

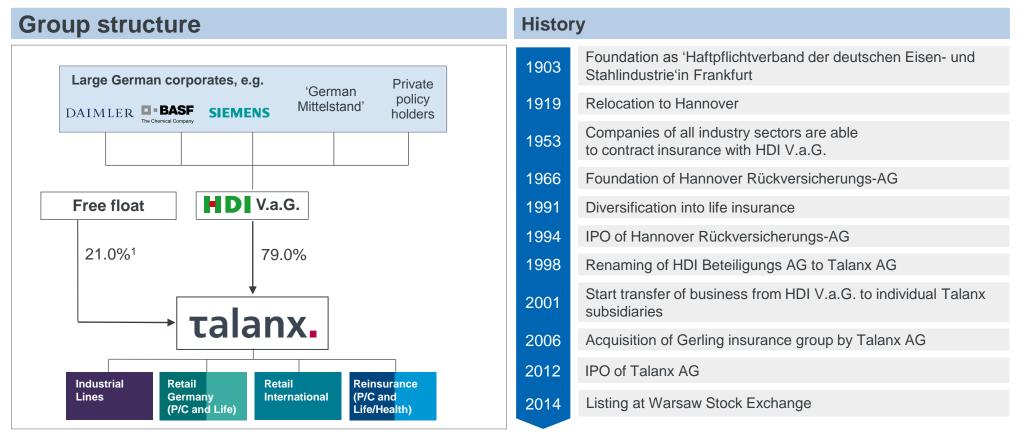


Insurance. Investments.

Roadshow Luxembourg

Dr. Immo Querner, CFO Luxemburg, 25 October 2017

Founded as a lead insurer by German corporates



1 Including employee shares and stake of Meiji Yasuda (below 5%)

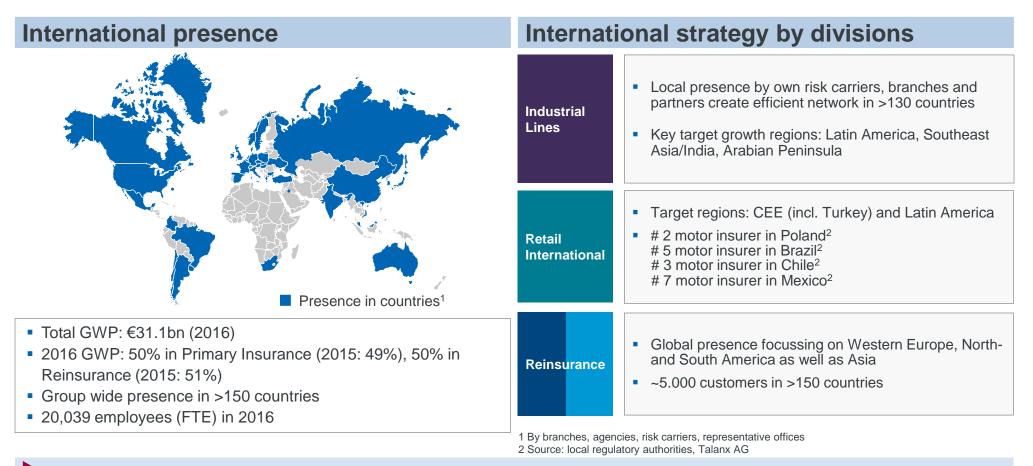
Strong roots: originally founded by German corporate clients; HDI V.a.G still key shareholder

Four divisions with a strong portfolio of brands



Integrated international insurance group following a multi-brand approach

International footprint and focussed growth strategy



Global network in Industrial Lines and Reinsurance – leading position in retail target markets

Among the leading European insurance groups

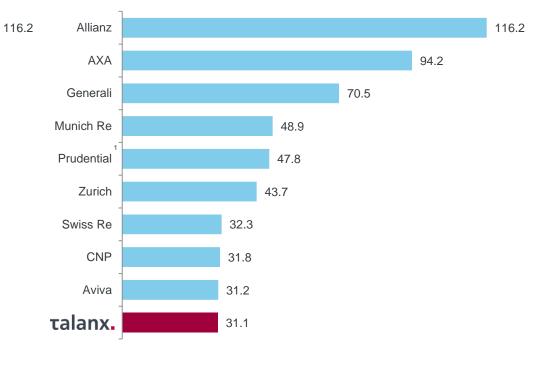
Allianz Munich Re 48.9 τalanx. 31.1 R + V 14.8 9.8 Debeka Vk Bayern 7.8 HUK 6.9 Signal Iduna 5.6 Gothaer 4.4 W&W 4.0

Top 10 German insurers

German insurers by global GWP (2016, €bn)

Top 10 European insurers

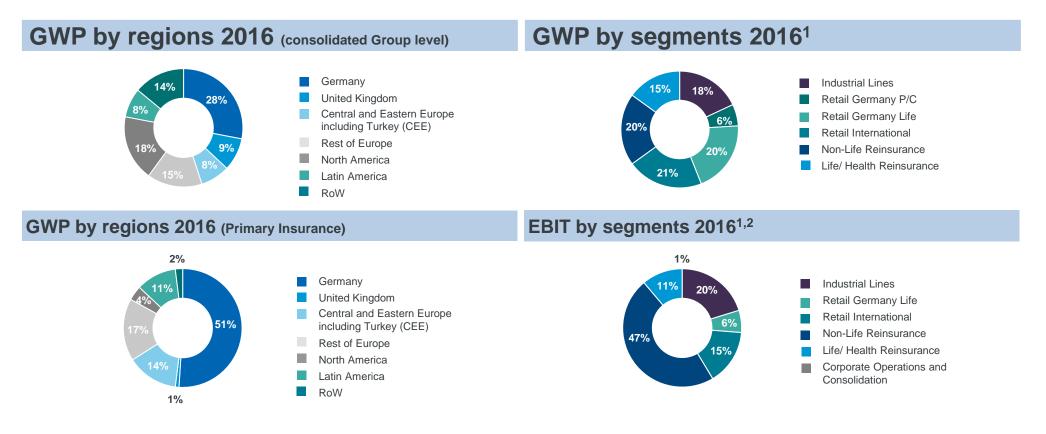
European insurers by global GWP (2016, €bn)



1 Gross earned premium Source: Company publications

Third-largest German insurance group with leading position in Europe

Regional and segmental split of GWP and EBIT

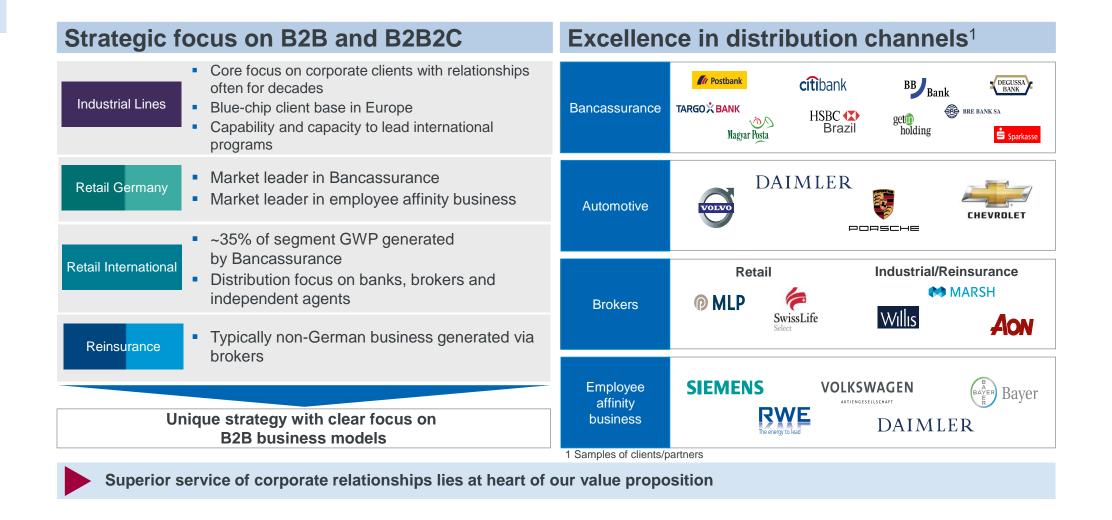


1 Adjusted for the 50.2% stake in Hannover Re 2 Calculation excludes Retail Germany P/C, which reported a negative EBIT of €2m

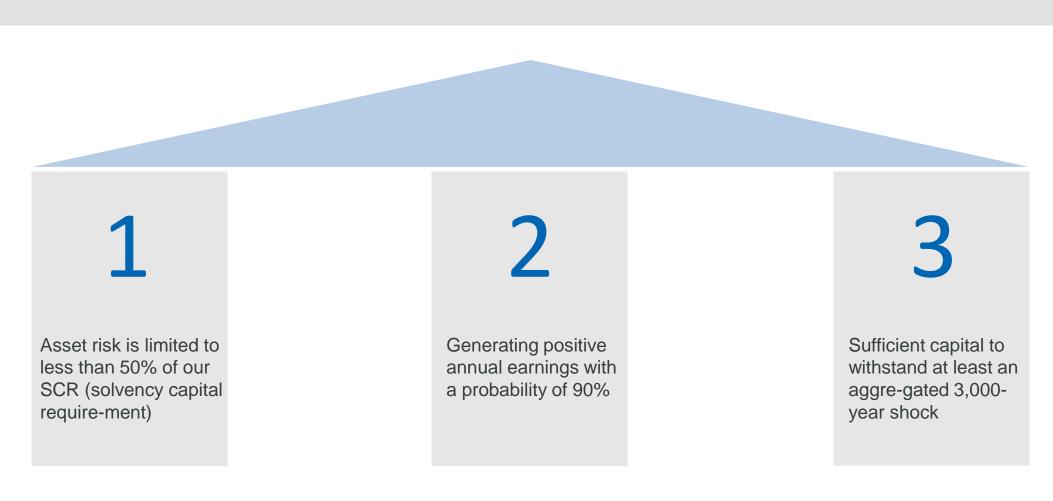


Well-diversified sources of premium and EBIT generation

B2B competence as a key differentiator



Key Pillars of our risk management

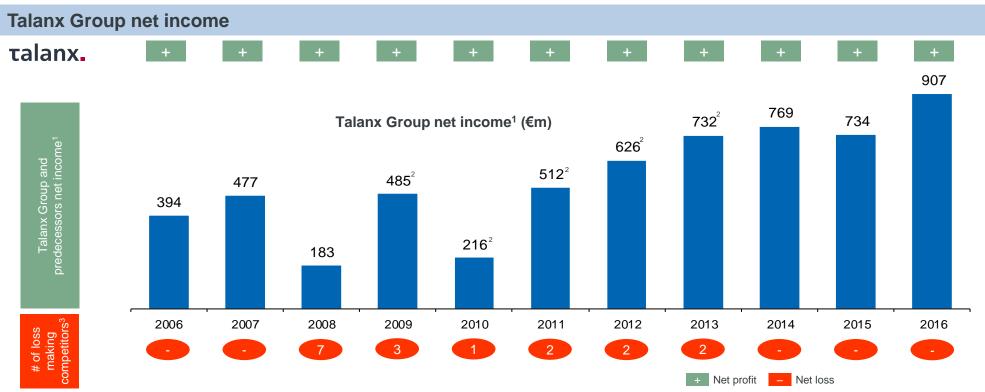


Risk components of Talanx	Group ¹	Comments
3% 4% 17% 29% 47%	Counterparty default risk Operational risk Underwriting risk life Non-life risk Market risk	 Total market risk stands at 47% of solvency capital requirements, which is comfortably below the 50% limit Self-set limit of 50% reflects the dedication to primarily focus on insurance risk Non-Life is the dominating insurance risk category, comprising premium and reserve risk, NatCat and counterparty default risk Equities ~2% of investments under own management Over 75% of fixed-income portfolio invested in "A" or higher-rated bonds – broadly stable over recent quarters

