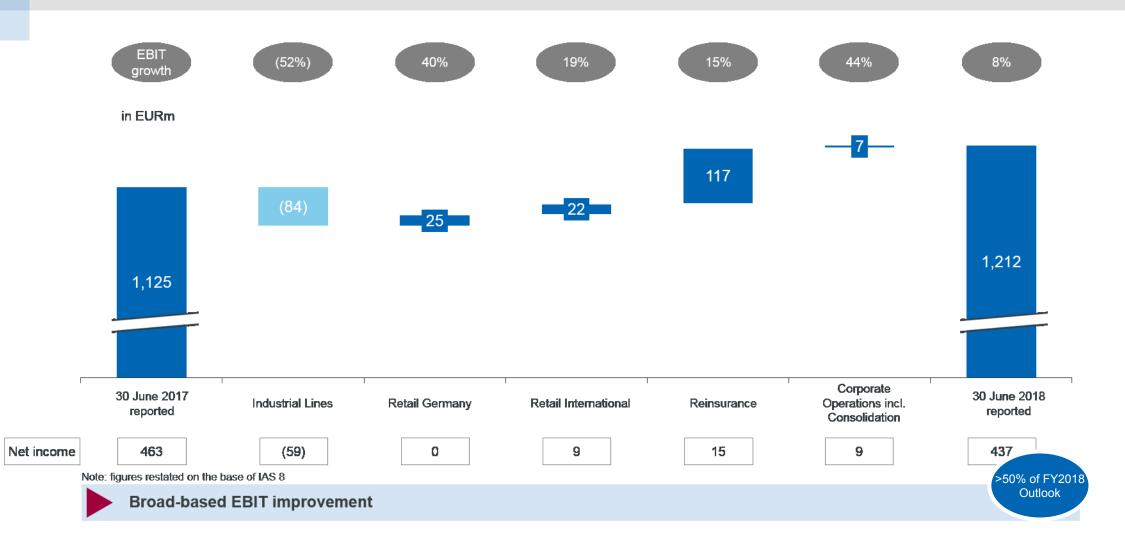
Mid-term Target Matrix Additional Information 6M 2018 Risk Management



EURm	6M 2018	6M 2017	Delta	Comments
Gross written premium (GWP)	18,760	17,553	+7%	Despite currency headwind, strong business momentum
Net premium earned	14,435	13,450	+7%	continues. Currency-adjusted, top-line up by 11.8%
Net underwriting result	(748)	(940)	+20%	
t/o P/C	273	232	+18%	
t/o Life	(1,021)	(1,171)	+13%	
Net investment income	2,007	2,085	(4%)	
Other income / expenses	(47)	(20)	(135%)	
Operating result (EBIT)	1,212	1,125	+8%	All operating segments – except Industrial Lines - contribute to EBIT growth. EBIT growth higher than top-line increase
Financing interests	(84)	(74)	(14%)	
Taxes on income	(357)	(267)	(34%)	Higher tax rate due to Retail Germany and US tax reform
Net income before minorities	771	784	(2%)	
Non-controlling interests	(334)	(321)	(4%)	
Net income after minorities	437	463	(6%)	Talanx on track to reach 2018 Group net income Outlook of ~EUR 850m
Combined ratio	96.7%	97.0%	(0.3%)pts	Group combined ratio slightly improved after 6M
Tax ratio	31.6%	25.4%	+6.2%pts	
Return on equity	10.0%	10.3%	(0.3%)pts	Well above target of ≥750bps plus risk-free



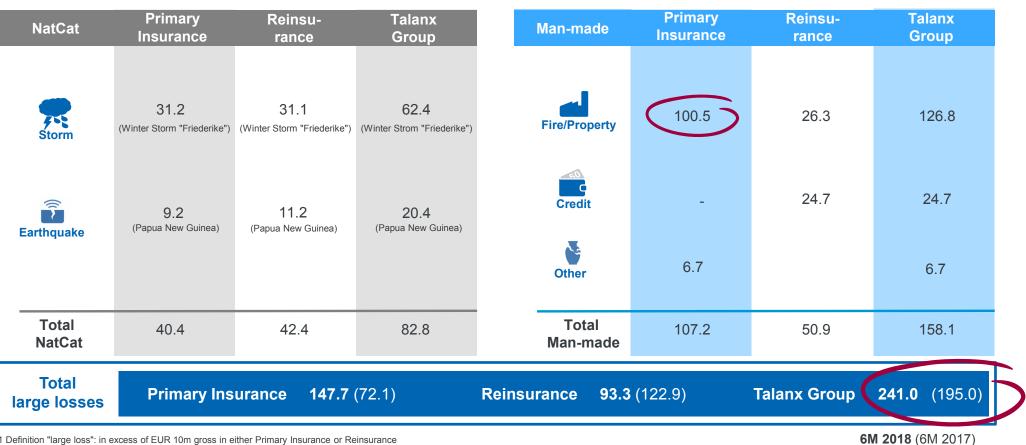
### 6M 2018 – Divisional contribution to change in Group EBIT



