



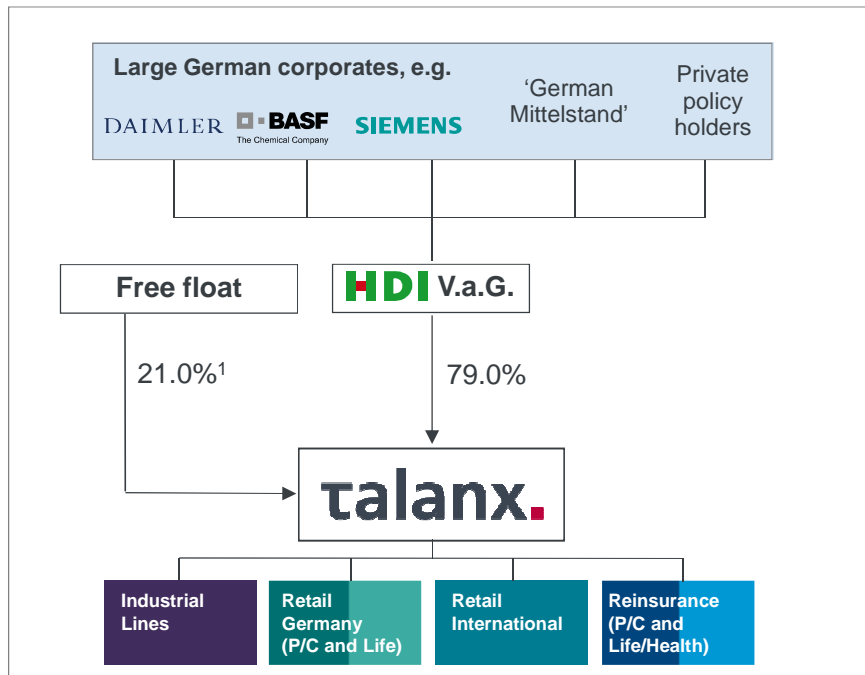
**talanx.**  
Insurance. Investments.

## Roadshow

Alik Hertel, Head of Group Treasury  
Marcus Sander, Senior Investor Relations Manager  
London, 5/6 February 2018

# Founded as a lead insurer by German corporates

## Group structure



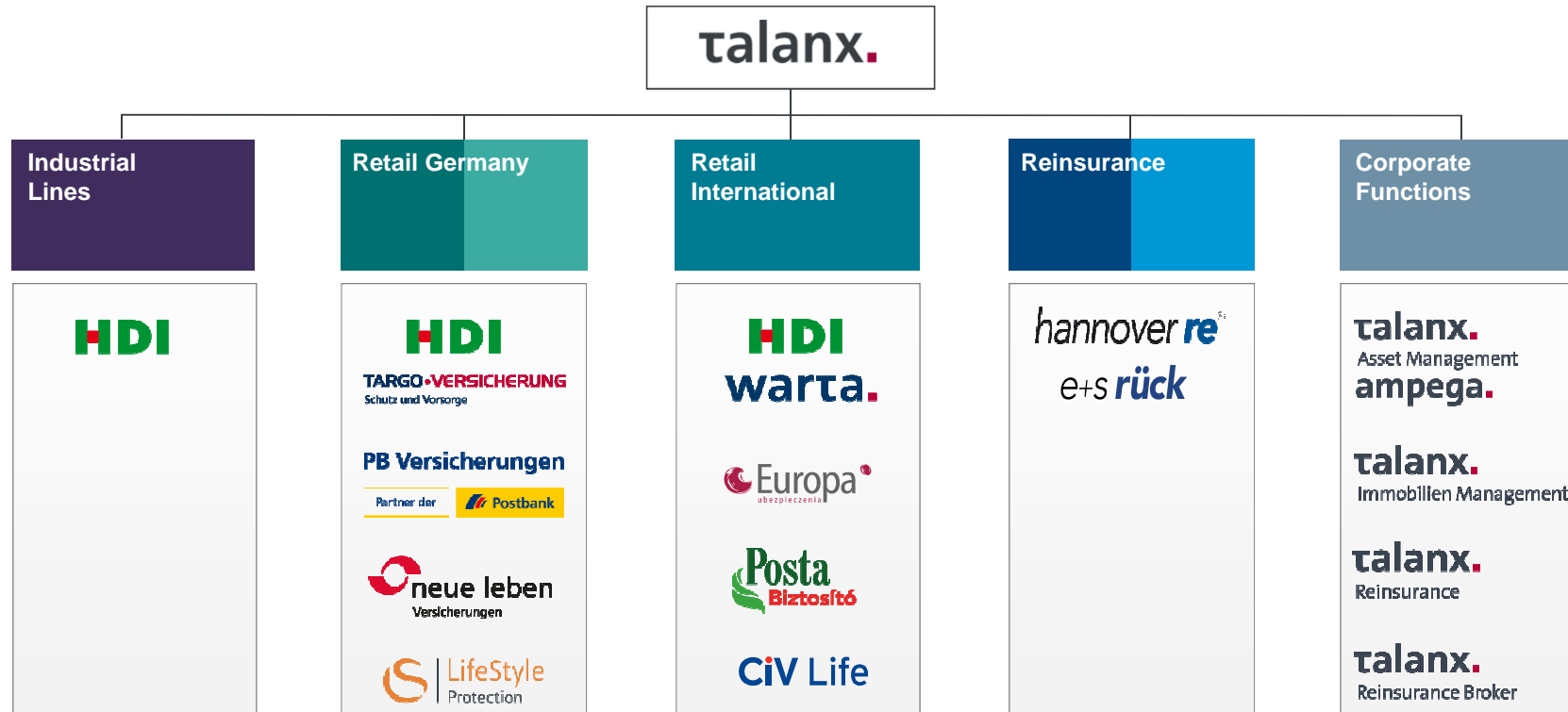
<sup>1</sup> Including employee shares and stake of Meiji Yasuda (below 5%)

## History

1903	Foundation as 'Haftpflichtverband der deutschen Eisen- und Stahlindustrie' in Frankfurt
1919	Relocation to Hannover
1953	Companies of all industry sectors are able to contract insurance with HDI V.a.G.
1966	Foundation of Hannover Rückversicherungs-AG
1991	Diversification into life insurance
1994	IPO of Hannover Rückversicherungs-AG
1998	Renaming of HDI Beteiligungs AG to Talanx AG
2001	Start transfer of business from HDI V.a.G. to individual Talanx subsidiaries
2006	Acquisition of Gerling insurance group by Talanx AG
2012	IPO of Talanx AG
2014	Listing at Warsaw Stock Exchange

**Strong roots: originally founded by German corporate clients; HDI V.a.G still key shareholder**

## Four divisions with a strong portfolio of brands



▶ Integrated international insurance group following a multi-brand approach

# International footprint and focussed growth strategy

## International presence



- Total GWP: €31.1bn (2016)
- 2016 GWP: 50% in Primary Insurance (2015: 49%), 50% in Reinsurance (2015: 51%)
- Group wide presence in >150 countries
- 20,039 employees (FTE) in 2016

## International strategy by divisions

### Industrial Lines

- Local presence by own risk carriers, branches and partners create efficient network in >130 countries
- Key target growth regions: Latin America, Southeast Asia/India, Arabian Peninsula

### Retail International

- Target regions: CEE (incl. Turkey) and Latin America
- # 2 motor insurer in Poland<sup>2</sup>
- # 5 motor insurer in Brazil<sup>2</sup>
- # 3 motor insurer in Chile<sup>2</sup>
- # 7 motor insurer in Mexico<sup>2</sup>

### Reinsurance

- Global presence focussing on Western Europe, North- and South America as well as Asia
- ~5.000 customers in >150 countries

<sup>1</sup> By branches, agencies, risk carriers, representative offices

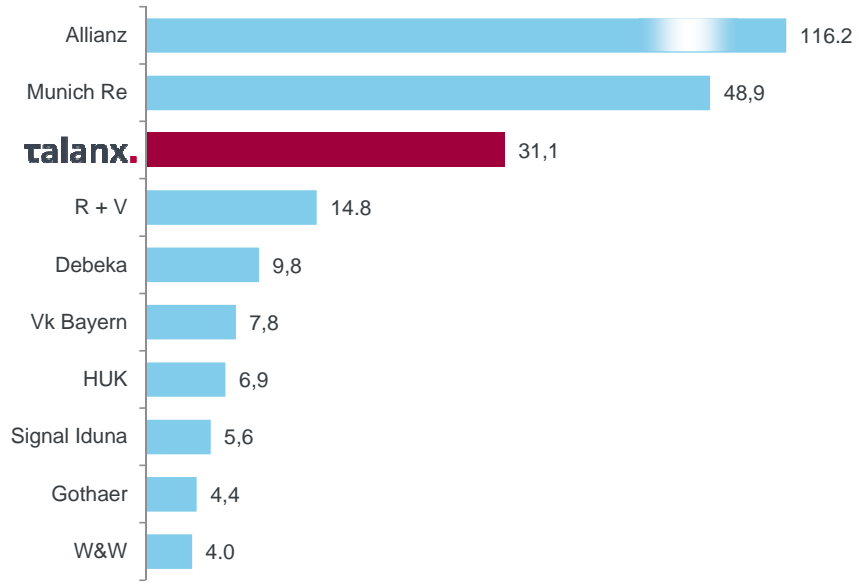
<sup>2</sup> Source: local regulatory authorities, Talanx AG