1 Figures show risk categorisation, in terms of solvency capital requirements, of the Talanx Group in the economic view (based on Basic Own Funds) as of FY2016

Market risk sensitivity (limited to less than 50% of solvency capital requirement) is deliberately low

2 Diversification of business model leads to earnings resilience



1 Net income of Talanx after minorities, after tax based on restated figures as shown in annual reports (2005–2015 according to IFRS)

2 Adjusted on the basis of IAS 8

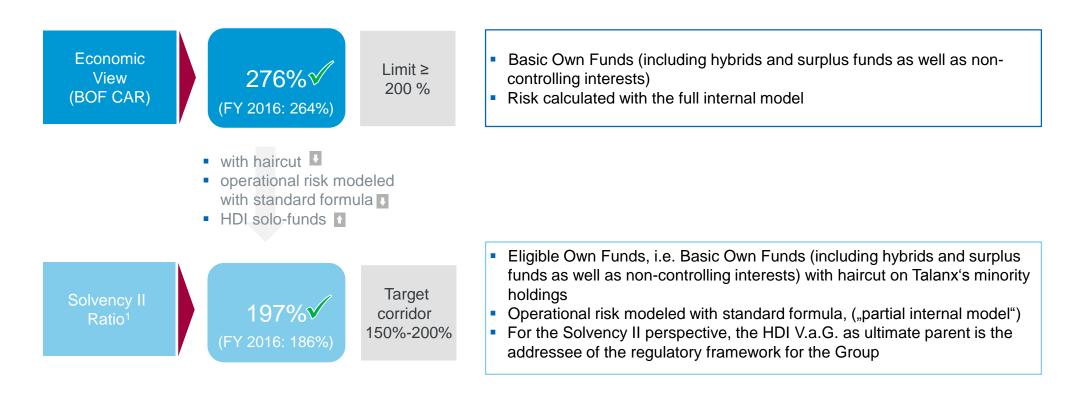
3 Top 20 European peers, each year measured by GWP; on group level; IFRS standards Source: Bloomberg, annual reports



Robust cycle resilience due to diversification of segments



3 TERM 6M 2017 results – Capitalisation perspectives

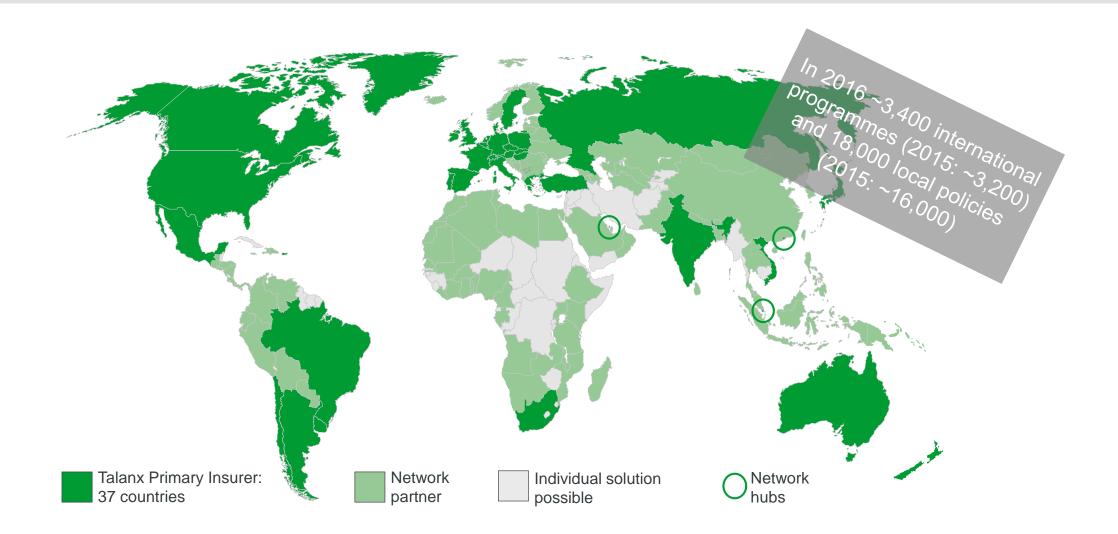


1Group Solvency II Ratios including transitional (i.e. Regulatory View): 6M 2017: 243%, FY2016: 236%

Note: In the entire presentation, calculations of Solvency II Capital Ratios are based on a 99.5% confidence level, including volatility adjustments yet without the effect of applicable transitionals – if not explicitly stated differently



Industrial Lines – International programmes as competitive edge



Industrial Lines – An impressive long-standing client franchise





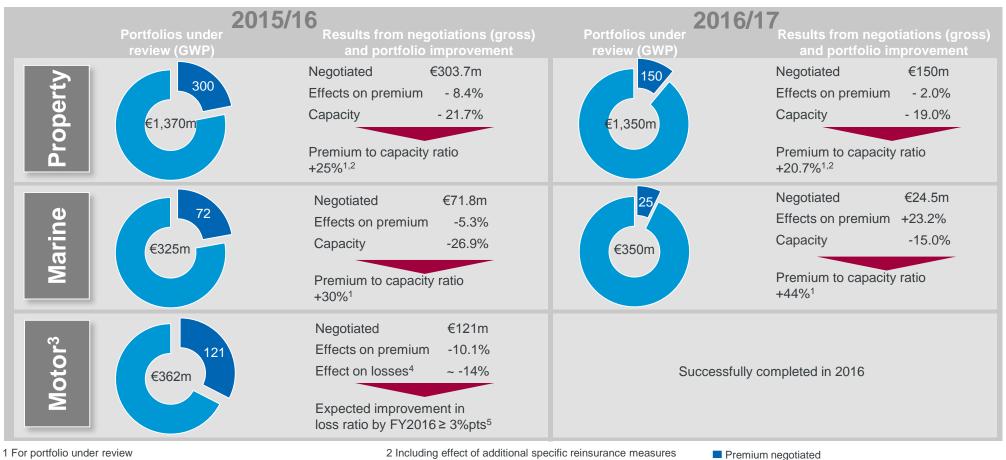
Industrial Lines – Three initiatives to optimise performance

Strategic 3-element-programme





Industrial Lines – Profitabilisation measures in Germany

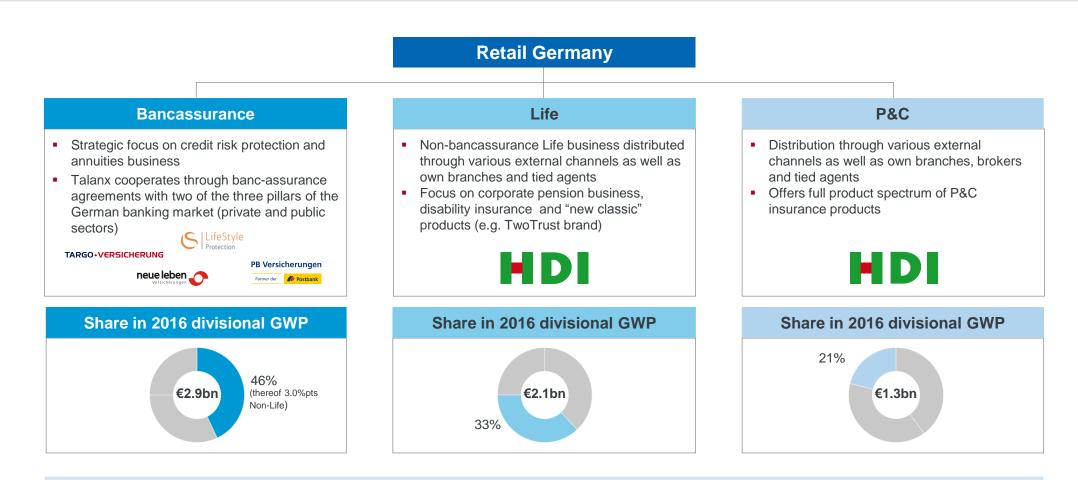


3 German business only

5 Assuming constant claims statistic; FY2015 loss ratio: 84.4% (gross)

4 Expected, in terms of loss volume

Retail Germany - Divisional breakdown



Multi-brand, multi-channel and high-penetration approach to customers

Retail Germany - Key Messages from Capital Markets Day 2016

Retail Germany stands for 21% of Talanx's GWP and 47% of its assets under own management. It adds Life exposure to the Talanx Group which is overall strongly geared to P/C business

Retail Germany has a strong and highly committed management team with an excellent professional track-record in handling challenges and in turning businesses around

Management initiatives and the central strategic programme KuRS focus on optimising the position in Bancassurance and on turning HDI around. Based on a customer-centric, sustainable and stable business model, we target for a material improvement of the risk-return profile for shareholders

KuRS combines three substantial strategic pillars: a new Life strategy, a new P/C strategy and investments in Digitalisation/IT in combination with ongoing cost management

KuRS is the by far largest initiative with ~€330m of investments and a targeted cost cutting of ~€240m. Targeted strategic investments comprise overall ~€420m. This includes ~€90m for Voyager4life targeting at a joint IT Life platform

All interim goals have been met. In 2017, the KuRS programme savings are likely to first-time exceed costs on EBIT level

Retail Germany targets for a sustainable EBIT contribution of at least €240m from 2021 onwards