EURm	Q2 2018	Q2 2017	Delta	Comments
Gross written premium (GWP)	8,200	7,801	+5%	GWP increases markedly despite currency headwind.
Net premium earned	7,446	6,752	+10%	Currency-adjusted, top-line up by 9.0%
Net underwriting result	(318)	(525)	+39%	
t/o P/C	154	97	+59%	
t/o Life	(472)	(620)	+24%	Largely driven by the lower realisation of capital gains in
Net investment income	944	1,074	(12%)	Retail Germany
Other income / expenses	(6)	0	n/m	Significant improvement in the net underwriting result over-
Operating result (EBIT)	620	549	+13 %	compensates decline in the net investment income and in
Financing interests	(43)	(38)	(13%)	the other income / expenses
Taxes on income	(194)	(125)	(55%)	Higher tax rates in Retail Germany, Retail International and
Net income before minorities	383	386	(1%)	Reinsurance Division
Non-controlling interests	(164)	(161)	(2%)	
Net income after minorities	219	225	(3%)	Higher tax rate triggers slight decline in Q2 bottom-line
Combined ratio	96.5%	97.6%	(1.1%)pts	Combined ratio improves in O2 2019
Tax ratio	33.6%	24.5%	+9.1%pts	Combined ratio improves in Q2 2018
Return on equity	10.1%	9.8%	+0.3%pts	RoE in Q2 2018 slightly above the 10%-level



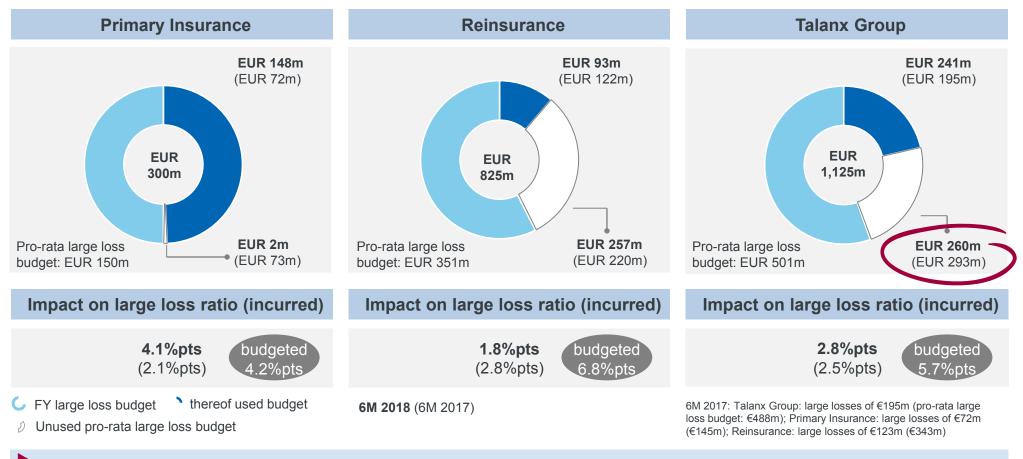
## Large losses<sup>1</sup> in 6M 2018 (in EURm)



1 Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance

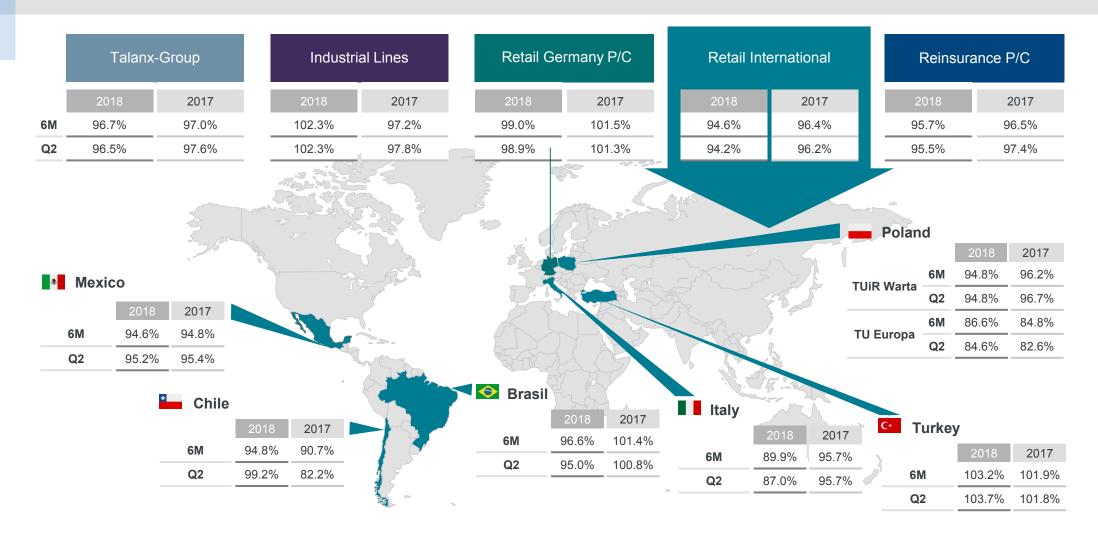
Note: 6M 2018 Primary Insurance large losses (net) are split as follows: Industrial Lines: EUR 131.2m; Retail Germany: EUR 11.9; Retail International: EUR 0.1m, Corporate Operations: EUR 4.5m; since FY2016 reporting onwards, the table includes large losses from Industrial Liability line, booked in the respective FY. The 6M budget for large losses stands at EUR150m in Primary Insurance and at EUR351m in Reinsurance. By consequence, Primary Insurance and Reinsurance have both remained within their budgets, implying an extra cushion - also when compared to last year' 6M - for the remainder of the year.