▶ **Global network in Industrial Lines and Reinsurance – leading position in retail target markets**

# Among the leading European insurance groups

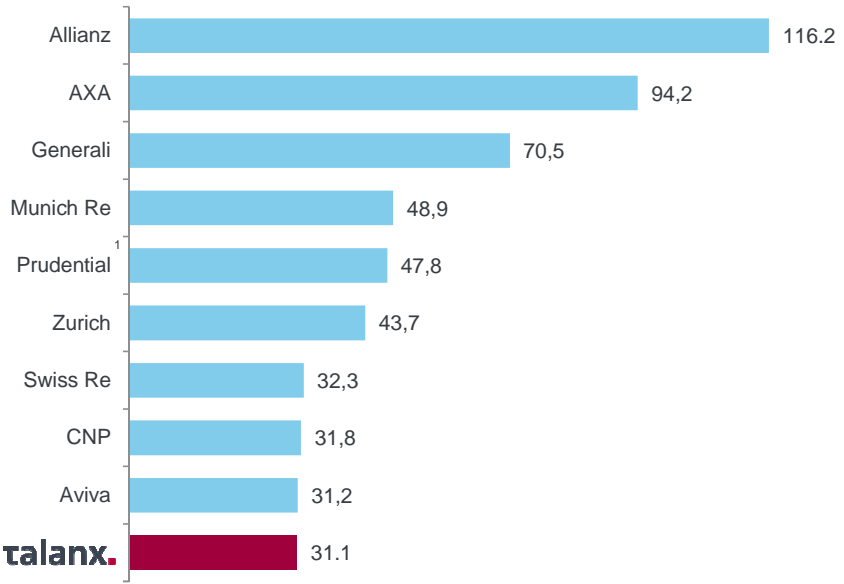
## Top 10 German insurers

German insurers by global GWP (2016, €bn)



## Top 10 European insurers

European insurers by global GWP (2016, €bn)

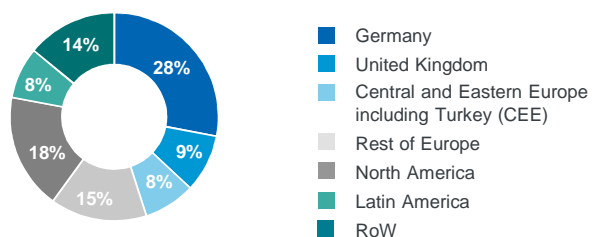


1 Gross earned premium  
Source: Company publications

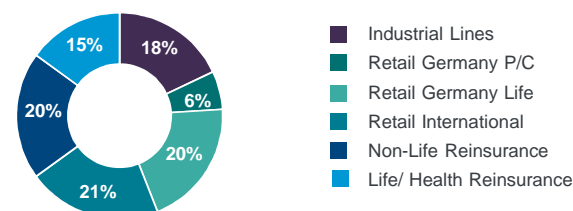
**▶ Third-largest German insurance group with leading position in Europe**

# Regional and segmental split of GWP and EBIT

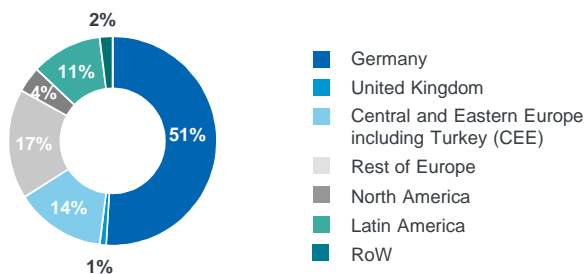
## GWP by regions 2016 (consolidated Group level)



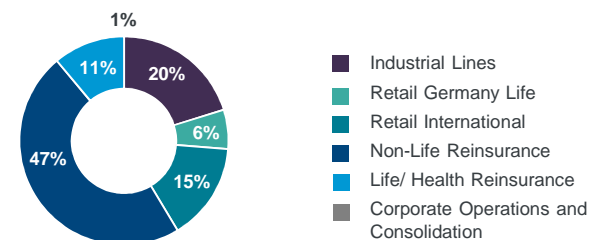
## GWP by segments 2016<sup>1</sup>



## GWP by regions 2016 (Primary Insurance)



## EBIT by segments 2016<sup>1,2</sup>



1 Adjusted for the 50.2% stake in Hannover Re

2 Calculation excludes Retail Germany P/C, which reported a negative EBIT of €2m

**Well-diversified sources of premium and EBIT generation**

# B2B competence as a key differentiator

## Strategic focus on B2B and B2B2C

Industrial Lines	<ul style="list-style-type: none"> <li>Core focus on corporate clients with relationships often for decades</li> <li>Blue-chip client base in Europe</li> <li>Capability and capacity to lead international programs</li> </ul>
Retail Germany	<ul style="list-style-type: none"> <li>Market leader in Bancassurance</li> <li>Market leader in employee affinity business</li> </ul>
Retail International	<ul style="list-style-type: none"> <li>~35% of segment GWP generated by Bancassurance</li> <li>Distribution focus on banks, brokers and independent agents</li> </ul>
Reinsurance	<ul style="list-style-type: none"> <li>Typically non-German business generated via brokers</li> </ul>

**Unique strategy with clear focus on B2B business models**

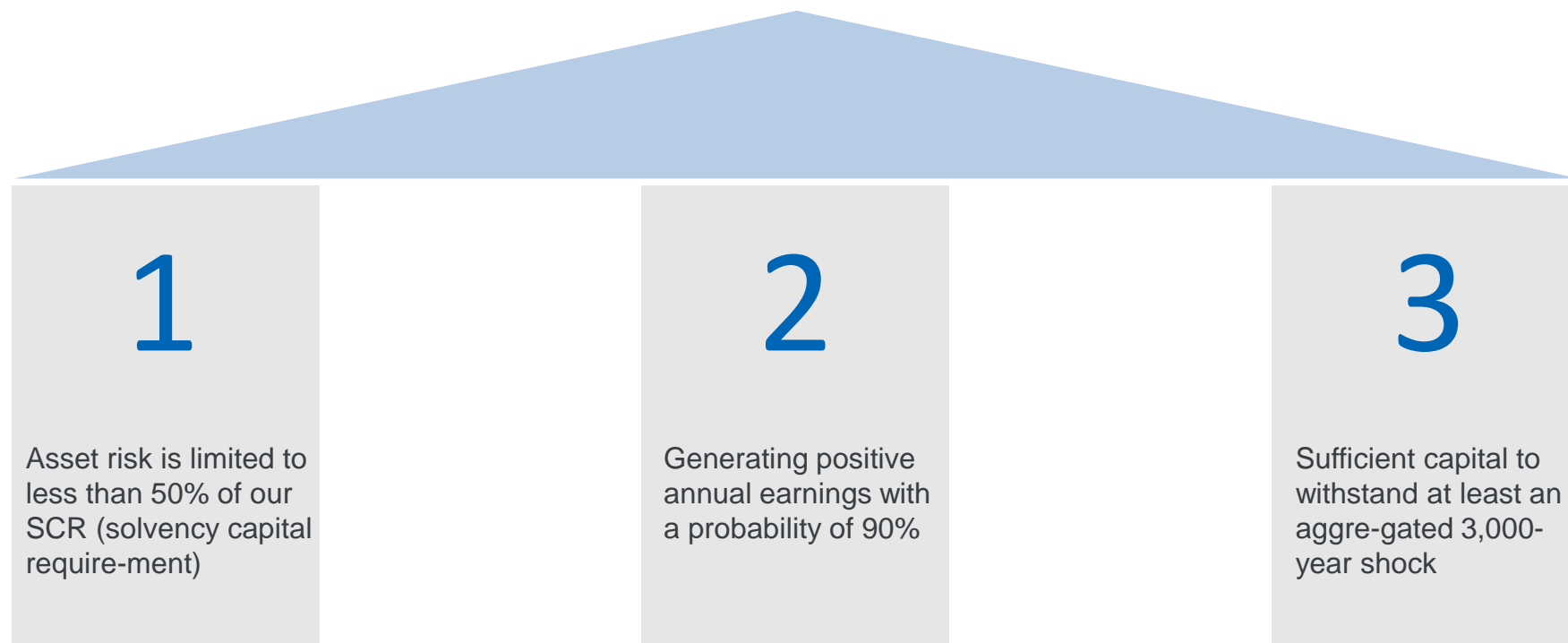
## Excellence in distribution channels<sup>1</sup>

Bancassurance					
Automotive					
Brokers	<table border="0" style="width: 100%;"> <tr> <td style="text-align: center;">Retail</td> <td style="text-align: center;">Industrial/Reinsurance</td> </tr> <tr> <td> </td> <td> </td> </tr> </table>	Retail	Industrial/Reinsurance		
Retail	Industrial/Reinsurance				
Employee affinity business					