Retail Germany – Market position

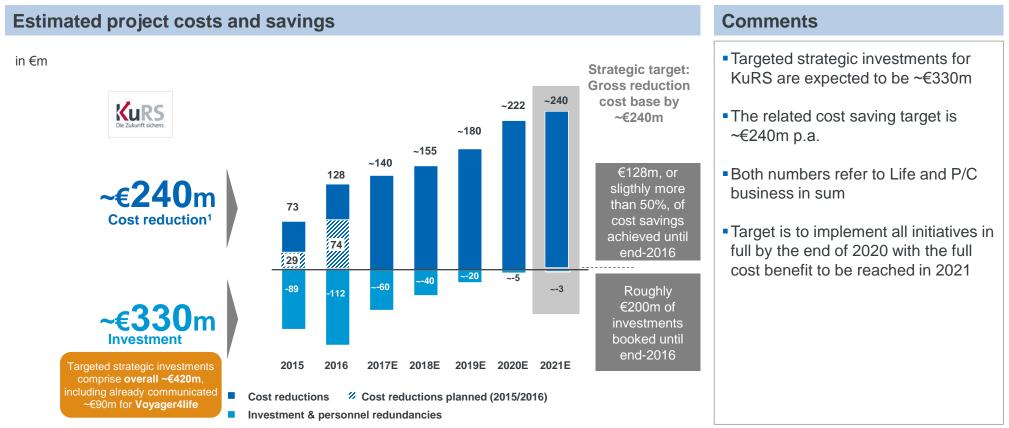
Market position Cormony Life (2016)

Mark	et position	Germany L	ie (20	10)	
n €bn		GWP ¹		Market share in %	
1.	Allianz		16.4	18.9	
2.	Generali	11.	0	12.7	
3.	RuV	5.6		6.4	
4.	Talanx	4.9		5.7	
5.	Ergo	4.1		4.8	
6.	Zürich	4.1		4.7	
7.	Debeka	3.5		4.1	
8.	AXA	3.3		3.8	
9.	VK Bayern	2.9		3.4	
	— thereof BA	2.7		3.3	
10.	Alte Leipziger	2.3		2.7	
11.	Nürnberger	2.3		2.7	
12.	Provinzial NW	2.3		2.6	
13.	W&W	2.1		2.4	
L		1.9		2.4	
14.Sp	oarkassen Vers.	1.8		2.1	
15. `	Volkswohl-Bund	1.4		1.6	
inking as	of August 2017	1 Own under	writing busi	ness	

Market position Germany P/C (2016) **GWP**¹ Market share in % in €bn 13.8 Allianz 9.6 1. 2. RuV 5.3 7.6 HUK 4.7 6.8 3. 5.9 AXA 4.1 4. Generali 3.6 5.2 5. 3.3 4.8 6. Ergo VK Bayern 2.4 3.4 7. LVM 2.2 3.2 8. Provinzial NW 1.8 9. 2.6 VHV 1.8 10. 2.6 DEVK 1.8 11. 2.6 Gothaer 1.7 2.5 12. W & W 1.7 2.4 13. **Talanx** 1.5 2,2 - 14. 15. SV Konzern 1.5 2.1 thereof HDI 1.3 1.9 thereof BA 0.2 0.2

Retail Germany with a TOP-5 position in Life and among TOP-15 in German Non-Life

Retail Germany – KuRS programme: Investment and cost reduction targets

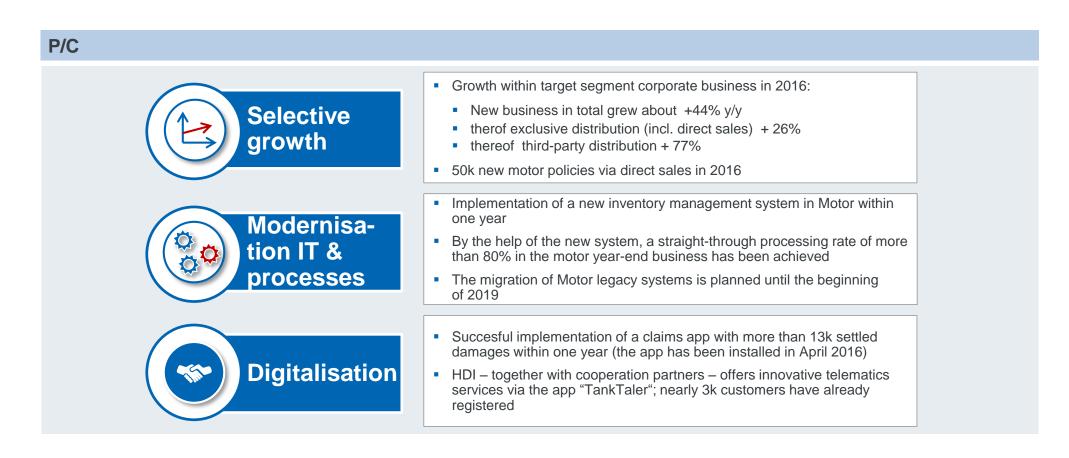


1 Cost reduction before inflation

Strategic investments target at restructuring HDI (catching up with market) and optimising BA (strengthening excellent market positions)



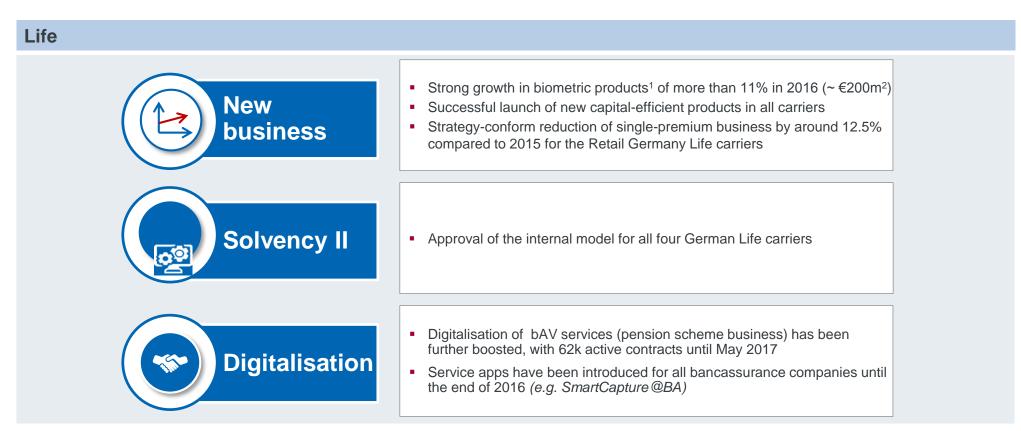
Retail Germany – KuRS programme: Strategic approach P/C



Strong base for the ongoing turnaround



Retail Germany – KuRS programme: Strategic approach Life

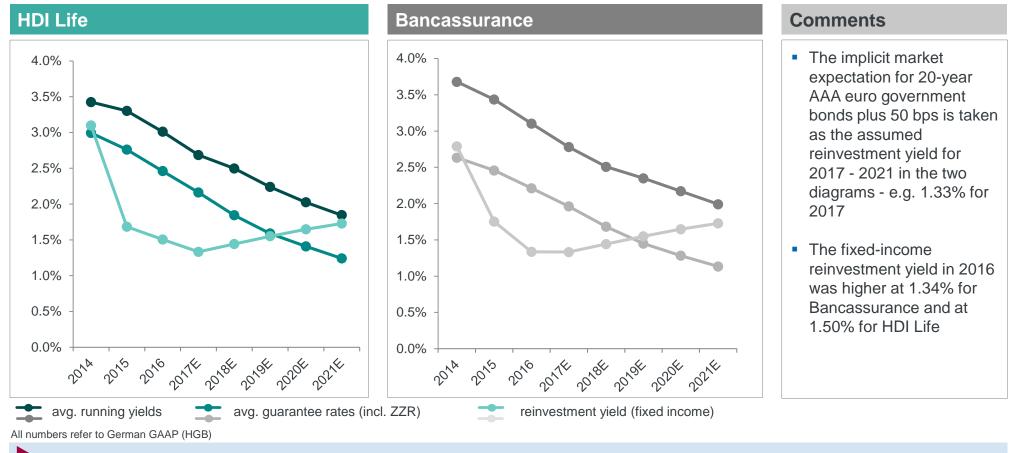


1 includes the following products: term life insurance, funeral expense insurance, disabilitiy insurance, nursing care insurance, credit life insurance 2 in terms of total premiums paid

Key measures taken to allow for a successful performance in the low-interest environment



Retail Germany – Asset Management Strategy: Comparison of average running yields versus average guarantee rates

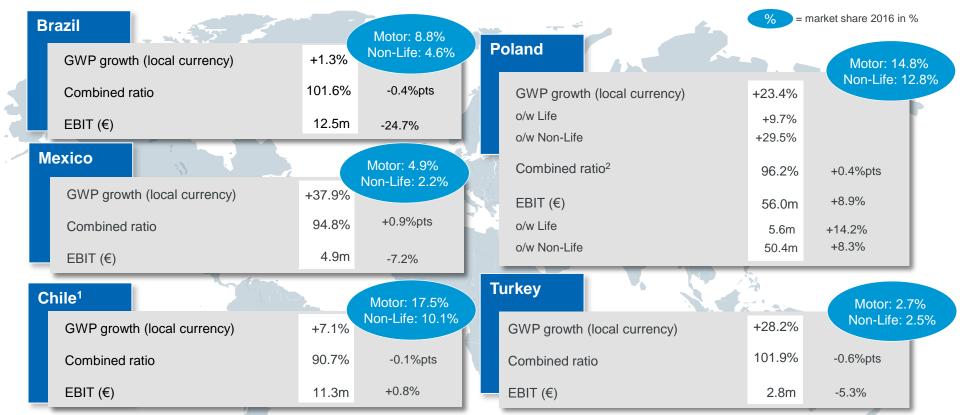


Based on these assumptions, the average running yields will be sufficient to finance the guarantees for policyholders

Retail Germany – Targets from Capital Markets Day 2016

Targets Retail Germany				
Gross premium growth (p.a.) Life P/C	≥ 0% ~ 0% ≥ 3%			
Cost cutting initiatives to be implemented by end of 2020	~ €240m			
Combined ratio 2021 ¹	≤ 95%			
Life new business: share of traditional life products by 2021 (new business premium)	≤ 25%			
P/C: Growth in Property & Liability to SMEs and self-employed professionals by 2021 ²	≥ 25%			
EBIT contribution (targeted sustainably from 2021) 1 Talanx definition: incl. net interest income on funds withheld and contract deposits 2 Compared to base year 2014	≥ €240m			
Talanx targets for a combined ratio of ~96% until 2019 in Primary Insurance Targets are subject to no large losses exceeding budget (cat), no turbulences on capital markets (capital), and no material currency fluctuations (currency)				

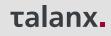
Retail International - Core Markets: 6M 2017 overview