### Large loss budget in 6M 2018



Large losses within their respective pro-rata budgets – EUR 260m additional buffer on Group level

# 1 Combined Ratios



### 1 Industrial Lines: key results of a thorough analysis

	Total Division	of which "Fire" line <sup>1</sup>	of which all other lines	
Net premium earned 6M 2018	EUR1,235m	~20%	~80%	
<b>Combined ratio</b> 6M 2018	102.3%	~119%	~97%	

#### Analysis

Normalised run-off results after 6M / decent positive reserve quality by division and by line

Focus on ~20% of Industrial Lines portfolio, ~80% are in good shape

HDI Global slightly behind market average. German Fire market loss-making (GDV 2018E: 115%<sup>2</sup>)

Frequent renewal dates give opportunity for a fast clean-up

1 Fire defined as the Property line "Property Damage/Business Interruption". This excludes the Engineering and Multi-Risk lines

2 GDV estimate for market combined ratio in German Industrial Property ("industrielle Sachversicherung")



### Industrial Lines: promising launch of the "20/20/20" goal

Steps taken

New management team in place since Q2 2018

Thorough analysis of status quo

Shift from selective to broad-based price increases as of Q2 2018

**Fast-track profitabilisation** within the next 18 months

New line management to present programme in detail at CMD 2018 on 23 October

#### Commitment

 $\sim$ 1/3 of targeted price increases contracted until June 2018

The new team is committed to bring the combined ratio in Fire to well below 100% until 2020

Mid-term aspiration to achieve a divisional combined ratio of ~96% remains unchanged

Note: Targets are subject to no large losses exceeding budget (cat), no turbulences on capital markets (capital) and no material currency fluctuations (currency)

"20/20/20 goal"

profitabilisation of the Fire

portfolio, with a particular

min. 20% CoR improvement on

20% of portfolio effective in

A broad-based

focus on Germany:

2020 ("20/20/20")



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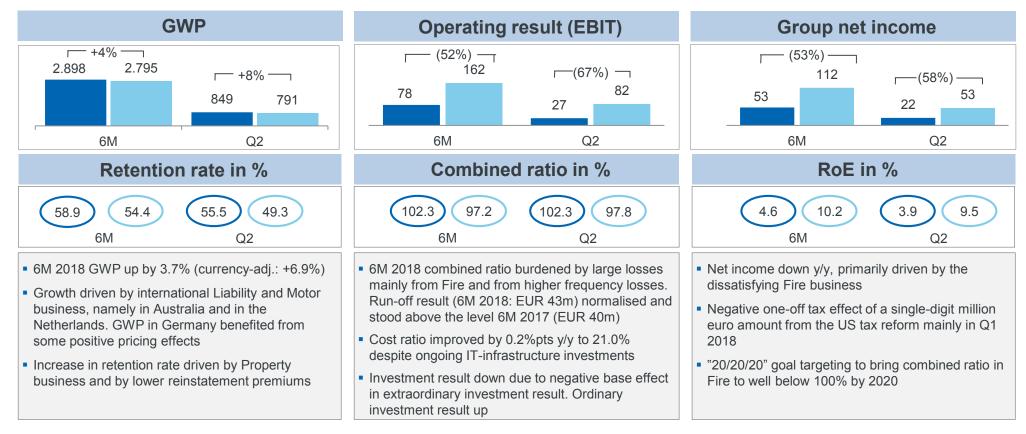
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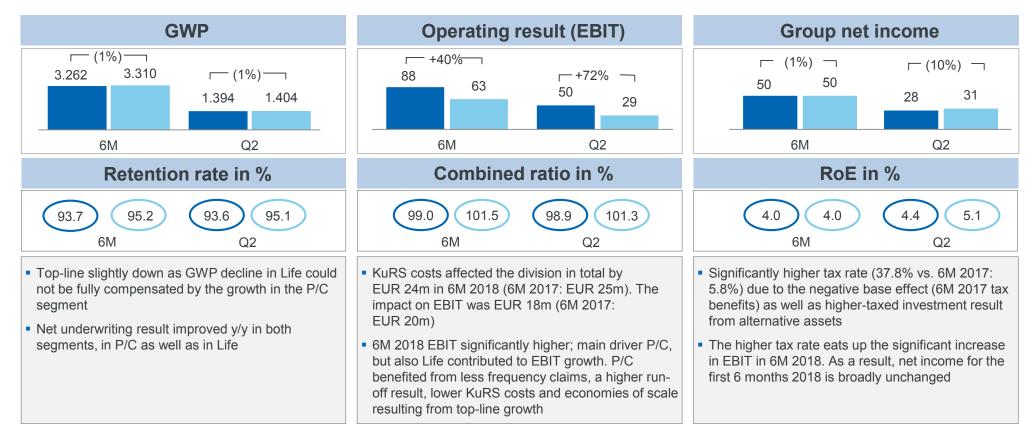
# 2 Segments – Industrial Lines



#### EURm, IFRS 2018 2017

Dissatisfying combined ratio driven by only 20% of overall business – run-off result normalised

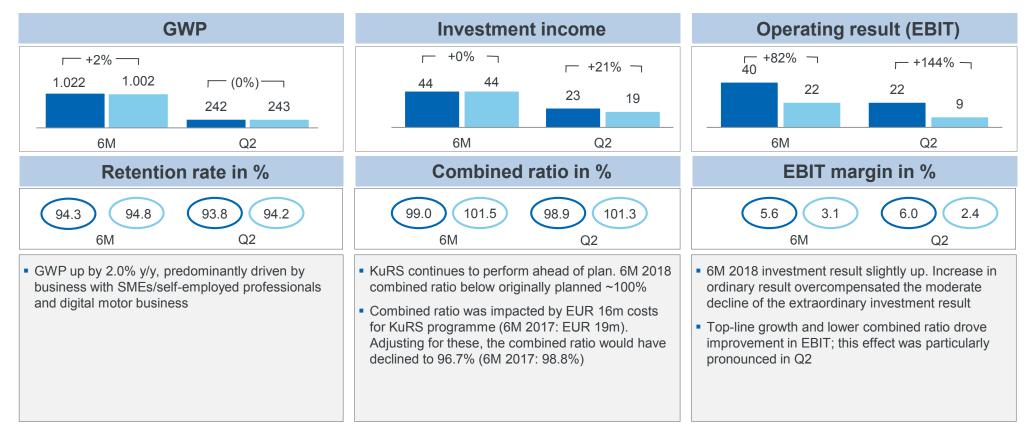
### 2 Segments – Retail Germany Division