<sup>1</sup> Samples of clients/partners

**▶ Superior service of corporate relationships lies at heart of our value proposition**

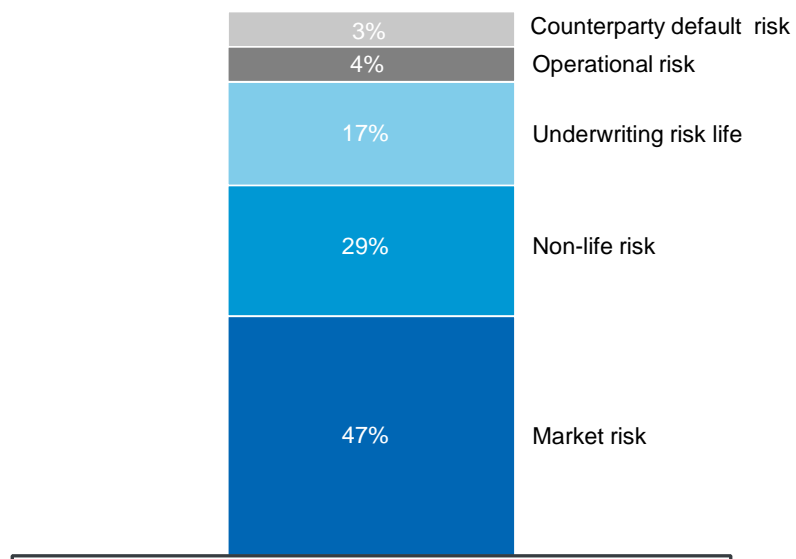
## Key Pillars of our risk management





# 1 Focus on insurance risk

## Risk components of Talanx Group <sup>1</sup>



## Comments

- Total market risk stands at 47% of solvency capital requirements, which is comfortably below the 50% limit
- Self-set limit of 50% reflects the dedication to primarily focus on insurance risk
- Non-Life is the dominating insurance risk category, comprising premium and reserve risk, NatCat and counterparty default risk
- Equities ~2% of investments under own management
- Over 75% of fixed-income portfolio invested in “A” or higher-rated bonds – broadly stable over recent quarters

<sup>1</sup> Figures show risk categorisation, in terms of solvency capital requirements, of the Talanx Group in the economic view (based on Basic Own Funds) as of FY2016

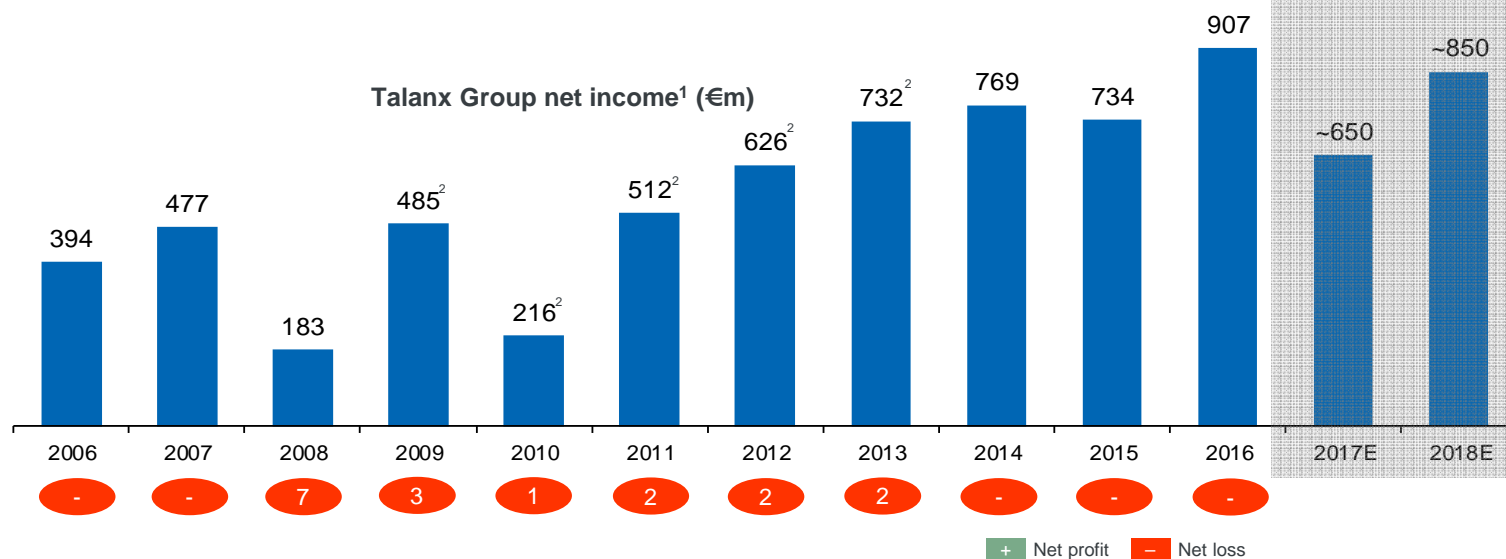
**Market risk sensitivity (limited to less than 50% of solvency capital requirement) is deliberately low**

## 2

# Diversification of business model leads to earnings resilience

### Talanx Group net income

**talanx.**



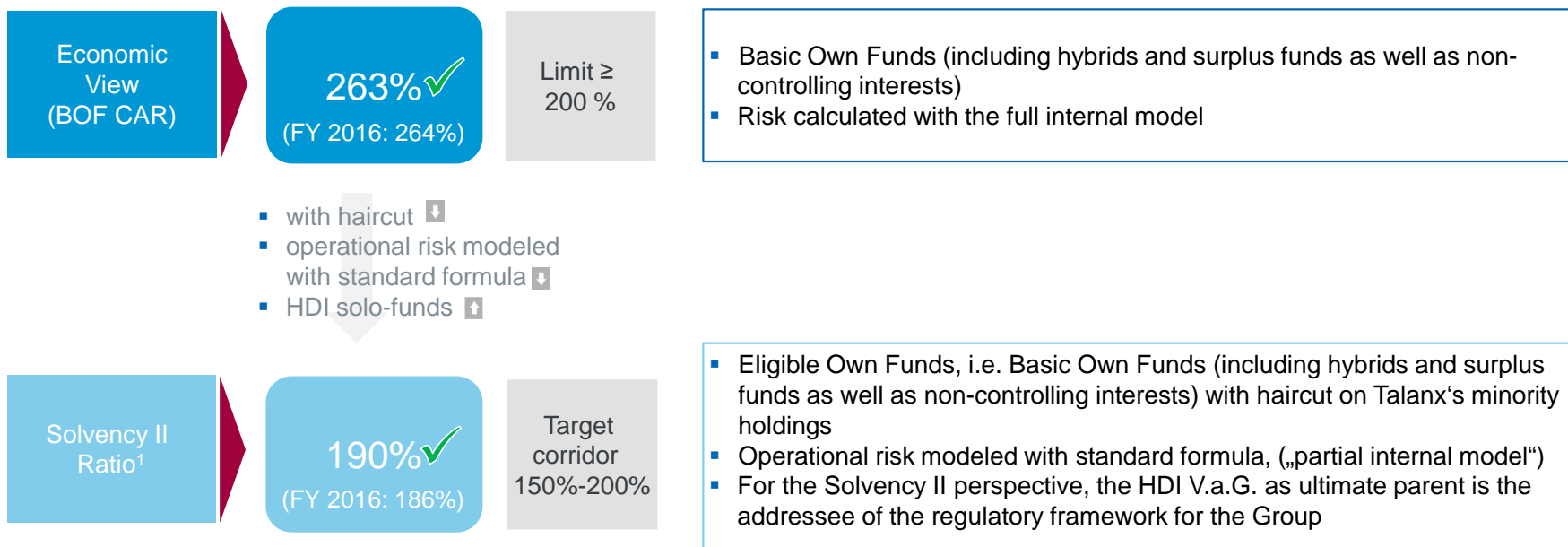
1 Net income of Talanx after minorities, after tax based on restated figures as shown in annual reports 2006–2016; numbers for 2017 and 2018 according to Talanx Group Outlook; all numbers according to IFRS

2 Adjusted on the basis of IAS 8

3 Top 20 European peers, each year measured by GWP; on group level; IFRS standards; Source: Bloomberg, annual reports

**Robust cycle resilience due to diversification of segments**

### 3 TERM 9M 2017 results – Capitalisation perspectives



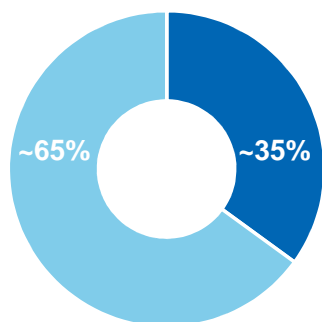
<sup>1</sup> Group Solvency II Ratios including transitional (i.e. Regulatory View): 9M 2017: 237%, FY2016: 236%

Note: In the entire presentation, calculations of Solvency II Capital Ratios are based on a 99.5% confidence level, including volatility adjustments yet without the effect of applicable transitionals – if not explicitly stated differently

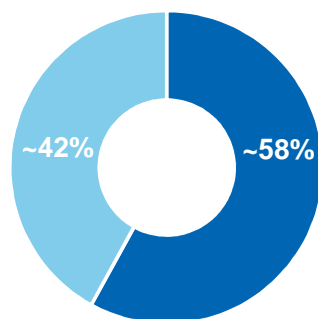
**Capital ratios comfortably meeting targets**