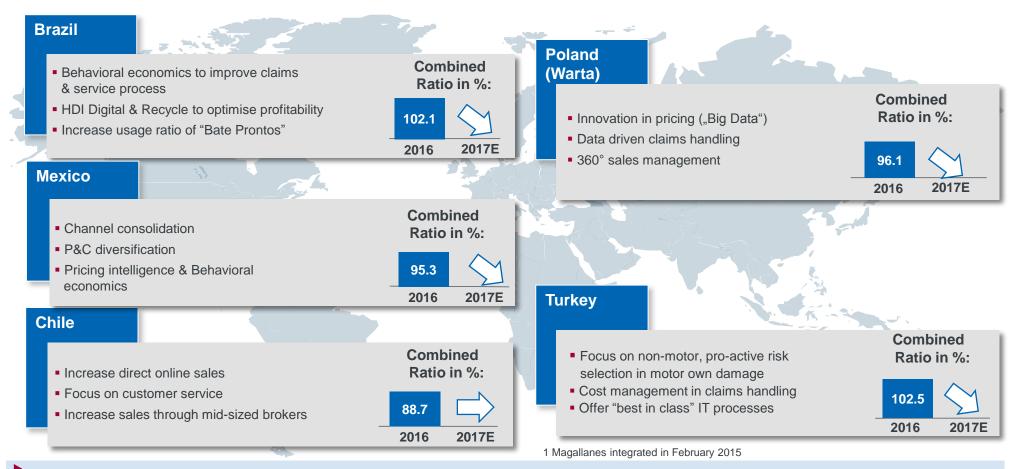
1 Includes all entities of HDI Chile Group operating in the Chilean market; Magallanes integrated in February 2015 2 Combined ratio for Warta only

Note: Market shares based on regional supervisory authorities or insurance associations (Polish KNF, Turkish TSB, Brazilian Siscorp, Mexican AMIS, Chilean AACH)

Most of our core markets in Retail International with business growth



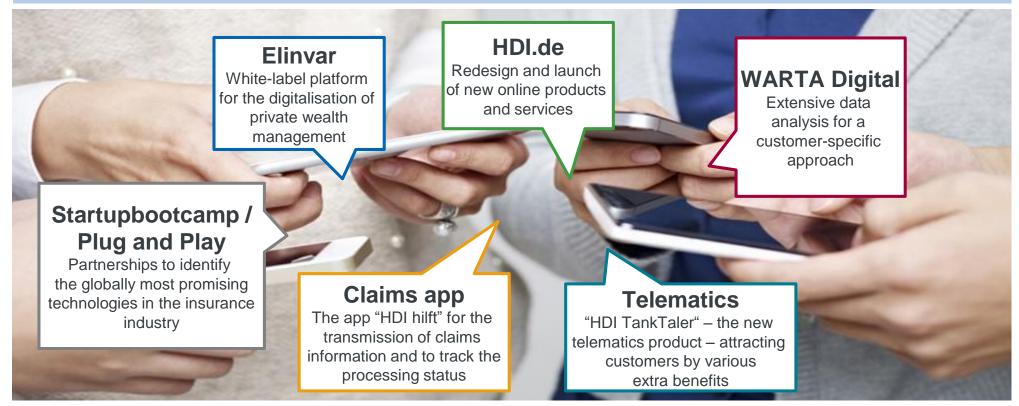
Retail International – Cycle management: Strategic initiatives in Core Markets



Strategic initiatives as key drivers of combined ratio improvement – supported by transfer of best practices

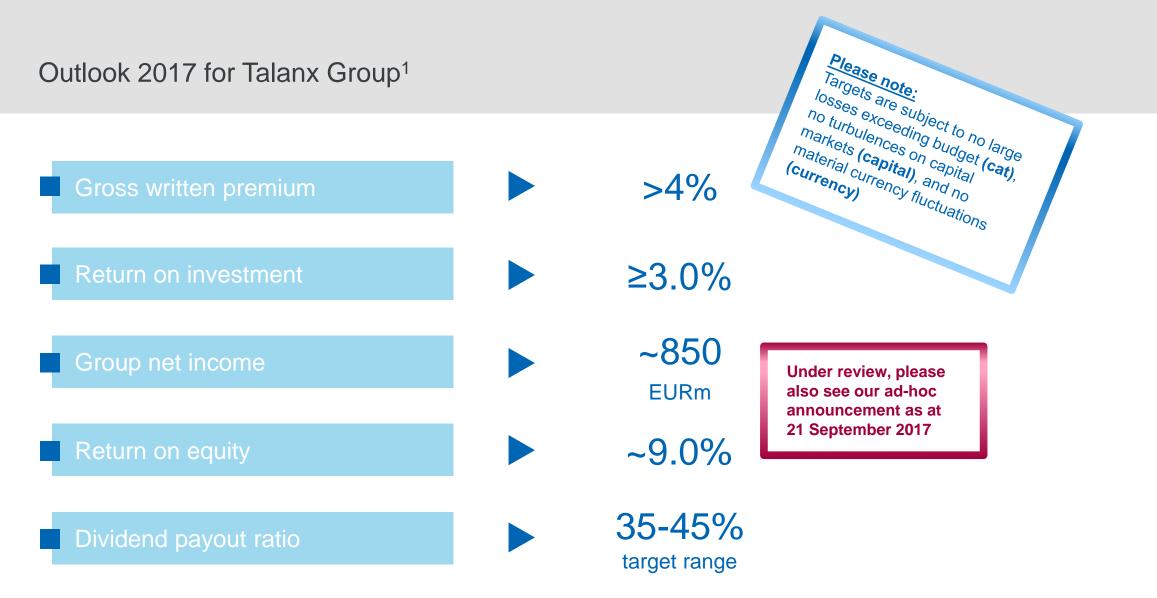
Challenges & Opportunities – Digitalisation

Pursuing and implementing a stringent innovation and digitalisation strategy



In-house expertise – partner of leading global accelerators – group-internal know-how transfer

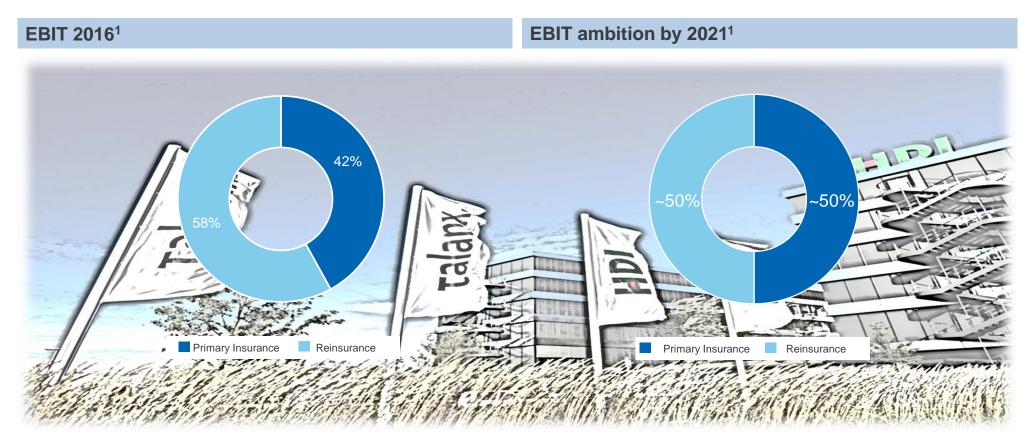




1 The targets are based on a large loss budget of EUR 290m (2016: EUR 300m) in Primary Insurance, of which EUR 260m (2016: EUR 270m) in Industrial Lines. The large loss budget in Reinsurance stands at an unchanged EUR 825m



Management ambition – Earnings balance Primary Insurance vs. Reinsurance

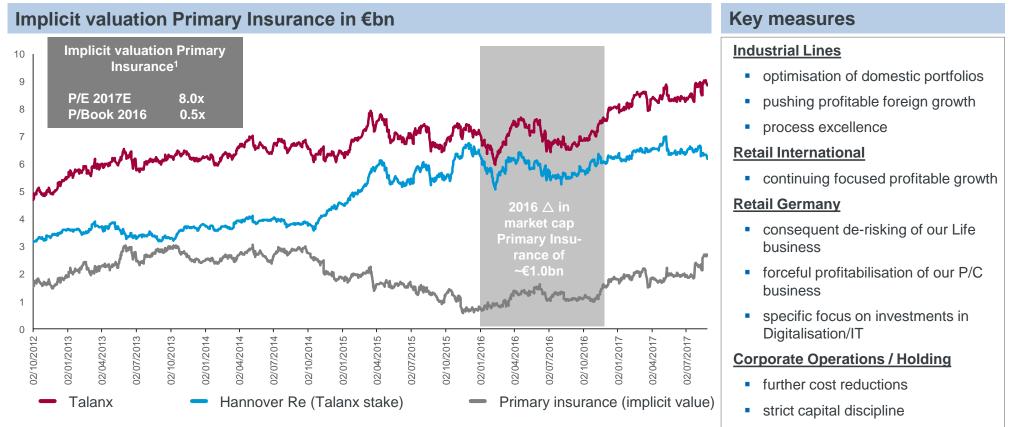


1 Adjusted for the 50.2% stake in Hannover Re

Profitability improvement in Primary Insurance to lead to a balanced EBIT split



Management ambition – Reducing the valuation discount on Primary Insurance



1 In this analysis, Primary insurance also contains Corporate Operations and Consolidation. Calculated as of end-August 2017

A comprehensive set of measures to raise the profitability in Primary Insurance

Total shareholder return – Five years since IPO

Performance of the Talanx share



Total shareholder return since IPO close to 18% p.a.