EURm, IFRS 2018 2017

6M EBIT significantly up, driven by P/C and Life business ahead of KuRS targets – bottom-line burdened by higher tax rate

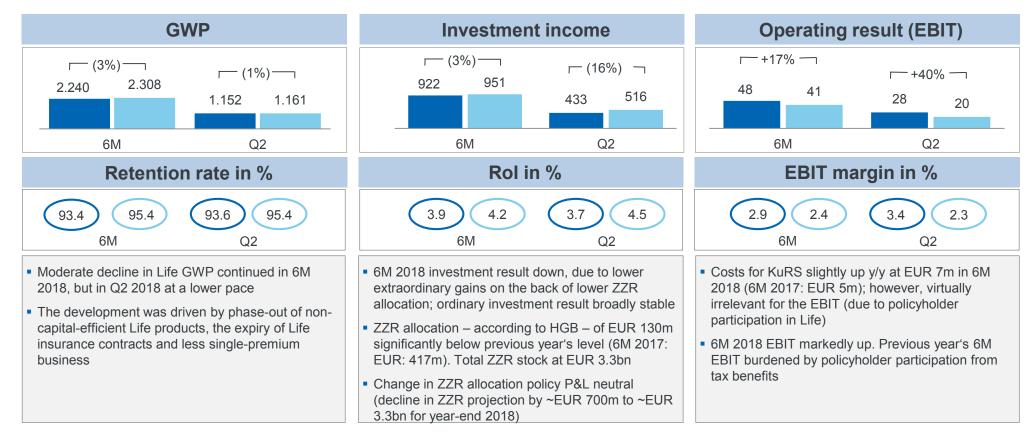
# 2 Segments – Retail Germany P/C



EURm, IFRS 2018 2017

Significant EBIT increase driven by the further improved underwriting performance – KuRS ahead of plan