## Better diversified earnings balance between Reinsurance and Primary Insurance – Earnings balance (I)

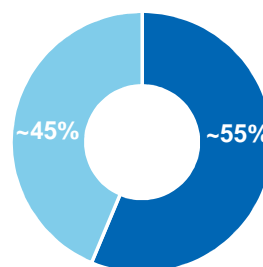
GWP by segment 2016<sup>1</sup>



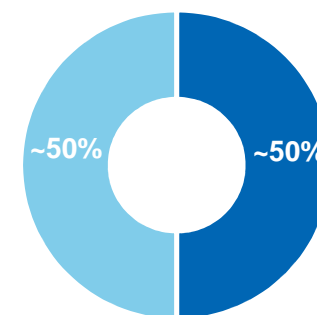
EBIT by segment 2016<sup>1</sup>





EBIT by segment 9M 2017




EBIT ambition by 2021<sup>1</sup>



Primary Insurance   
Reinsurance 

<sup>1</sup> Adjusted for the 50.2% stake in Hannover Re

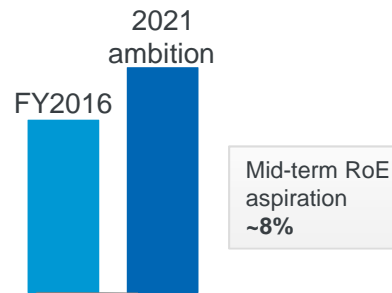
 **Primary Insurance's EBIT contribution on track to strongly improve by 2021**

# Better diversified earnings balance between Reinsurance and Primary Insurance – Earnings balance (II)

## Divisional EBIT contribution and its drivers

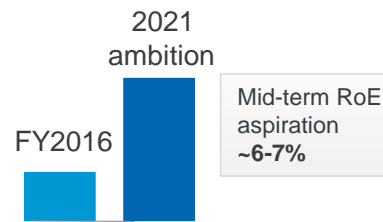
### Industrial Lines

- Profitable foreign growth
- Continued profitabilisation of selected portfolios (“balanced book”)
- Higher average return on investment



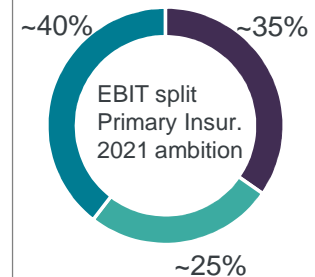
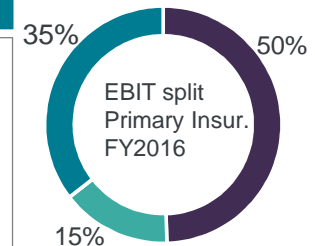
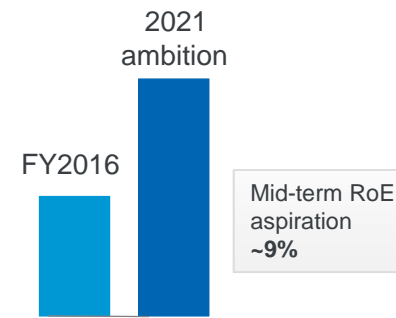
### Retail Germany

- Steadily improving combined ratios primarily driven by lower cost ratios
- Selective growth initiatives
- Further de-risking of life business



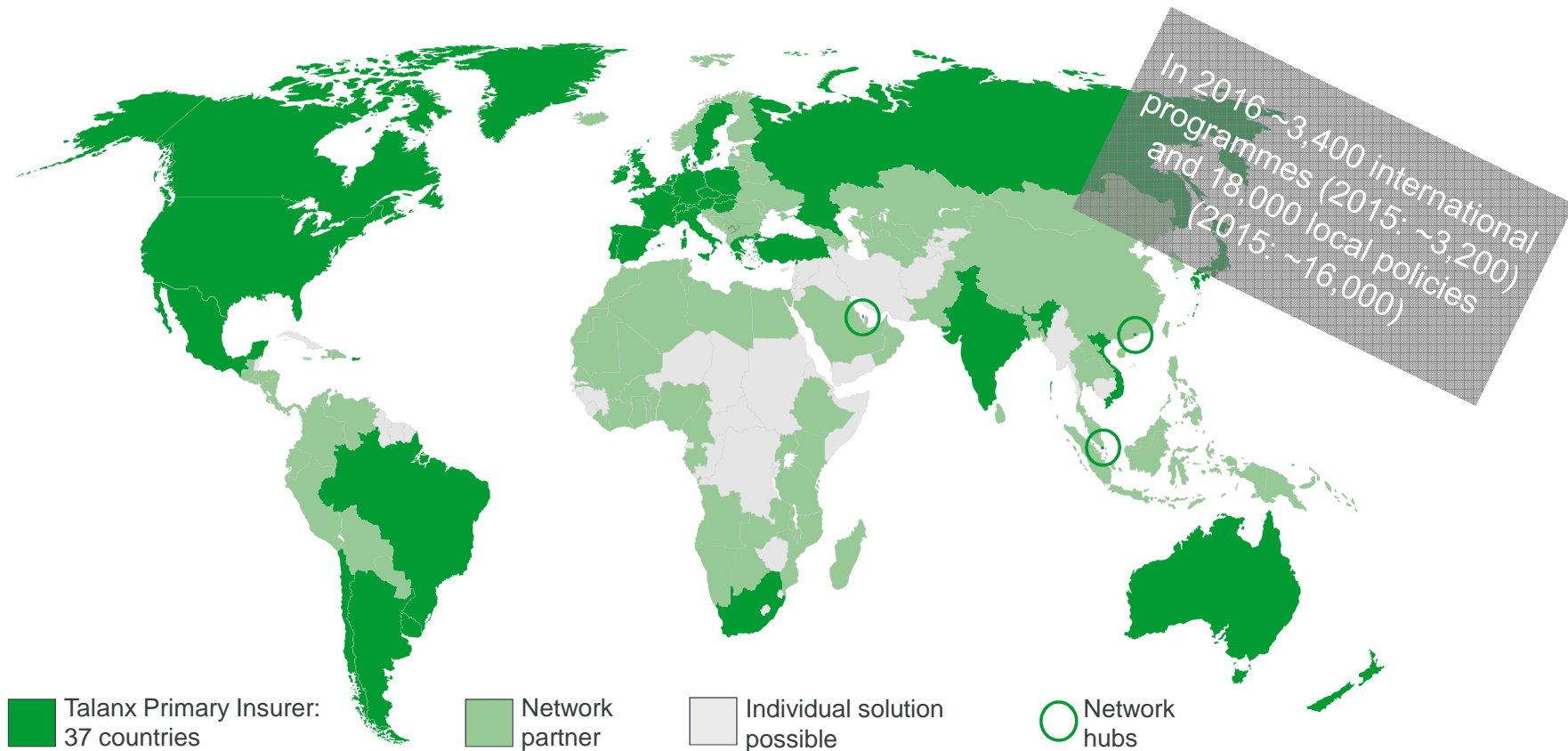
### Retail International

- Strong profitable growth
- Slightly improving combined ratios
- Slightly better average return on investment



▶ All Primary Insurance divisions are expected to contribute to the targeted EBIT increase by 2021