Summary - Investment highlights

Global insurance group with leading market positions and strong German roots

Leading and successful B2B insurer

Value creation through group-wide synergies

Profitability measures implemented in Industrial Lines and Retail Germany

Dedication to focus on insurance rather than market risks

Commitment to continuously fulfill a "AA" capital requirement by Standard & Poor's

таlапх

Dedication to pay out 35-45% of IFRS earnings to shareholders

Mid-term target matrix & current status

Segments	Key figures	Strategic targets (2015 - 2019)	2016	2015/2016 ⁸
	Gross premium growth ¹	3 - 5%	(0.3%)	2.2%
	Return on equity	≥ 750 bps above risk free ²	10.4% [≥8.4%] ✓	9.7% [≥8.6%] ♥
Group	Group net income growth	mid single-digit percentage growth rate	23.6%	9.5%
	Dividend payout ratio	35 - 45%	37.6%	41.2%
	Return on investment	≥ risk free + (150 to 200) bps ²	3.6% [≥2.4 – 2.9%] ✓	3.6% [≥2.6 – 3.1%] ¥
Industrial Lines	Gross premium growth ¹	3 - 5%	(0.1%)	1.2%
	Retention rate	60 - 65%	53.4%	52.6%
Retail Germany	Gross premium growth ¹	≥ 0%	(5.7%)	(4.5%)
Retail International	Gross premium growth ¹	≥ 10%	10.2%	8.4%
Primary Insurance	Combined ratio ³	~ 96%	98.1%	-
	EBIT margin ⁴	~ 6%	5.3%	4.5%
	Gross premium growth ⁶	3 - 5%	(0.2%)	4.1%
P/C Reinsurance ⁷	Combined ratio ³	≤ 96%	93.7%	-
	EBIT margin ⁴	≥ 10%	17.2%	17.2%
Life & Health Reinsurance ⁷	Gross premium growth1	5 - 7%	(4.3%)	2.5%
	Average value of New Business (VNB) after minorities ⁵	≥ EUR 110m	EUR 448m 🗸	EUR 361m
	EBIT margin ⁴ financing and longevity business	≥ 2%	9.4%	10.2%
	EBIT margin ⁴ mortality and health business	≥ 6%	3.4%	3.5%

¹ Organic growth only; currency-neutral; ² Risk-free rate is defined as the 5-year rolling average of the 10-year German government bond yield; ³ Talanx definition: incl. net interest income on funds withheld and contract deposits; ⁴ EBIT/net premium earned, ⁵ Reflects Hannover Re target of at least EUR 220m; ⁶ Average throughout the cycle; currency-neutral; ⁷ Targets reflect Hannover Re's targets for 2015-2017 strategy cycle; ⁸ Growth rates calculated as 2014 – 2016 CAGR; otherwise arithmetic mean; Note: growth targets are based on 2014 results. Growth rates, CoR and EBIT margins are average annual targets

- 6M 2017 -



6M 2017 Group net income up 15% y/y to EUR 463m – all divisions contributing to this improvement

The Group's combined ratio largely stable at 97.0% (6M 2016: 96.8%). Large losses in Primary Insurance as well as in Reinsurance below the previous year's level and within their respective large loss budgets

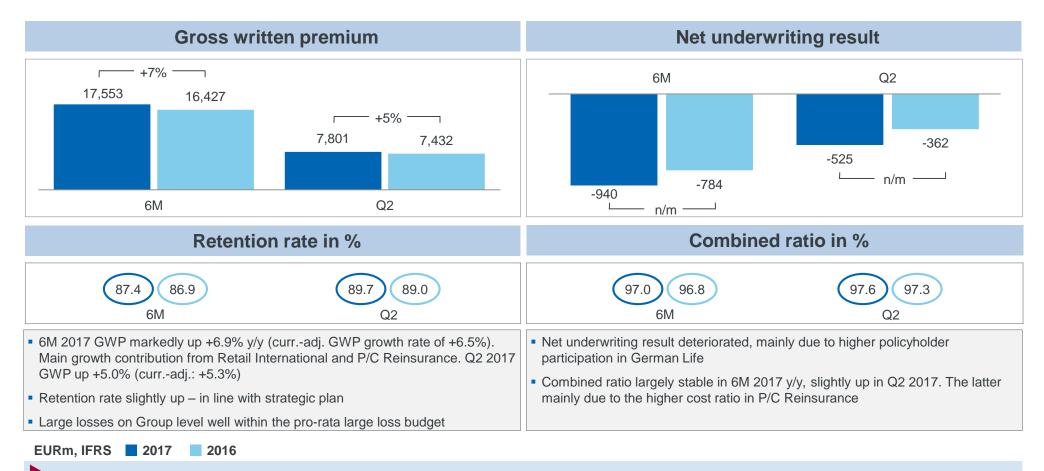
Retail Germany P/C business growth has picked up - combined ratio, also when adjusted for KuRS effects, further down

Shareholders' equity stood at EUR 8,968, or EUR 35.48 per share at the end of Q2 2017. Strong RoE at 10.3% (FY2016: 10.4%), driven by the double-digit RoEs in Reinsurance and in Industrial Lines

Guidance up: the Group now expects a FY2017 Group net income of ~EUR 850m (up from ~EUR 800m). GWP growth expected >4% (up from >1%), RoE ~9.0% (up from >8.0%)

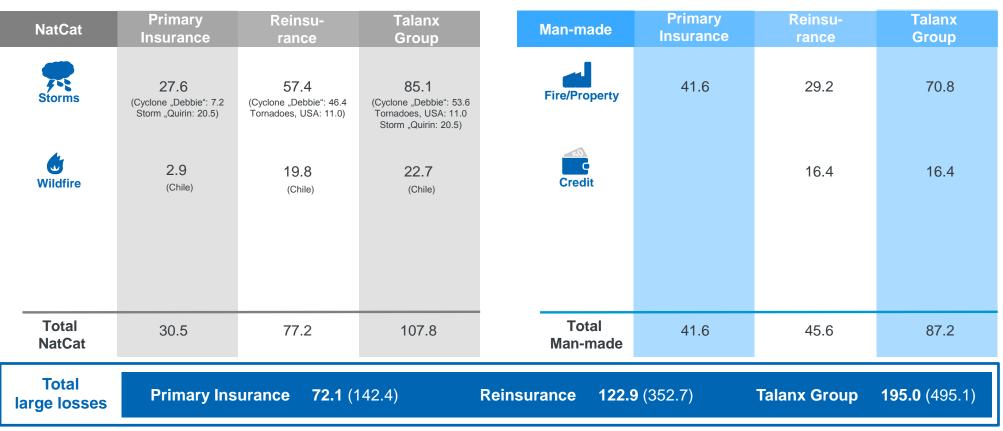


1 6M 2017 results – Key financials



Strong top-line growth continued over 6M 2017 – combined ratio largely stable y/y

Large losses¹ in 6M 2017 (in EURm)

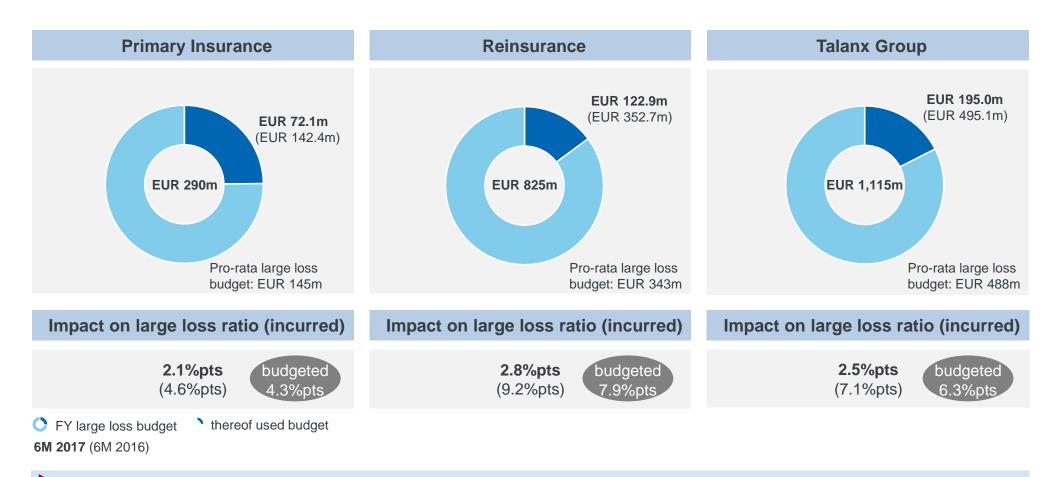


¹ Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance

6M 2017 (6M 2016)

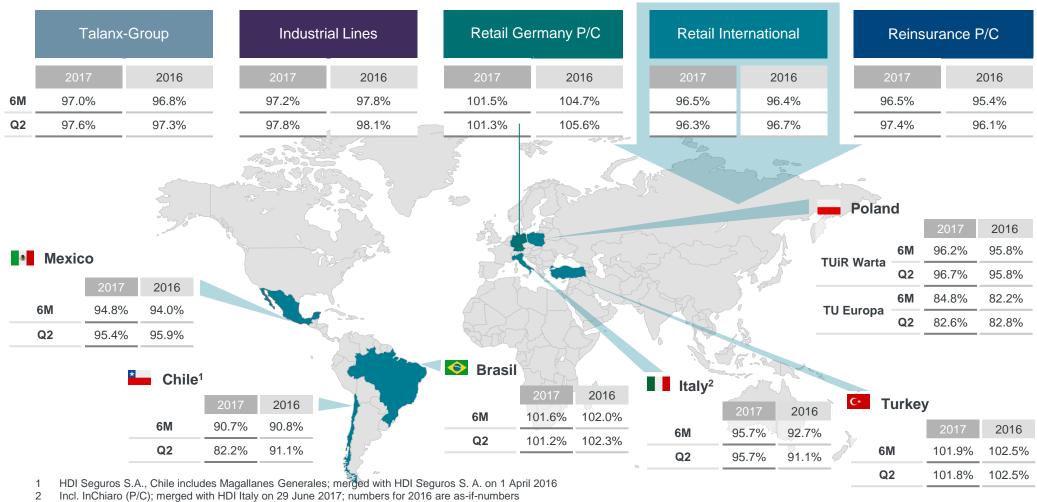
Note: 6M 2017 Primary Insurance large losses (net) are split as follows: Industrial Lines: EUR 62.5m; Retail Germany: EUR 6.7m; Retail International: EUR 2.9m, Corporate Operations: EUR 0m; since FY2016 reporting onwards, the table includes large losses from Industrial Liability line, booked in the respective FY.