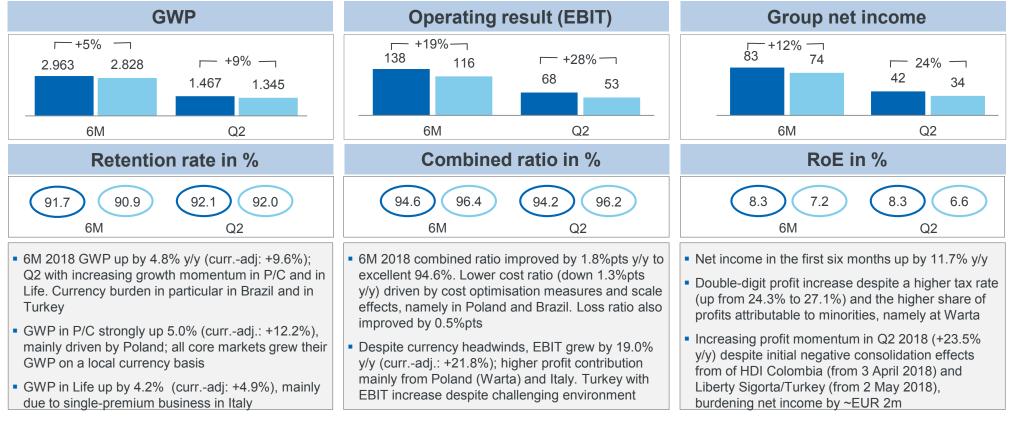
# 2 Segments – Retail Germany Life



EURm, IFRS 2018 2017

Lower ZZR contribution in 6M 2018 – EBIT significantly improved

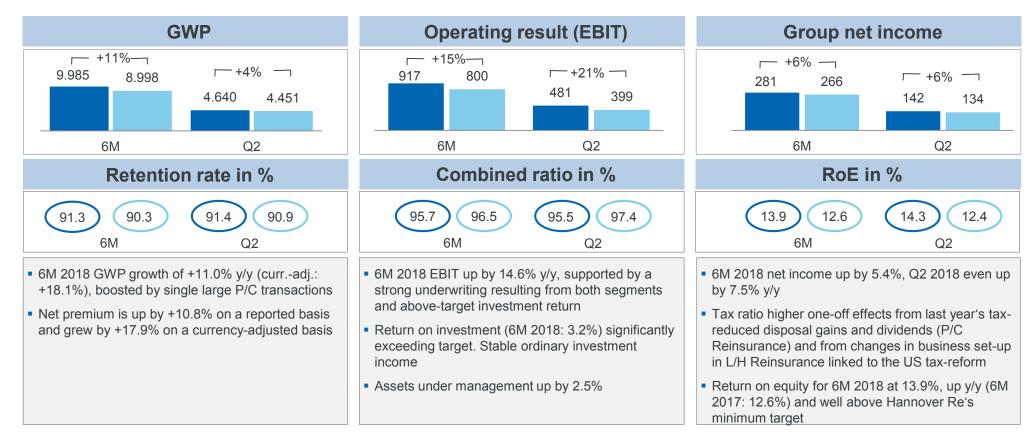
# 2 Segments – Retail International



EURm, IFRS 📃 2018 📃 2017

Q2 2018 with improving momentum in strong top-line growth and profitability

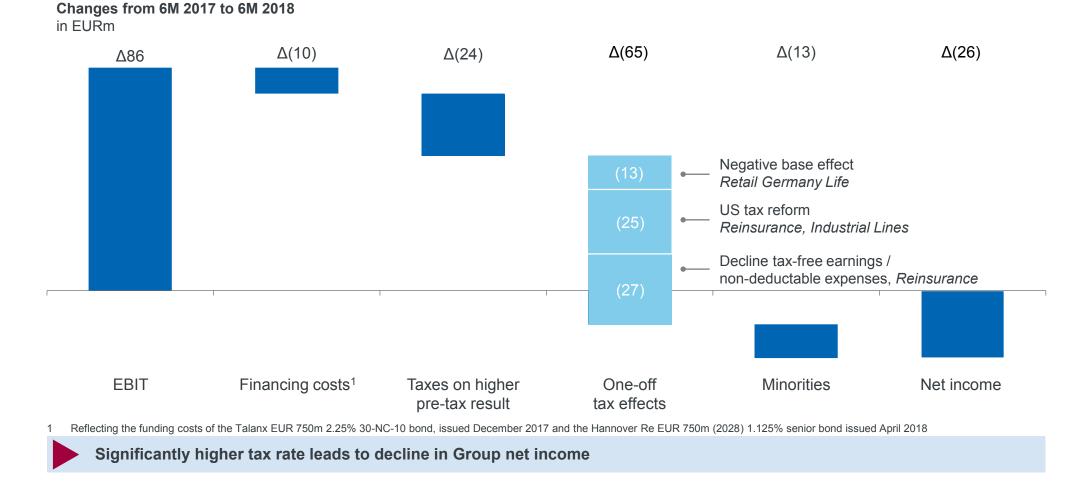
### 2 Segments – Reinsurance Division



EURm, IFRS 2018 2017

6M 2018 with satisfactory performance driven by strong underwriting results

### 2 Transition bridge from improved EBIT to lower Group net income



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#### Net investment income Talanx Group

EUR m, IFRS	6M 2018	6M 2017	Change	
Ordinary investment income	1,687	1,683	+0%	
thereof current investment income from interest	1,329	1,359	(2%)	
thereof profit/loss from shares in ass. companies	4	7	(45%)	
Realised net gains/losses on investments	419	466	(10%)	
Write-ups/write-downs on investments	(79)	(95)	(16%)	
Unrealised net gains/losses on investments	(6)	30	(121%)	
Investment expenses	(120)	(113)	+6%	
Income from investments under own management	1,901	1,971	(4%)	
Income from investment contracts	(0)	(2)	(95%)	
Interest income on funds withheld and contract deposits	106	116	(8%)	
Total	2,007	2,085	(4%)	

#### **Comments**

- Ordinary investment income stable. Effects from low-interest rate environment were compensated by higher investment results from private equity and infrastructure
- Realised net investment gains down by EUR 47m y/y to EUR 419m in 6M 2018; decision to realise less capital gains due to the anticipation of a new ZZR regime. 6M 2018 ZZR allocation significantly lower at EUR 130m (6M 2017: 417m).
- Originally higher Q1 ZZR contribution re-allocated to RfB
- 6M 2018 Rol slightly down to 3.5% (6M 2017: 3.7%) impacted by markedly lower realised gains compared to the previous year
- Lower level of writedowns in investments, predominantly from positive base effects in 6M 2017

6M 2018 Rol at 3.5% - well in-line with Outlook of ≥3.0%, despite significantly lower realised investment gains

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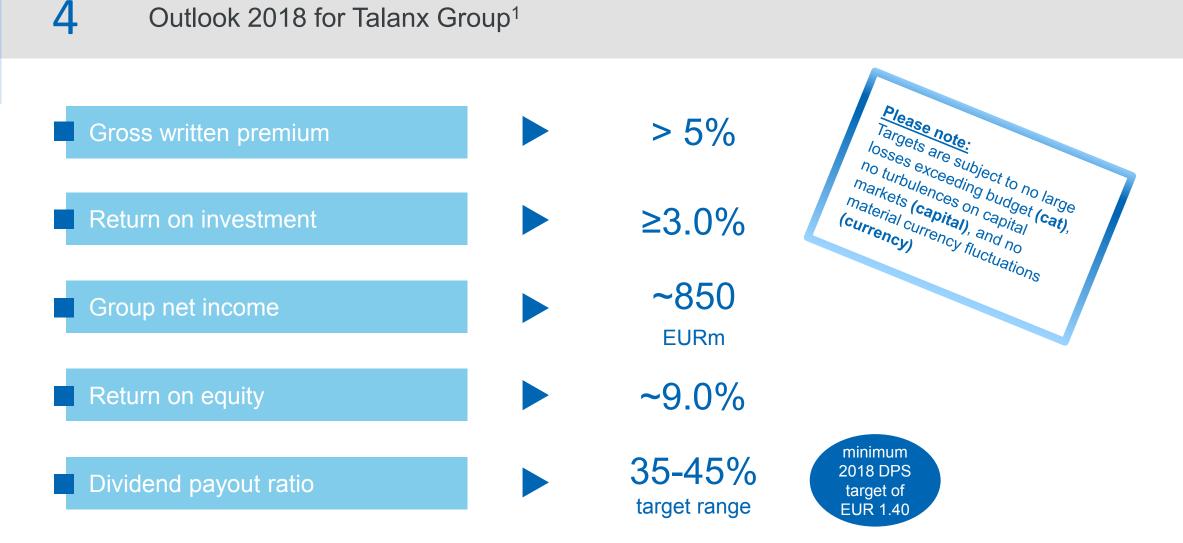
Investments / Capital

4 Outlook



Mid-term Target Matrix Additional Information 6M 2018 Risk Management





1 The targets are based on an large loss budget of EUR 300m (2017: EUR 290m) in Primary Insurance, of which EUR 260m in Industrial Lines. The large loss budget in Reinsurance stands at EUR 825m