## Industrial Lines – International programmes as competitive edge



# Industrial Lines – An impressive long-standing client franchise

## Overview of selected key customers by customer segment

### German mid-market (SMEs)



### German corporates (multinationals)



### International corporates (multinationals)

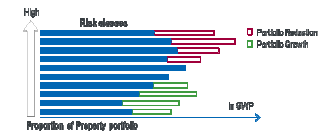


Well-established relationships with main players in targeted segments

# Industrial Lines – Three initiatives to optimise performance

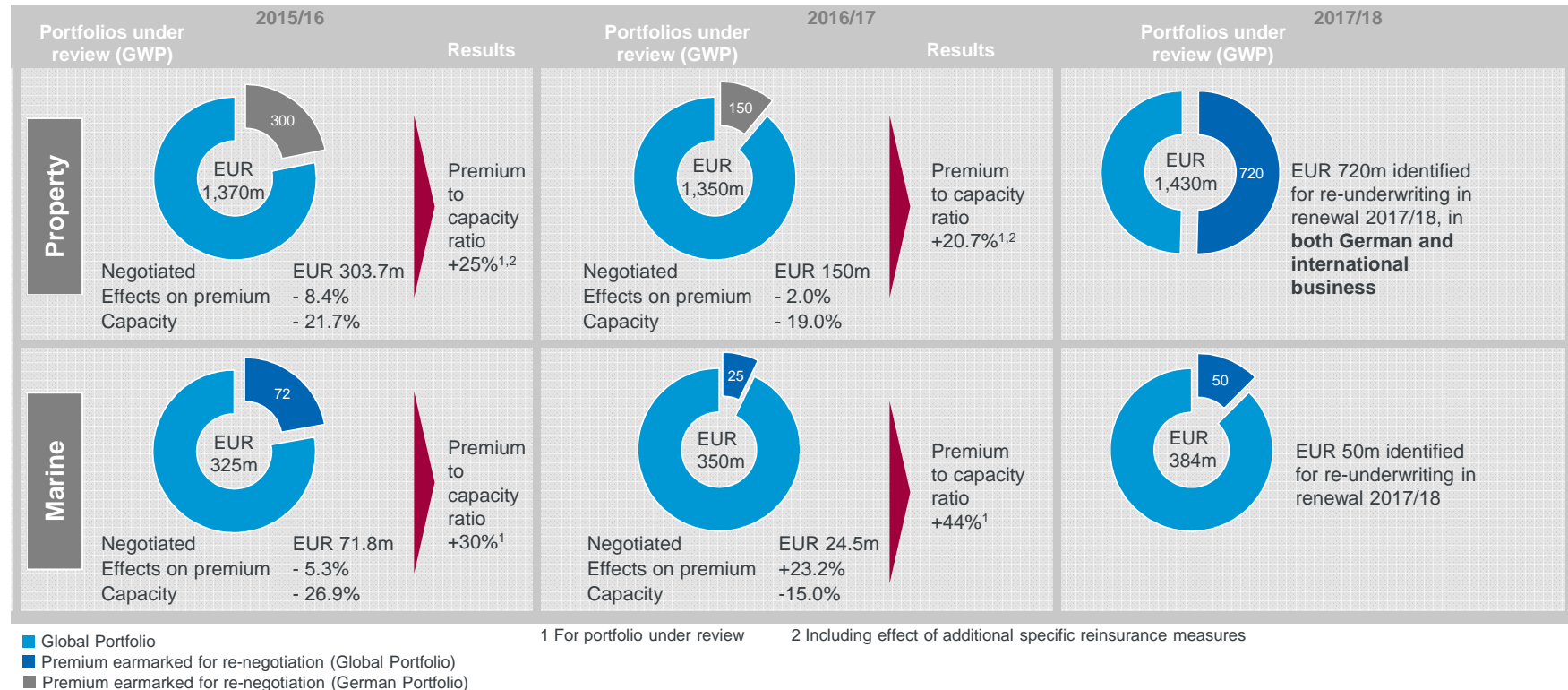
## Strategic 3-element-programme

- 1 “Balanced Book” – raising profitability in our domestic market
- 2 Generating profitable growth in foreign markets
- 3 Establishing best-in-class efficiency and processes



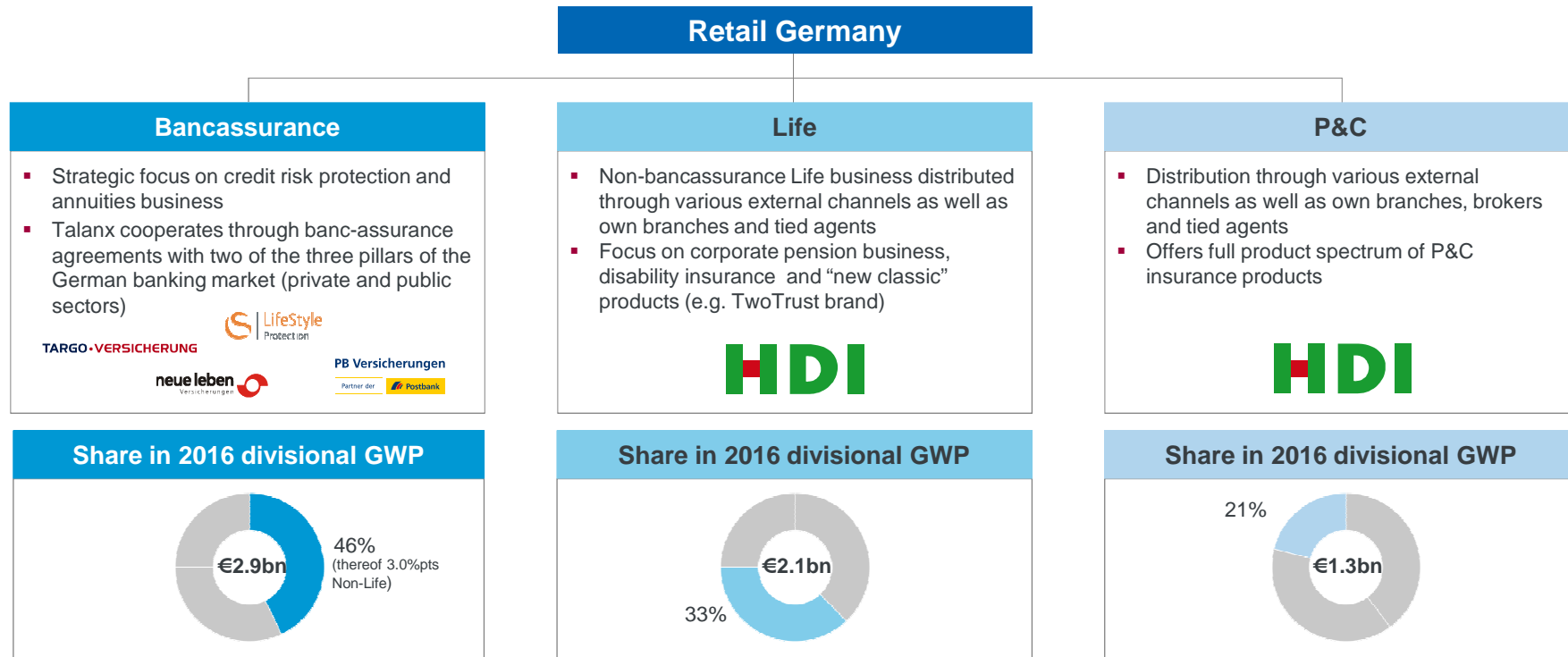


# Industrial Lines - Portfolio optimisation: current status of “Balanced Book”



**▶ Constant portfolio optimisation has become an established process – now both, nationally and internationally**

# Retail Germany - Divisional breakdown

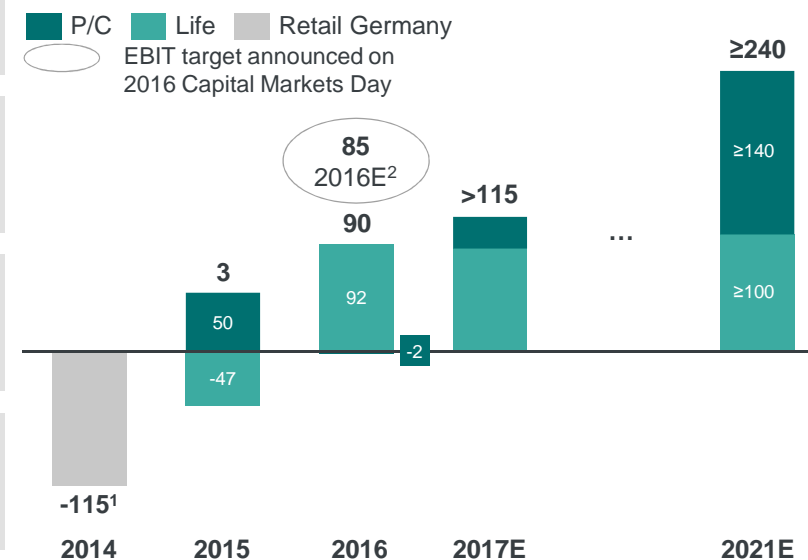


**Multi-brand, multi-channel and high-penetration approach to customers**

# Retail Germany - Key Messages from Capital Markets Day 2017

- 1 The KuRS programme is ahead of plan
- 2 Retail Germany's 9M 2017 results underpin our successful path to both de-risk the Life business and improve profitability in the P/C business
- 3 De-risking Life is well supported by the shift to capital-efficient new business, in-force management and disciplined asset management
- 4 P/C is back in growth mode – significant growth effects from both target businesses “Direct Motor” and “SMEs/self-employed professionals”
- 5 Additional strategic initiatives implemented – clear focus on integration of digital applications and of face-to-face services, supporting our KuRS targets in our aim to become a state-of-the-art agile digital insurer