Large loss budget in 6M 2017

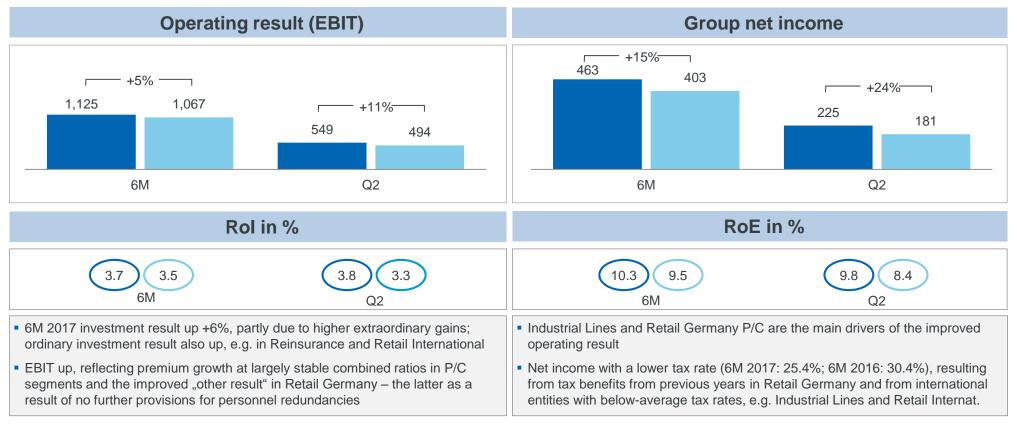


Primary Insurance as well as Reinsurance well within their respective pro-rata large loss budgets

Combined Ratios



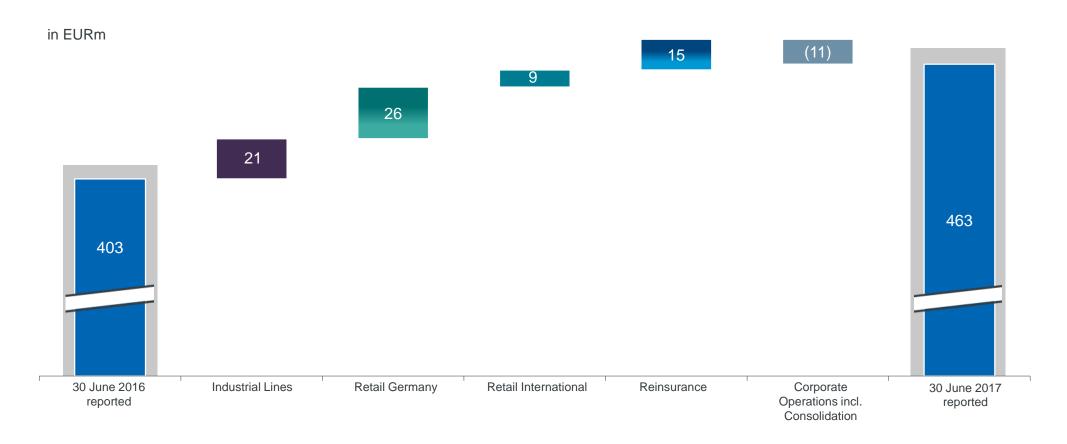
1 6M 2017 results – Key financials



EURm, IFRS 2017 2016

Strong top-line growth and profitable underwriting lead to significantly higher bottom-line result

1 6M 2017 – Divisional contribution to change in Group net income



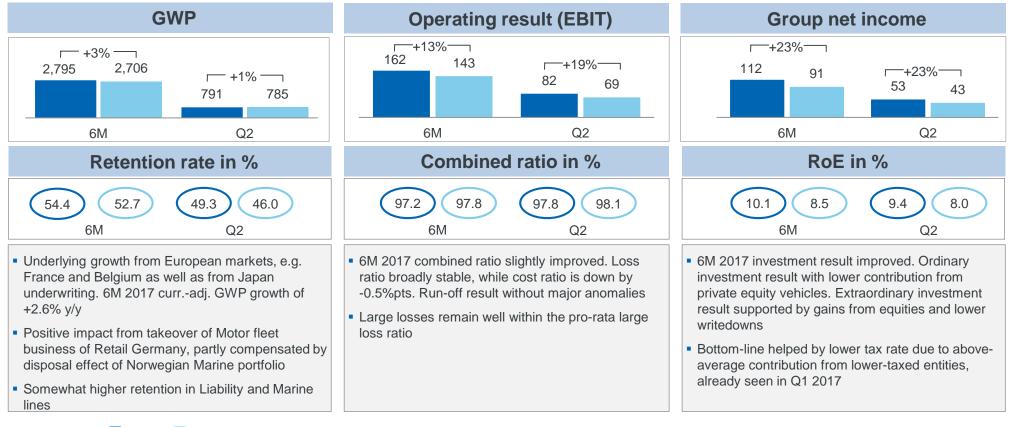


Improvement of Group net income driven by all operating divisions

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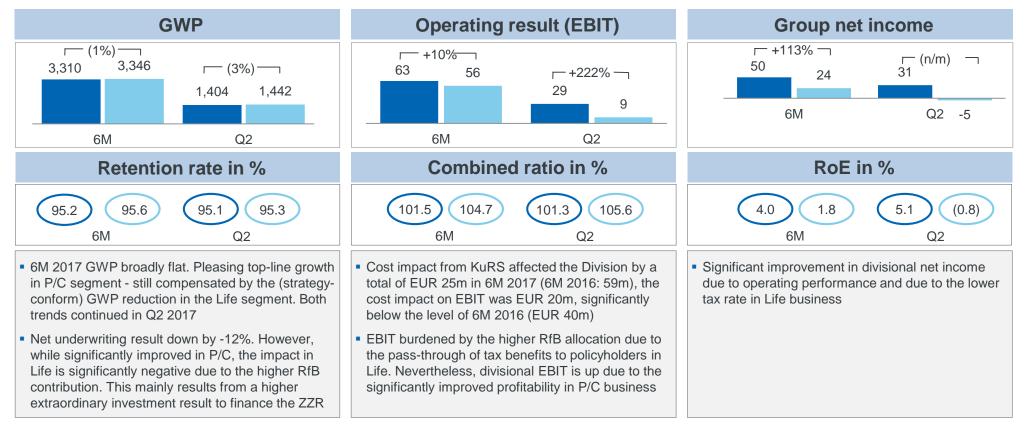
2 Segments – Industrial Lines



EURm, IFRS 2017 2016

Improved net underwriting and investment result lead to higher profitability

2 Segments – Retail Germany Division

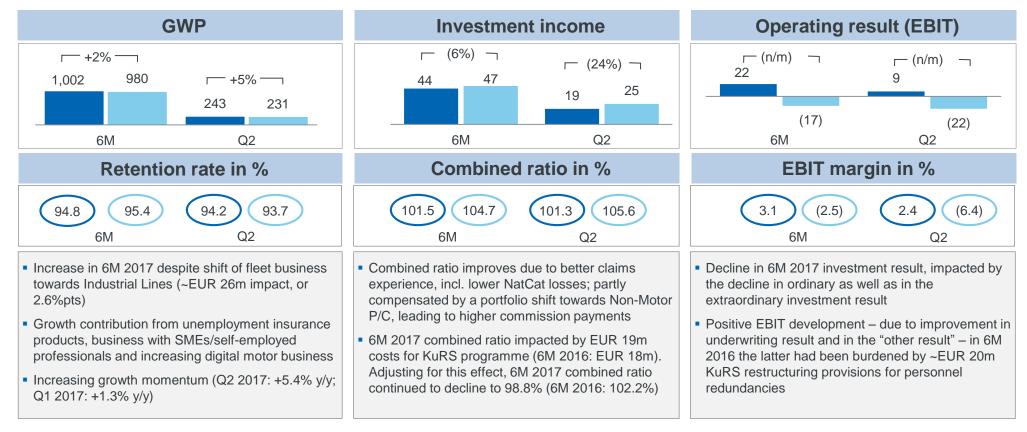


EURm, IFRS 2017 2016

Bottom line significantly up - improved profitability in P/C segment



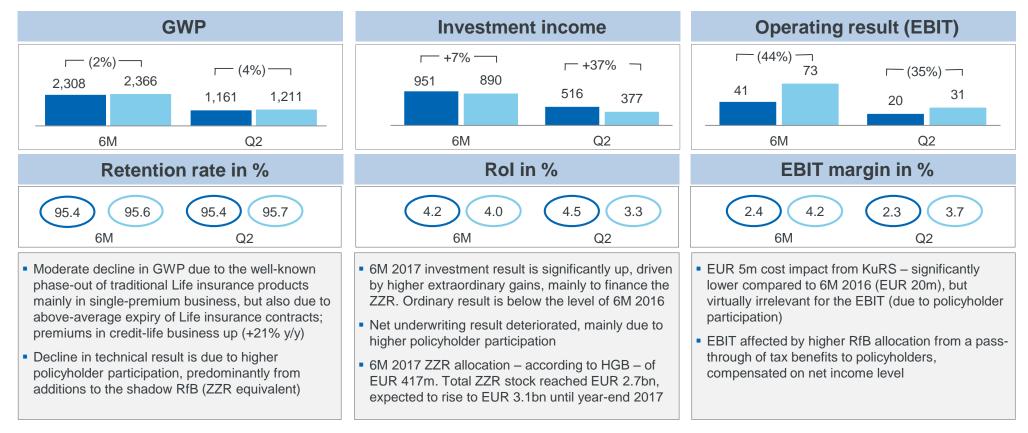
2 Segments – Retail Germany P/C



EURm, IFRS 2017 2016

Significant EBIT improvement due to lower KuRS costs and due to the further improved underlying technical performance

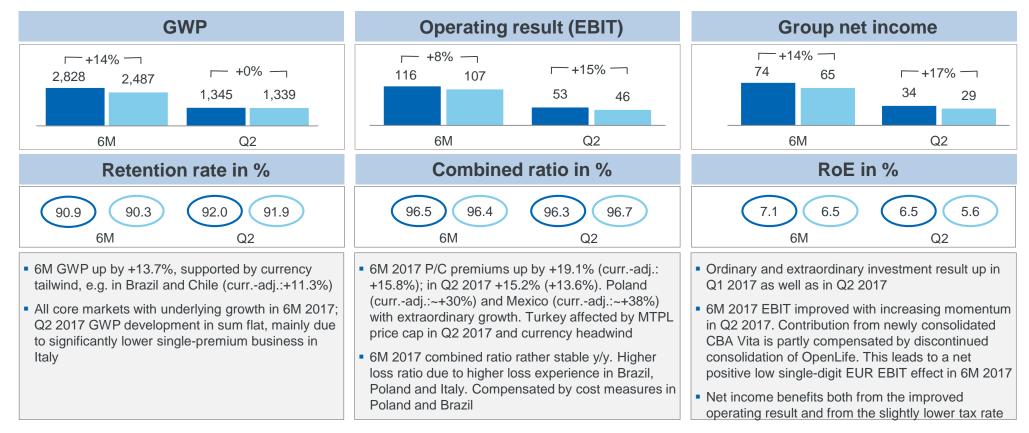
2 Segments – Retail Germany Life



EURm, IFRS 2017 2016

Strategy-conform decline in traditional business – EBIT improved when adjusting for ZZR and tax effects