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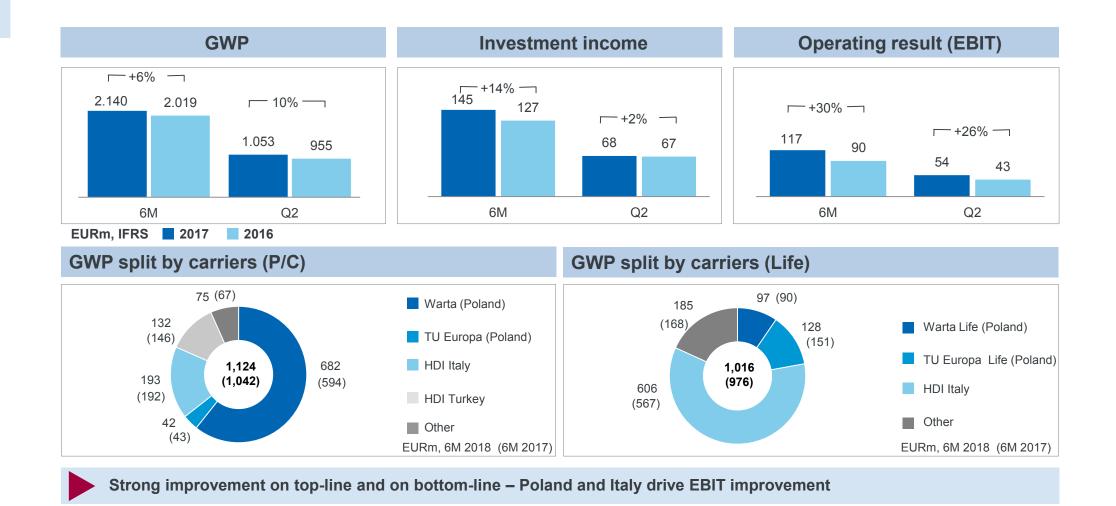


### 5 Mid-term target matrix & current status

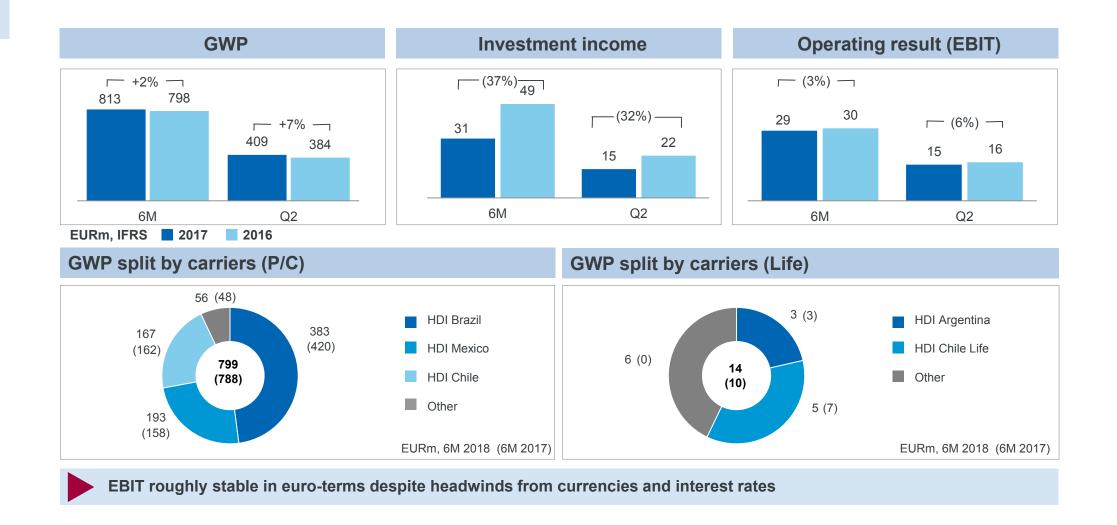
Segments	Key figures	Strategic targets (2015 - 2019)	2017	2015-2017 <sup>9</sup>	
	Gross premium growth <sup>1</sup>	3 - 5%	7.5%	4.0%	
	Return on equity	≥ 750 bps above risk free <sup>2</sup>	7.5% [≥8.3%]	9.0% [≥8.5%]	
Group	Group net income growth	mid single-digit percentage growth rate	(25.5%)	(4.4%)	
	Dividend payout ratio	35 - 45%	52.7%	45.1%	
	Return on investment	$\geq$ risk free + (150 to 200) bps <sup>2</sup>	4.0% [≥2.3 – 2.8%] ✓	3.7% [≥2.5 – 3.0%]	
	Gross premium growth <sup>1</sup>	3 - 5%	5.2%	2.5%	
Industrial Lines	Retention rate	60 - 65%	55.2%	53.5%	
Retail Germany	Gross premium growth <sup>1</sup>	≥ 0%	(2.9%)	(4.0%)	
Retail International	Gross premium growth <sup>1</sup>	≥ 10%	10.5%	9.2%	
Primary Insurance	Combined ratio <sup>3</sup>	~ 96%	101.2%	99.1%	
r filliar y litsurance	EBIT margin <sup>4</sup>	~ 6%	4.1%	9.0% [≥8.5%] (4.4%) 45.1% 3.7% [≥2.5 - 3.0%] 2.5% 53.5% (4.0%) 9.2% 99.1% 4.4% 8.8% 96.0% 15.6% 2.1% EUR 301m 11.2%	
	Gross premium growth <sup>6</sup>	3 - 5%	18.7%	8.8%	
P/C Reinsurance <sup>7,8</sup>	Combined ratio <sup>3</sup>	≤ 96%	99.8%	96.0%	
	EBIT margin <sup>4</sup>	≥ 10%	12.5%	15.6%	
	Gross premium growth <sup>1</sup>	5 - 7%	1.4%	2.1%	
_ife & Health	Average value of New Business (VNB) after minorities <sup>5</sup>	≥ EUR 110m	EUR 183m 🗸	EUR 301m	
Reinsurance <sup>7,8</sup>	EBIT margin <sup>4</sup> financing and longevity business	≥ 2%	13.2%	11.2%	
	EBIT margin⁴ mortality and health business	≥ 6%	0.0%	2.3%	