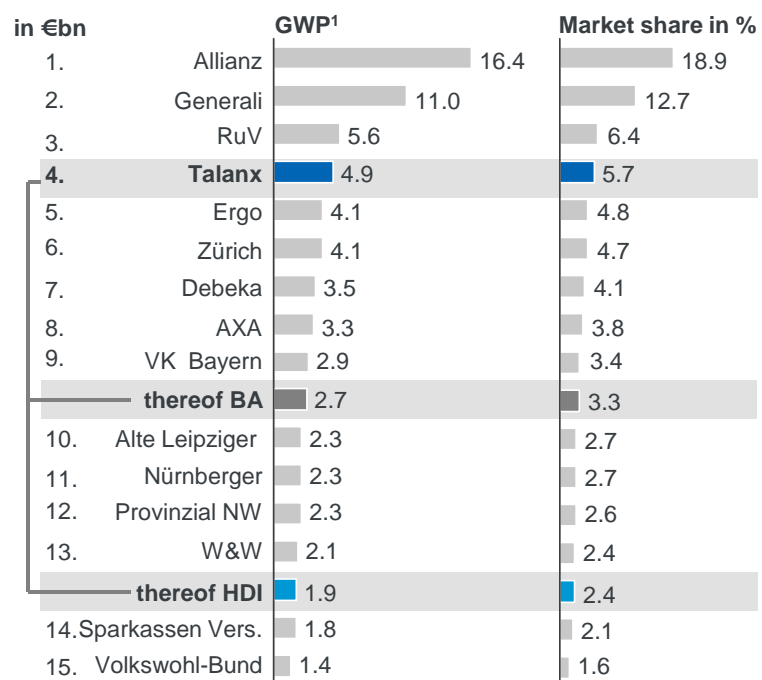
EBIT development, in EURm



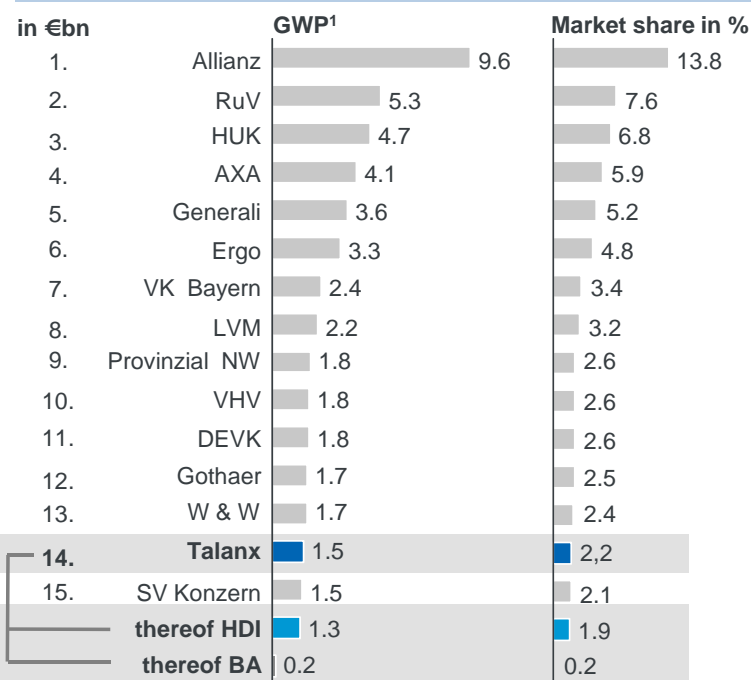
1 Separate EBIT figures for Life and P/C Segments only available for FY2015 onwards  
 2 EBIT 2016 was EUR 5m higher than estimated on Capital Markets Day 2016

# Retail Germany – Market position

## Market position Germany Life (2016)



## Market position Germany P/C (2016)



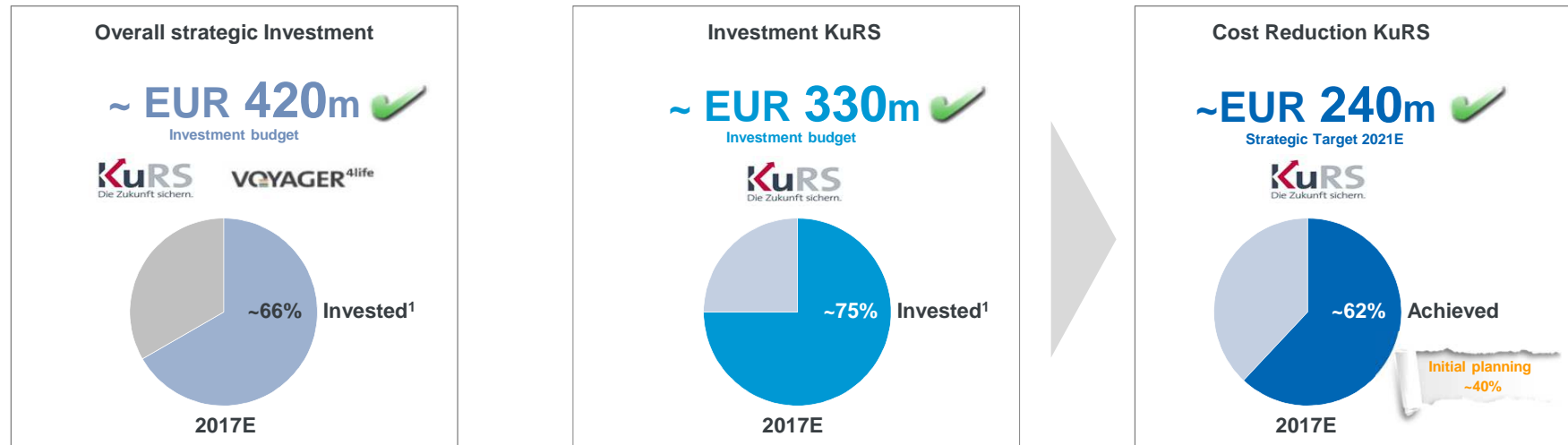
Ranking as of August 2017

<sup>1</sup> Own underwriting business

**▶ Retail Germany with a TOP-5 position in Life and among TOP-15 in German Non-Life**

# Retail Germany - KuRS programme: investment and cost reduction targets

## Investment and cost reduction status in 2017



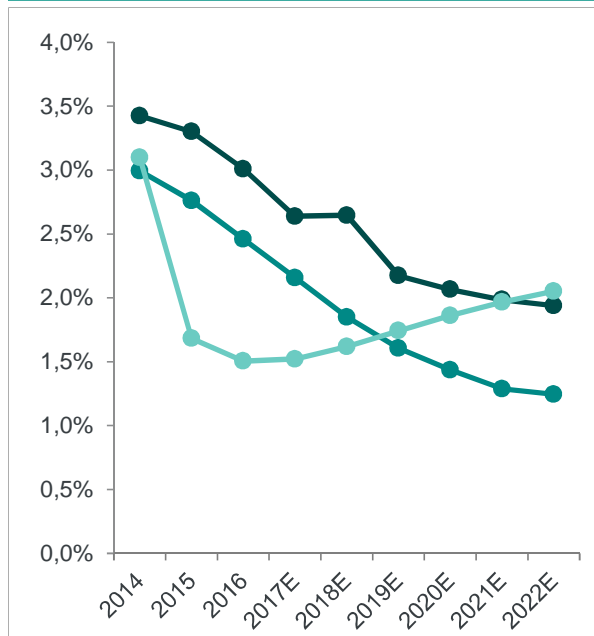
- Strategic projects on track. ~75% of KuRS and ~31% of Voyager4Life budget invested by end of 2017
- Target is to implement all initiatives in full by the end of FY2020, with the full cost benefit to be reached in FY2021
- Close to 62% of planned cost savings achieved. Savings ahead of plan allow for faster and higher investments into digitalisation projects

<sup>1</sup> 2017E, KuRS including personnel redundancy costs

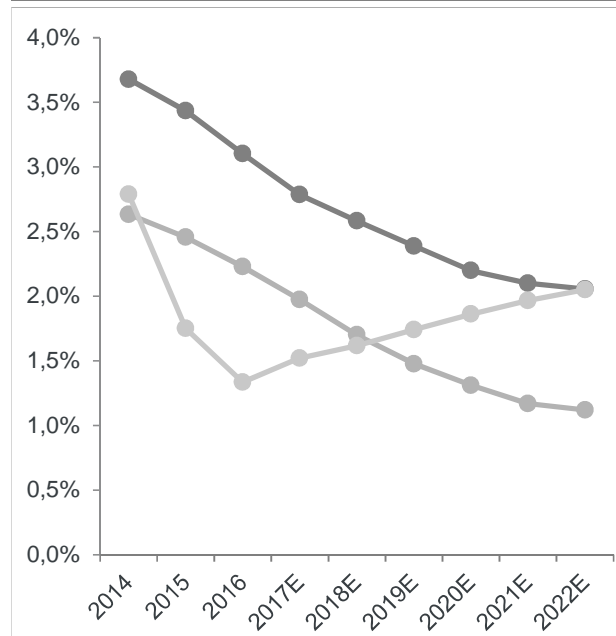
▶ Annual savings ahead of plan – KuRS and Voyager4Life spending are on budget

# Retail Germany - Asset Management strategy: comparison of average running yields versus average guarantee rates

## HDI Life



## Bancassurance



● avg. running yields   
 ● avg. guarantee rates (incl. ZZR)   
 ● reinvestment yield (fixed income)

## Comments

- The implicit market expectation for 20-year AAA euro government bonds plus 50 bp is taken as the assumed reinvestment yield for 2017-2022 in the two diagrams – e.g. 1.52% for 2017
- The fixed income reinvestment yield in 9M 2017 was higher at 1.70% for HDI Life and at 1.79% for Bancassurance
- The reinvestment yields mentioned above are already higher than the calculated average guarantee rates of 1.44% (HDI Life) and 1.31% (Bancassurance) for FY2020

All numbers refer to German GAAP (HGB). Update based on September 2017 calculations/data

**▶ Based on our assumptions, the average running yields will be sufficient to finance the guarantees for policyholders**

## Retail Germany - Mid-term targets from 2016 Capital Markets Day (Status update)

### Targets Retail Germany

Gross premium growth (p.a.)	≥ 0%
Life	~ 0%
P/C	≥ 3%
Cost-cutting initiatives to be implemented by end of 2020	~ EUR 240m
Combined ratio 2021 <sup>1</sup>	≤ 95%
Life new business: share of traditional Life products by 2021 ( <i>new business premium</i> )	≤ 25%
P/C: Growth in Property & Liability to SMEs and self-employed professionals by 2021 <sup>2</sup>	≥ 25%
EBIT contribution (targeted sustainably from 2021)	≥ EUR 240m