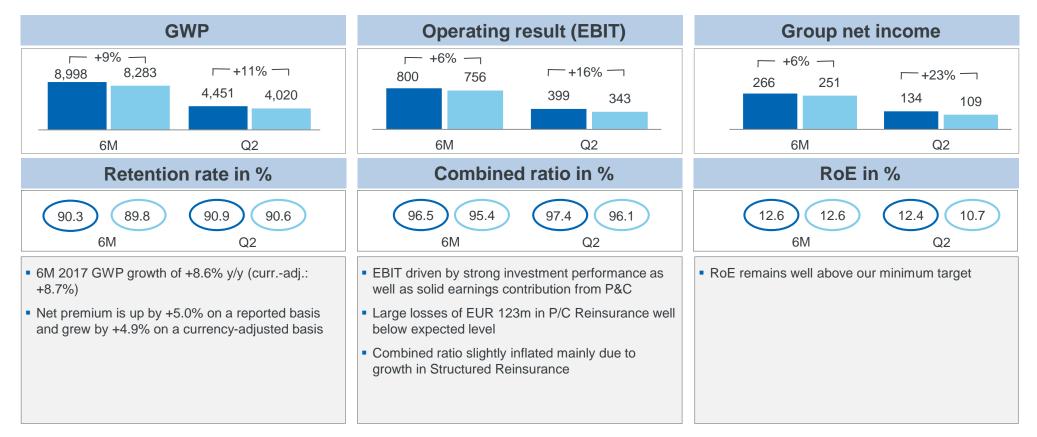
2 Segments – Retail International



EURm, IFRS 2017 2016

Strong top-line growth and significant improvement of profitability

2 Segments – Reinsurance Division



EURm, IFRS 2017 2016

6M 2017 results in line with full-year targets



Net investment income Talanx Group

EUR m, IFRS	6M 2017	6M 2016	Change
Ordinary investment income	1,683	1,639	+3%
thereof current investment income from interest	1,359	1,374	(1%)
thereof profit/loss from shares in associated companies	7	3	+133%
Realised net gains/losses on investments	466	330	+41%
Write-ups/write-downs on investments	(95)	(106)	(10%)
Unrealised net gains/losses on investments	30	44	(32%)
Investment expenses	(113)	(118)	(4%)
Income from investments under own management	1,971	1,789	+10%
Income from investment contracts	(2)	6	(133%)
Interest income on funds withheld and contract deposits	116	167	(31%)
Total	2,085	1,962	+6%

Comments

- Ordinary investment income up. Distributions in real estate and other alternative investments one driver overcompensating the effects from the low-interest environment
 Realised investment net gains ~EUR 140m up y/y to
- EUR 466m in 6M 2017, predominantly used to finance ZZR. 6M 2017 ZZR allocation: EUR 417m vs. 6M 2016: EUR 295m
- Investment writedowns 10% lower compared to 6M 2016, still at moderate level
- Decent 6M 2017 Rol at 3.7% slightly higher compared to previous year's level (6M 2016: 3.5%), supported by higher realised gains on investments. Well on track to reach FY2017 outlook of "at least 3.0%"
- Impact from ModCo derivatives was EUR 3m in 6M 2017 vs.
 6M 2016: EUR -2m; in Q2 2017 impact was EUR 2m (Q2 2016: EUR 0)

6M 2017 Rol of 3.7% at decent level - well on track to reach FY2017 Outlook of "at least 3.0%"



3 Equity and capitalisation – Our equity base



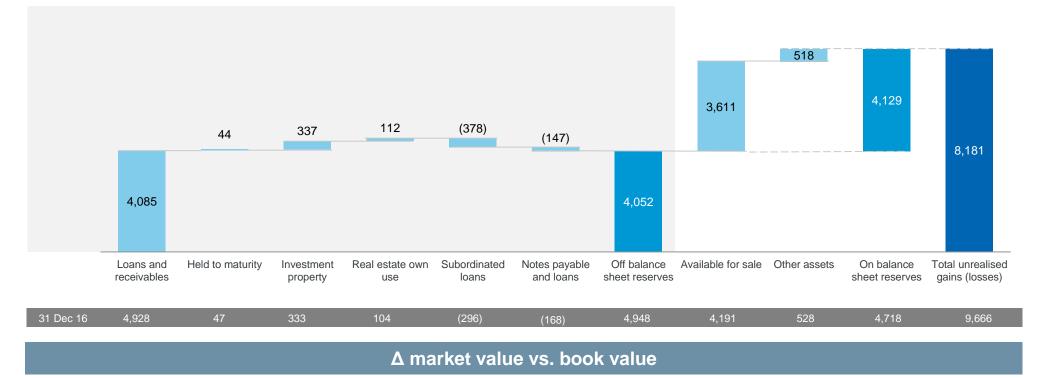
- Compared to the end of FY2016, shareholders' equity is slightly down by EUR 110m to EUR 8,968m. The decline results from the dividend payout in May 2017 (EUR 341m) and from the EUR 231m lower OCI, which in total could not be fully compensated by the strong 6M 2017 Group net
- Book value per share at EUR 35.48 (FY2016: 35.91), NAV (excl. Goodwill) per share was EUR 31.35 (EUR 31.80)
- Off-balance sheet reserves amounted to EUR 231m (see next page), or EUR 0.92 per share (shareholder share only), neither included in book value nor in the NAV calculation

Shareholders' equity at EUR 8,968m, or EUR 35.48 per share

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3 Equity and capitalisation – Unrealised gains

Unrealised gains and losses (off and on balance sheet) as of 30 June 2017 (EURm)

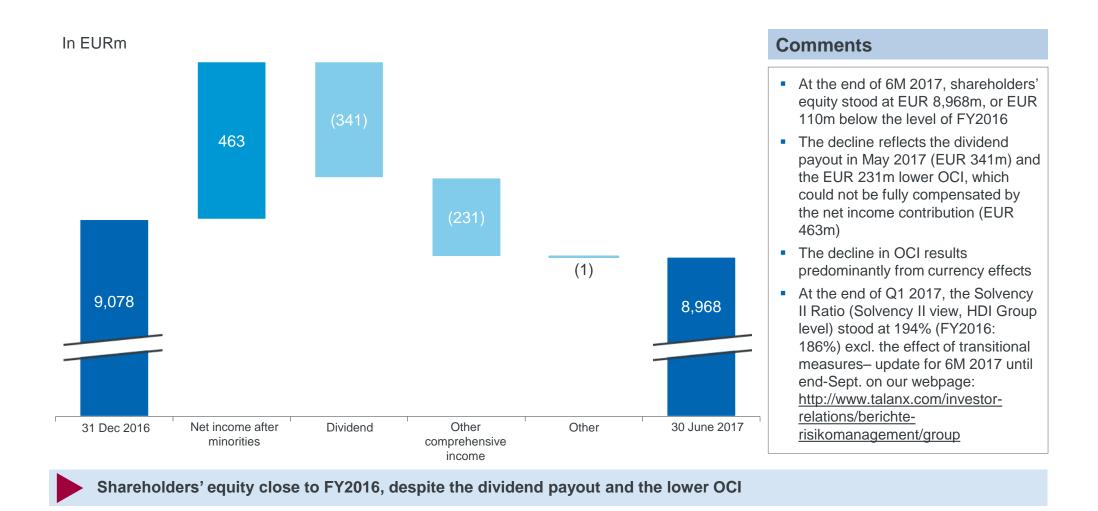


Note: Shareholder contribution estimated based on FY2015 profit sharing pattern

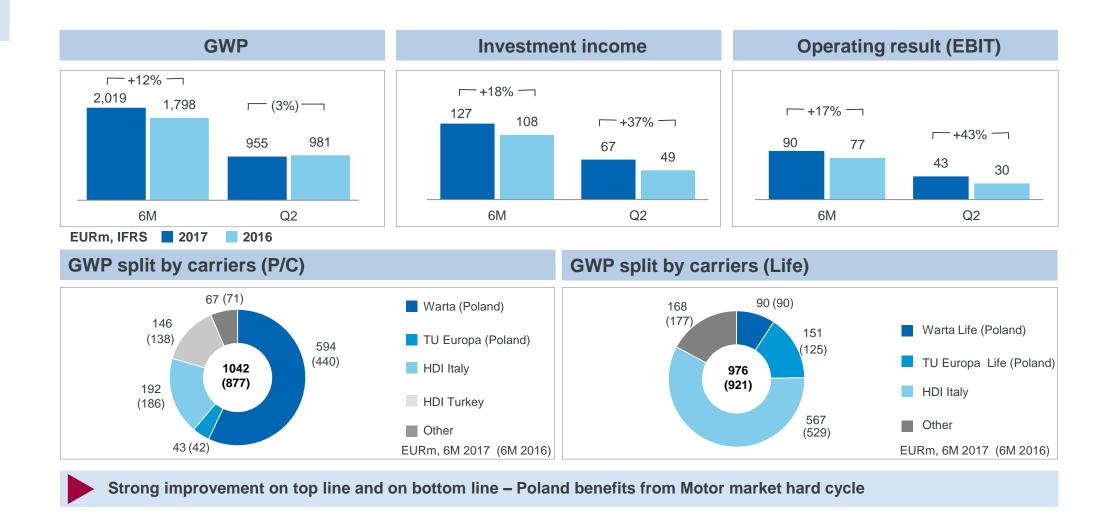


Off-balance sheet reserves of ~ EUR 4.1bn – EUR 231m (EUR 0.92 per share) attributable to shareholders (net of policyholders, taxes & minorities)