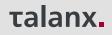
1 Organic growth only; currency-neutral; CAGR; 2 Risk-free rate is defined as the 5-year rolling average of the 10-year German government bond yield; 3 Talanx definition: incl. net interest income on funds withheld and contract deposits; 4 EBIT/net premium earned, 5 Reflects Hannover Re target of at least EUR 220m; 6 Average throughout the cycle; currency-neutral; 7 Targets reflect Hannover Re targets of at least EUR 2018, Hannover Re has stated a new EBIT growth target of 25%. By contrast, it does not state EBIT margin targets by reporting category anymore; 9 Growth rates calculated as 2014 – 2017 CAGR; of therwise arithmetic mean; Note: growth targets are average an annual targets

# 5 6M 2018 Additional Information – Retail International Europe: Key financials

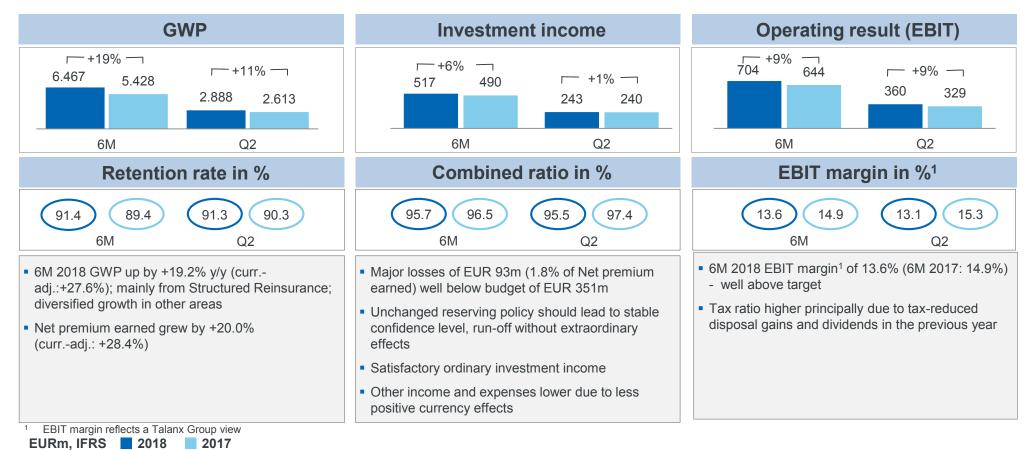


### 5 6M 2018 Additional Information – Retail International LatAm: Key financials





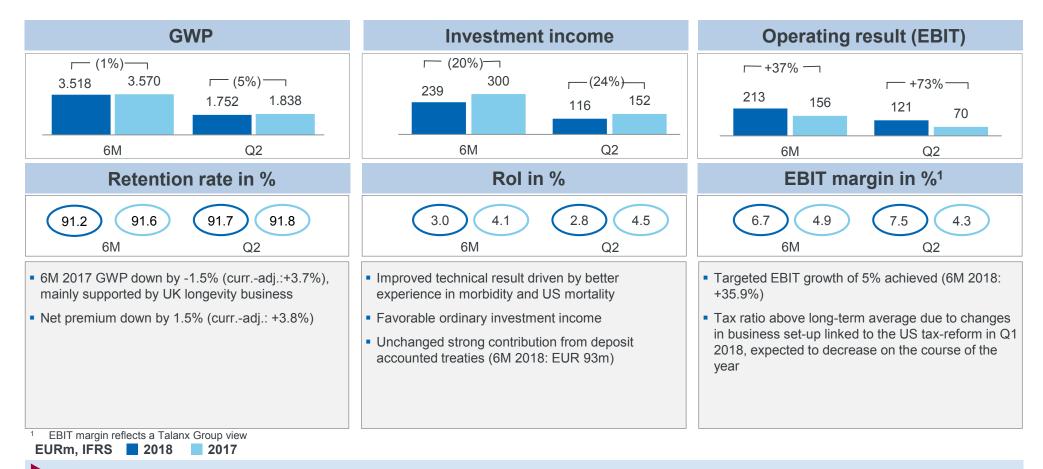
## 5 6M 2018 Additional Information – Segment P/C Reinsurance



High profitability supported by increased underwriting result



# 5 6M 2018 Additional Information – Segment Life/Health Reinsurance



Overall good profitability – US mortality results better than expected

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# 5 6M 2018 Additional Information – Segments