### Status update

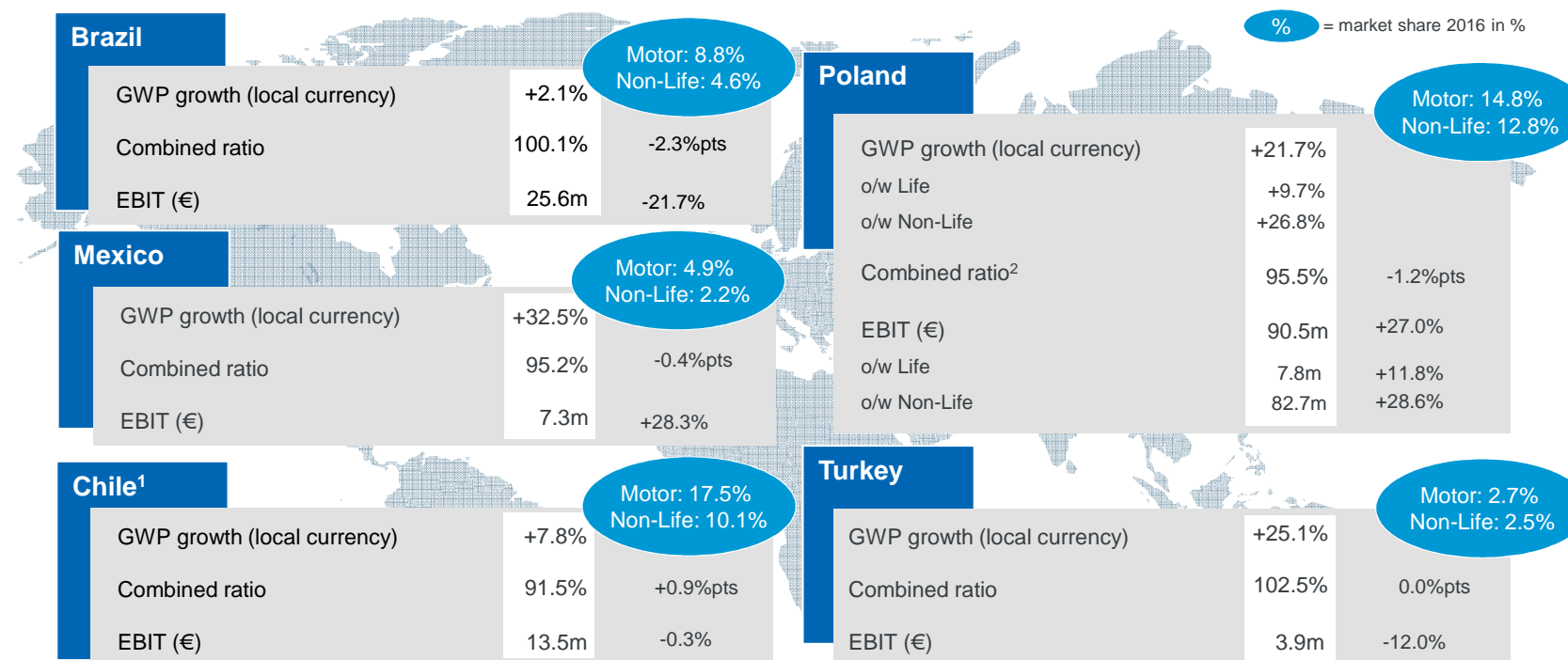
- ✓ **on track**
✂ **in the works**
- ✓ Expected GWP decline in HDI Life (~-5%) likely to be compensated by business from Bancassurance Life (~+2%) as well as from Retail Germany P/C (~+1%)
  - ✓ Cost reductions from 2015 to 2017E have outperformed initial plan by cumulated >EUR 100m
  - ✓ Combined ratio still to be affected by KuRS investments. Positive impact from better loss experience supported by favourable cost effects
  - ✂ Customer demand for capital-efficient private pension products currently behind expectations. Strong growth in biometric business
  - ✓ EUR 5m above guidance from 2016 Capital Markets Day
  - ✓ FY2016 EBIT EUR 5m above guidance; FY2017 outlook further underlines the sustainability of EBIT growth

<sup>1</sup> Incl. net interest income on funds withheld and contract deposits <sup>2</sup> Compared to base year 2014

Note: Targets are subject to no large losses exceeding budget (cat), no turbulences on capital markets (capital) and no material currency fluctuations (currency)

▶ **Overall positive development, in some areas even ahead of plan – well on track to reach FY2021 targets**

## Retail International – Core markets: 9M 2017 overview



<sup>1</sup> Includes all entities of HDI Chile Group operating in the Chilean market; Magallanes integrated in February 2015

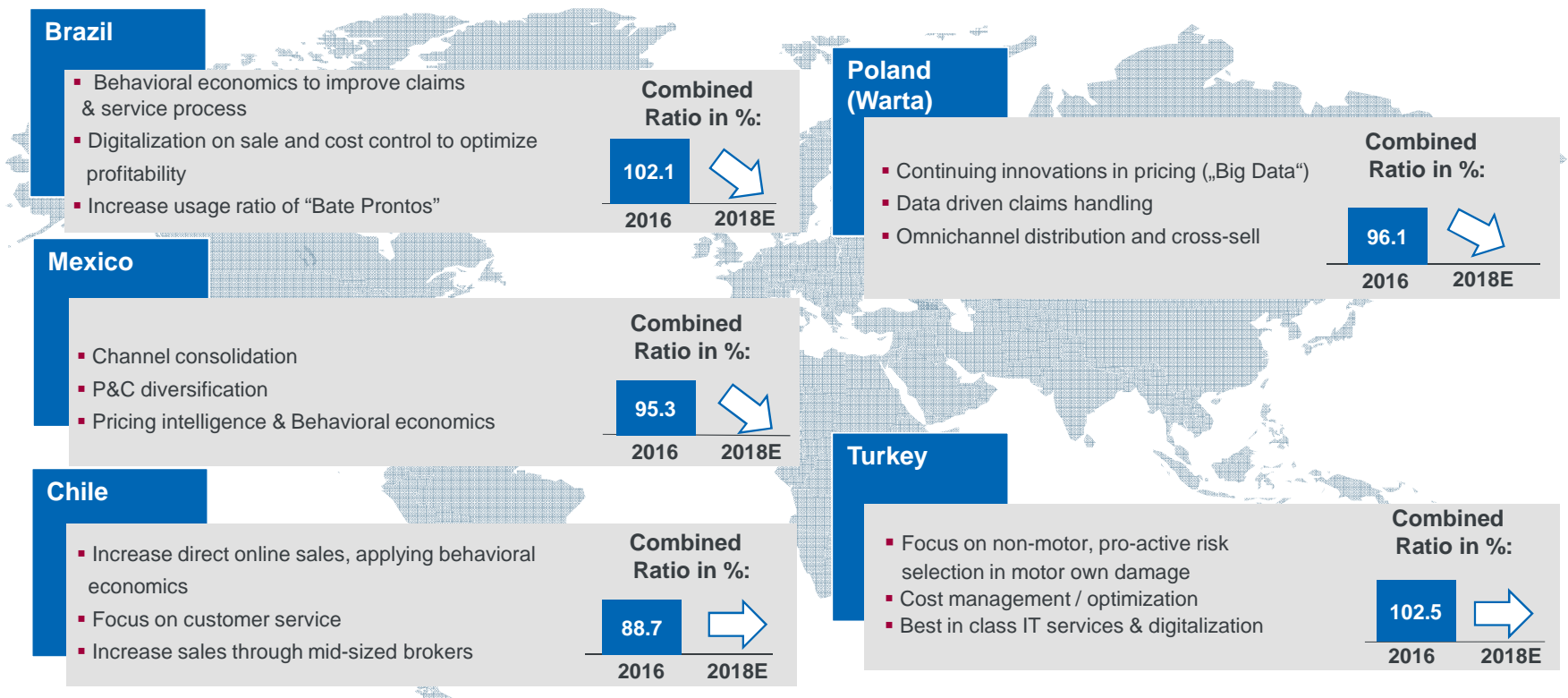
<sup>2</sup> Combined ratio for Warta only

Note: Market shares based on regional supervisory authorities or insurance associations (Polish KNF, Turkish TSB, Brazilian Siscorp, Mexican AMIS, Chilean AACH)