3 Equity and capitalisation – Contribution to change in equity

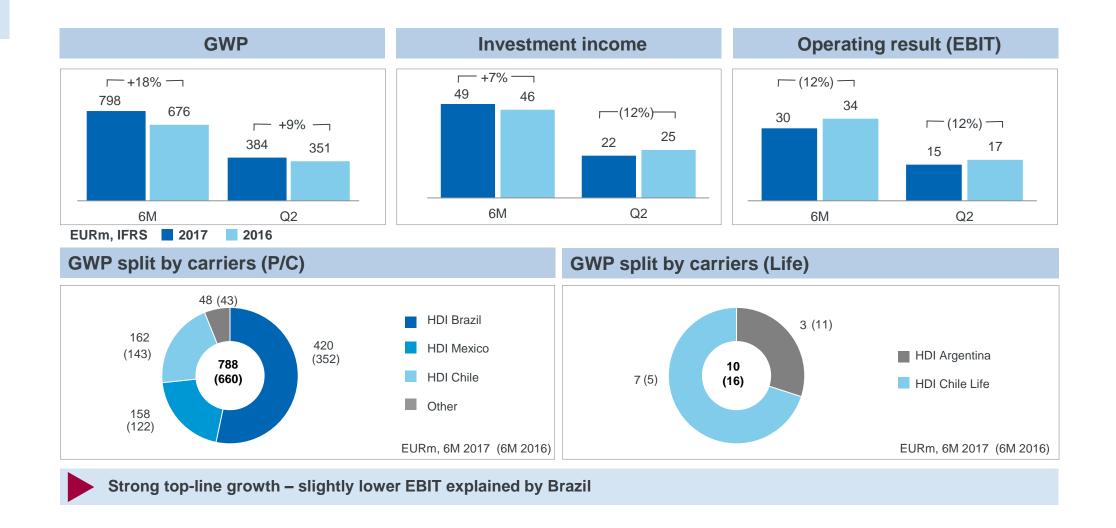


5 6M 2017 Additional Information – Retail International Europe: Key financials

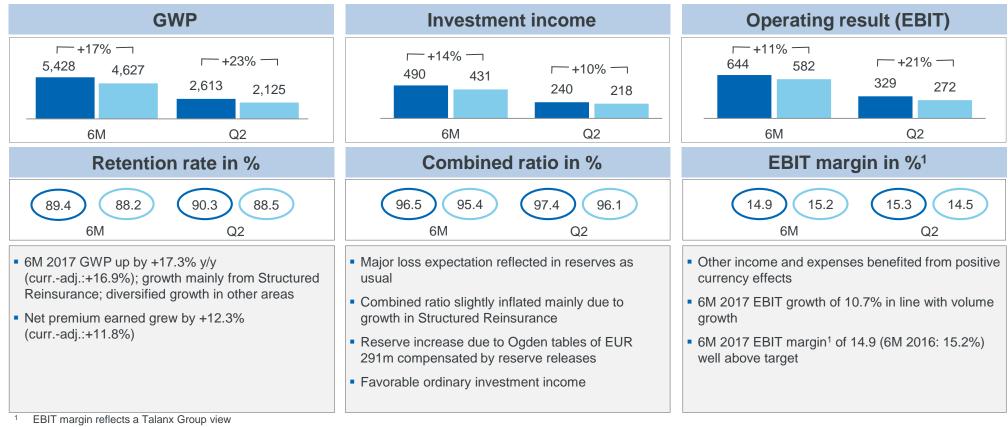


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5 6M 2017 Additional Information – Retail International LatAm: Key financials



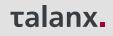
5 6M 2017 Additional Information – Segment P/C Reinsurance



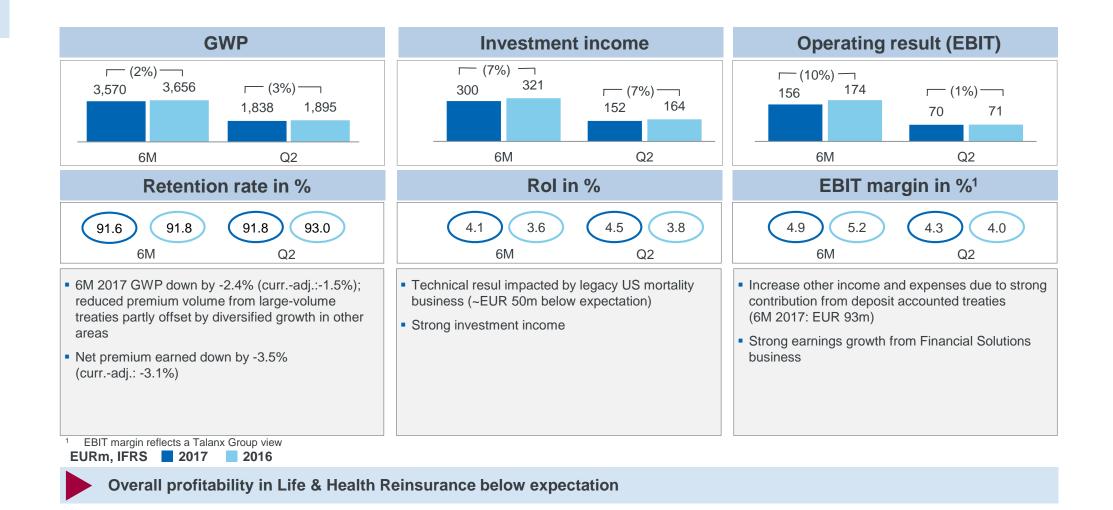
EURm, IFRS 2017 2016



Solid underwriting result in a competitive environment



5 6M 2017 Additional Information – Segment Life/Health Reinsurance





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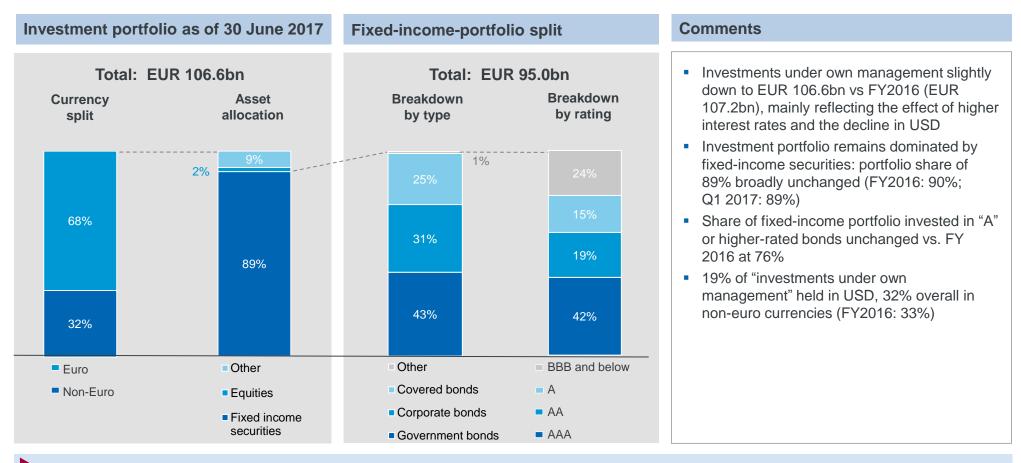
6M 2017 Additional Information – Segments

	Industrial Lines			Reta	il Germany F	P/C	Retail Germany Life		
EURm, IFRS	6M 2017	6M 2016	Change	6M 2017	6M 2016	Change	6M 2017	6M 2016	Change
P&L									
Gross written premium	2,795	2,706	+3%	1,002	980	+2%	2,308	2,366	(2%)
Net premium earned	1,160	1,083	+7%	688	691	(0%)	1,701	1,763	(4%)
Net underwriting result	32	25	+28%	(9)	(32)	n/m	(901)	(780)	n/m
Net investment income	137	109	+26%	44	47	(6%)	951	890	+7%
Operating result (EBIT)	162	143	+13%	22	(17)	n/m	41	73	(44%)
Net income after minorities	112	91	+23%	n/a	n/a	n/m	n/a	n/a	n/m
Key ratios									
Combined ratio non-life insurance and reinsurance	97.2%	97.8%	(0.6%)pts	101.5%	104.7%	(3.2%)pts	-	-	-
Return on investment	3.5%	2.8%	0.7%pts	2.3%	2.5%	(0.2%)pts	4.2%	4.0%	0.2%pts

6M 2017 Additional Information – Segments

	Retail	Internatio	onal	P/C	Reinsurance		Life/Health Reinsurance			Group		
EURm, IFRS	6M 2017	6M 2016	Change	6M 2017	6M 2016	Change	6M 2017	6M 2016	Change	6M 2017	6M 2016	Change
P&L												
Gross written premium	2,828	2,487	+14%	5,428	4,627	+17%	3,570	3,656	(2%)	17,553	16,427	+7%
Net premium earned	2,358	2,097	+12%	4,313	3,839	+12%	3,210	3,328	(4%)	13,440	12,810	+5%
Net underwriting result	14	7	+100%	149	165	(10%)	(229)	(176)	n/m	(940)	(784)	n/m
Net investment income	173	153	+13%	490	431	+14%	300	321	(7%)	2,085	1,962	+6%
Operating result (EBIT)	116	107	+8%	644	582	+11%	156	174	(10%)	1,125	1,067	+5%
Net income after minorities	74	65	+14%	n/a	n/a	n/m	n/a	n/a	n/m	463	403	+15%
Key ratios												
Combined ratio non-life insurance and reinsurance	96.5%	96.4%	0.1%pts	96.5%	95.4%	1.1%pts	-	-	-	97.0%	96.8%	0.2%pts
Return on investment	3.7%	3.6%	0.1%pts	3.0%	2.7%	0.3%pts	4.1%	3.6%	0.5%pts	3.7%	3.5%	0.2%pts

5 6M 2017 Additional Information – Breakdown of investment portfolio



Investment strategy unchanged – portfolio dominated by strongly rated fixed-income securities

6M 2017 Additional Information – Details on selected fixed-income country exposure

Investments into issuers from countries with a rating below A-¹ (in EURm)

Country	Rating	Sovereign	Semi- Sovereign	Financial	Corporate	Covered	Other	Total
Italy	BBB	2,186	-	644	633	396	-	3,859
Spain	BBB+	729	424	227	419	272	-	2,073
Brazil	BB	241	-	83	356	-	7	687
Mexico	BBB+	118	2	52	231	-	-	402
Hungary	BBB-	465	-	-	9	20	-	495
Russia	BB+	174	12	63	180	-	-	429
South Africa	BBB-	164	2	12	49	-	6	233
Portugal	BB+	44	-	6	72	35	-	157
Turkey	BB+	17	-	24	16	3	-	60
Greece	CCC	-	-	-	-	-	-	-
Other BBB+		14	-	31	58	-	-	104
Other BBB		82	35	50	50	-	-	217
Other <bbb< td=""><td></td><td>211</td><td>29</td><td>88</td><td>190</td><td>-</td><td>267</td><td>785</td></bbb<>		211	29	88	190	-	267	785
Total		4,445	505	1,279	2,264	727	280	9,500
In % of total investments under own management		4.2%	0.5%	1.3%	2.1%	0.7%	0.3%	8.9%
In % of total Group assets		2.8%	0.3%	0.8%	1.4%	0.5%	0.2%	6.0%

¹ Investment under own management

5

5 6M 2017 Additional Information – Solvency II capital



Note: Solvency II ratio relates to HDI V.a.G. as the regulated entity. The chart does not contain the effect of transitional measures. Solvency II ratio including transitional measures for FY2016 was at 236% (6M 2017: 243%).

5 Financial Calendar and Contacts



- 13 November 2017
 Quarterly Statement as at 30/09/2017
- 23 November 2017
 Capital Markets Day
- 19 March 2018
 Annual Report 2017



From left to right: Alexander Grabenhorst (*Equity & Debt IR*), Anna Färber (*Team Assistant*), Carsten Werle (*Head of IR*), Wiebke Großheim (*Roadshows & Conferences, IR webpage*), Hannes Meyburg (*Ratings*); Alexander Zessel (*Ratings*), *Marcus* Sander (*Equity & Debt IR*); not in the picture: Nicole Tadje (maternity leave)

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Guideline on Alternative Performance Measures - For further information on the calculation and definition of specific Alternative Performance Measures please refer to the Annual Report 2016 Chapter "Enterprise management", pp. 23 and the following, the "Glossary and definition of key figures" on page 256 as well as our homepage http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions_apm.aspx