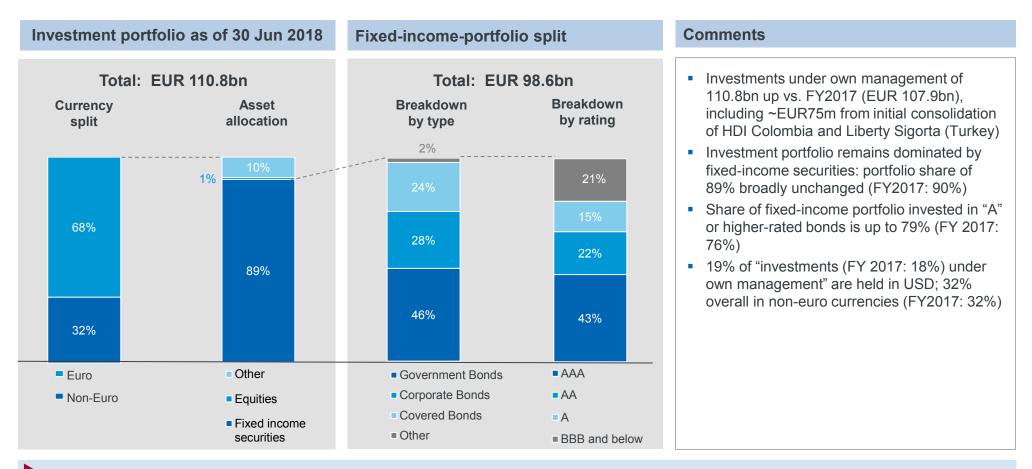
	Inc	dustrial Line	S	Reta	il Germany F	P/C	Retail Germany Life		
EURm, IFRS	6M 2018	6M 2017	Change	6M 2018	6M 2017	Change	6M 2018	6M 2017	Change
P&L									
Gross written premium	2,898	2,795	+4%	1,022	1,002	+2%	2,240	2,308	(3%)
Net premium earned	1,235	1,160	+6%	701	688	+2%	1,654	1,702	(3%)
Net underwriting result	(28)	32	n/m	8	(9)	n/m	(858)	(900)	+5%
Net investment income	124	137	(9%)	44	44	+0%	923	951	(3%)
Operating result (EBIT)	78	162	(52%)	40	22	+84%	48	41	+19%
Net income after minorities	53	112	(52%)	n/a	n/a	n/m	n/a	n/a	n/m
Key ratios									
Combined ratio non-life insurance and reinsurance	102.3% <sup>1</sup>	97.2%	5.1%pts	99.0% <sup>2</sup>	101.5%	(2.5%)pts	-	-	-
Expense ratio	21.0%	21.2%	(0.2%)pts	35.8%	36.5%	(0.7%)pts	-	-	-
Loss ratio	81.3%	76.0%	5.3%pts	63.1%	64.9%	(1.8%)pts	-	-	-
Return on investment	3.0%	3.5%	(0.5%)pts	2.2%	2.3%	(0.1%)pts	3.9%	4.2%	(0.3%)pts

1 Q2 2018 combined ratio: 102.3% (Q2 2017: 97.8%), expense ratio: 21.7% (21.7%), loss ratio: 80.6% (76.1%) 2 Q2 2018 combined ratio: 98.9%% (Q2 2017: 101.3%), expense ratio: 36.0 (36.4%), loss ratio: 62.9% (64.8%)

	Retail	Internatio	onal	P/C Reinsurance			Life/Health Reinsurance			Group		
EURm, IFRS	6M 2018	6M 2017	Change	6M 2018	6M 2017	Change	6M 2018	6M 2017	Change	6M 2018	6M 2017	Change
P&L												
Gross written premium	2,963	2,828	5%	6,467	5,428	19%	3,518	3,570	-1%	18,760	17,553	7%
Net premium earned	2,513	2,358	7%	5,175	4,313	20%	3,171	3,220	-2%	14,435	13,450	7%
Net underwriting result	33	14	138%	206	149	38%	(108)	(229)	+53%	(748)	(940)	+20%
Net investment income	174	173	0%	517	490	6%	239	300	n/m	2,007	2,085	-4%
Operating result (EBIT)	138	116	18%	704	644	9%	213	156	36%	1,212	1,125	8%
Net income after minorities	83	74	12%	n/a	n/a	n/m	n/a	n/a	n/m	437	463	-6%
Key ratios												
Combined ratio non-life insurance and reinsurance	94.6% <sup>1</sup>	96.4%	(1.8%)pts	95.7% <sup>2</sup>	96.5%	(0.8%)pts	-	-	-	96.7% <sup>3</sup>	97.0%	(0.3%)pt
Expense ratio	28.3%	29.6%	(1.3%)pts	31.3%	28.7%	2.7%pts	-	-	-	29.7%	28.4%	1.3%pts
Loss ratio	66.2%	66.8%	(0.6%)pts	64.7%	67.9%	(3.2%)pts	-	-	-	67.2%	68.6%	(1.4%)pt
Return on investment	3.4%	3.7%	(0.3%)pts		3.0%	0.2%pts	3.0%	4.1%	(1.1%)pts	3.5%	3.7%	(0.2%)pts

1 Q2 2018 combined ratio: 94.2% (Q2 2017: 96.2%), expense ratio: 28.6% (29.6%), loss ratio: 65.6% (66.6%) 2 Q2 2018 combined ratio: 95.5% (Q2 2017: 97.4%), expense ratio: 34.4% (29.5%), loss ratio: 61.4% (67.7%) 3 Q2 2018 combined ratio: 96.5% (Q2 2017: 97.6%), expense ratio: 31.6% (28.9%), loss ratio: 65.0% (68.6%)

### 5 6M 2018 Additional Information – Breakdown of investment portfolio



Investment strategy unchanged – portfolio remains dominated by strongly rated fixed-income securities

### **3** Risk management – Solvency II capital

#### **Development of Solvency II capitalisation** 390 Regulatory View (SII CAR) **Economic View** (BOF CAR) You will find the Q2 2018 update until end September 2018 under http://www.talanx.com/investorrelations/berichte-risikomanagement/group Limit 275% 200% 206% Target range 197% 194% 190% 186% 150 - 200% 171% Q1 2017 6M 2017 9M 2017 2017 2015 2016 Q1 2018 Q1 2018

Note: Solvency II ratio relates to HDI Group as the regulated entity. The chart does not contain the effect of transitional measures. Solvency II ratio including transitional measures for Q1 2018 was 251% (FY2017 253%).

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