**Most of our core markets in Retail International with business growth**



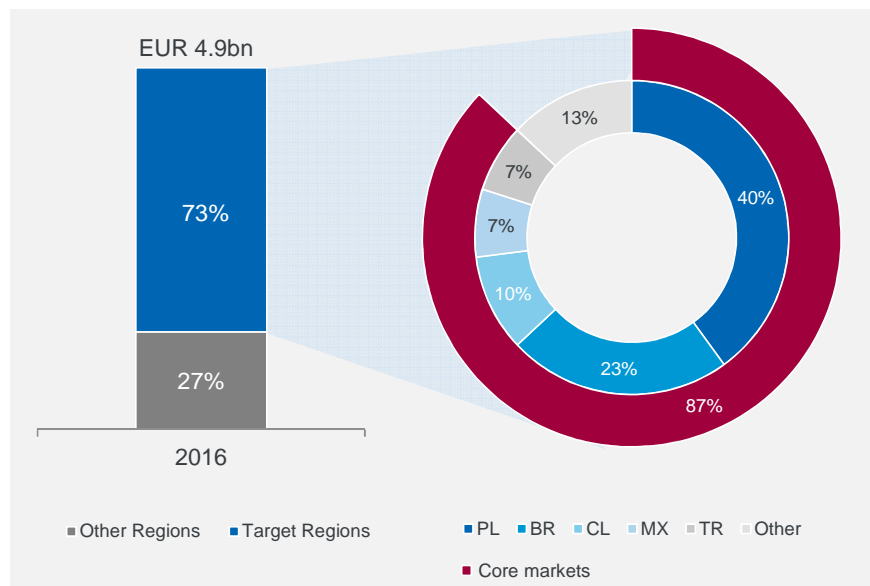
# Retail International – Cycle management: Strategic initiatives in core markets



▶ Strategic initiatives as key drivers of combined ratio improvement – supported by transfer of best practices

## Retail International – Portfolio focus on core markets

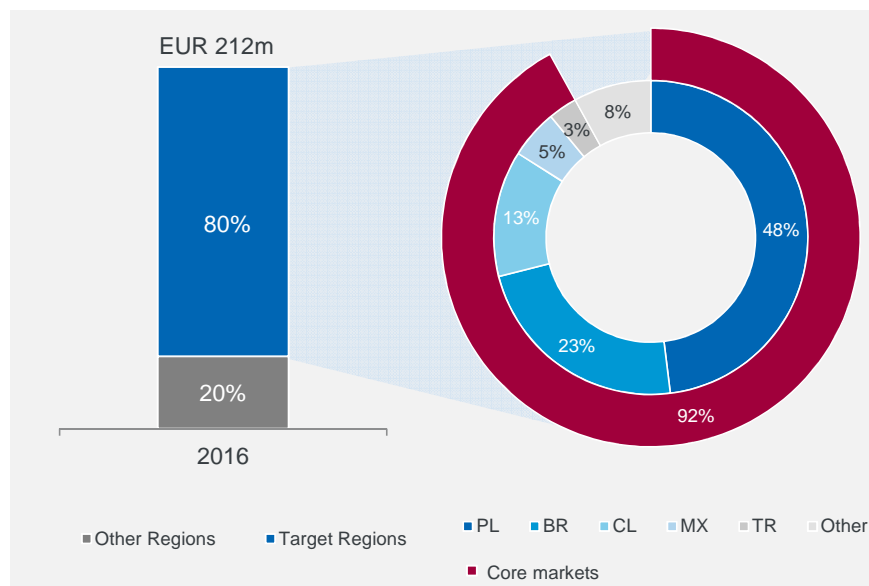
### GWP contribution



**GWP share of core markets: 64%<sup>1</sup>**

<sup>1</sup> 87% GWP from core markets out of 73% GWP from target regions means 64% GWP contribution from core markets to the segment's GWP

### EBIT contribution



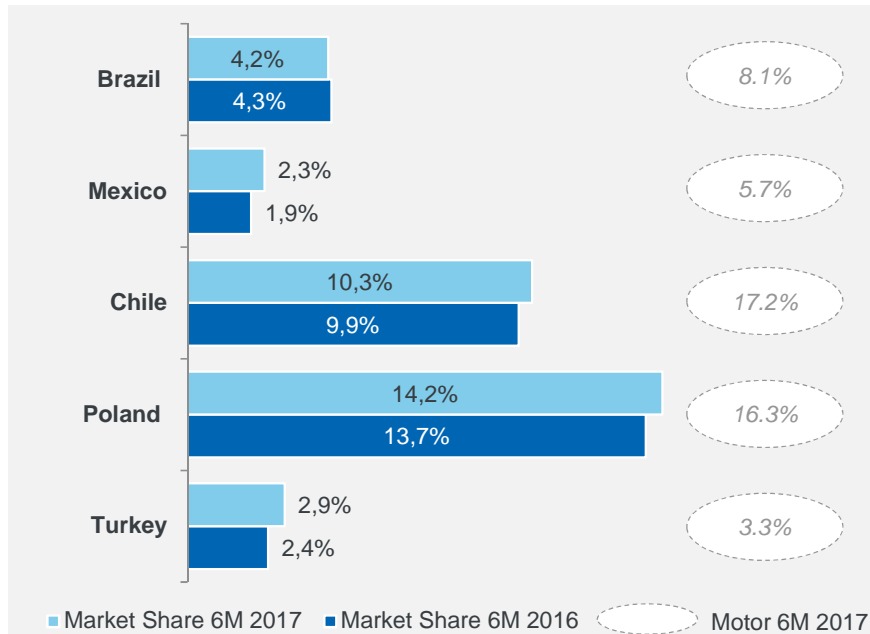
**EBIT share of core markets: 74%<sup>2</sup>**

<sup>2</sup> 92% EBIT from core markets out of 80% EBIT from target regions means 74% EBIT contribution from core markets to cumulated EBIT contribution from operating entities

**Core markets contribute the vast majority to segment's GWP and EBIT**

# Retail International – Market shares and market positions in core markets

## Market share development in core markets<sup>1</sup>



## Market position in core markets

	Period	Motor Market	Status	Total Market <sup>1</sup>	Status	
LatAm	Brazil	6M 2016	#5		#8	
		6M 2017	#6		#8	
	Mexico	6M 2016	#9		#17	
		6M 2017	#5		#15	
	Chile	6M 2016	#3		#5	
		6M 2017	#3		#4	
CEE	Poland	6M 2016	#3		#2	
		6M 2017	#2		#2	
	Turkey	6M 2016	#11		#13	
		6M 2017	#11		#15	

<sup>1</sup> P/C Markets; according to GWP

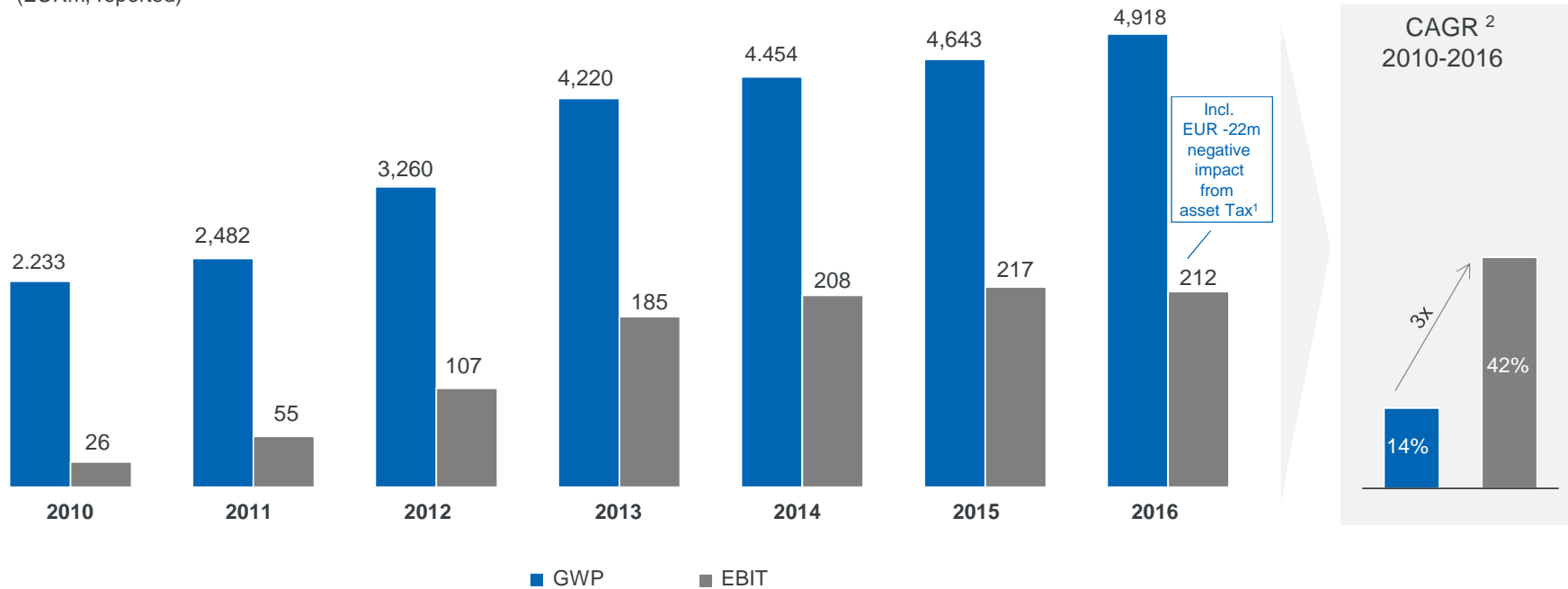
Note: 6M 2017 portfolio share motor/non-motor within P/C business: 73%/27% (overall); 81%/19% (LatAm); 64%/36% (CEE)

on track in the works

**Top 5 motor market position achieved in three core markets**

# Retail International – Disciplined organic and inorganic growth, with focus on profitability

(EURm, reported)

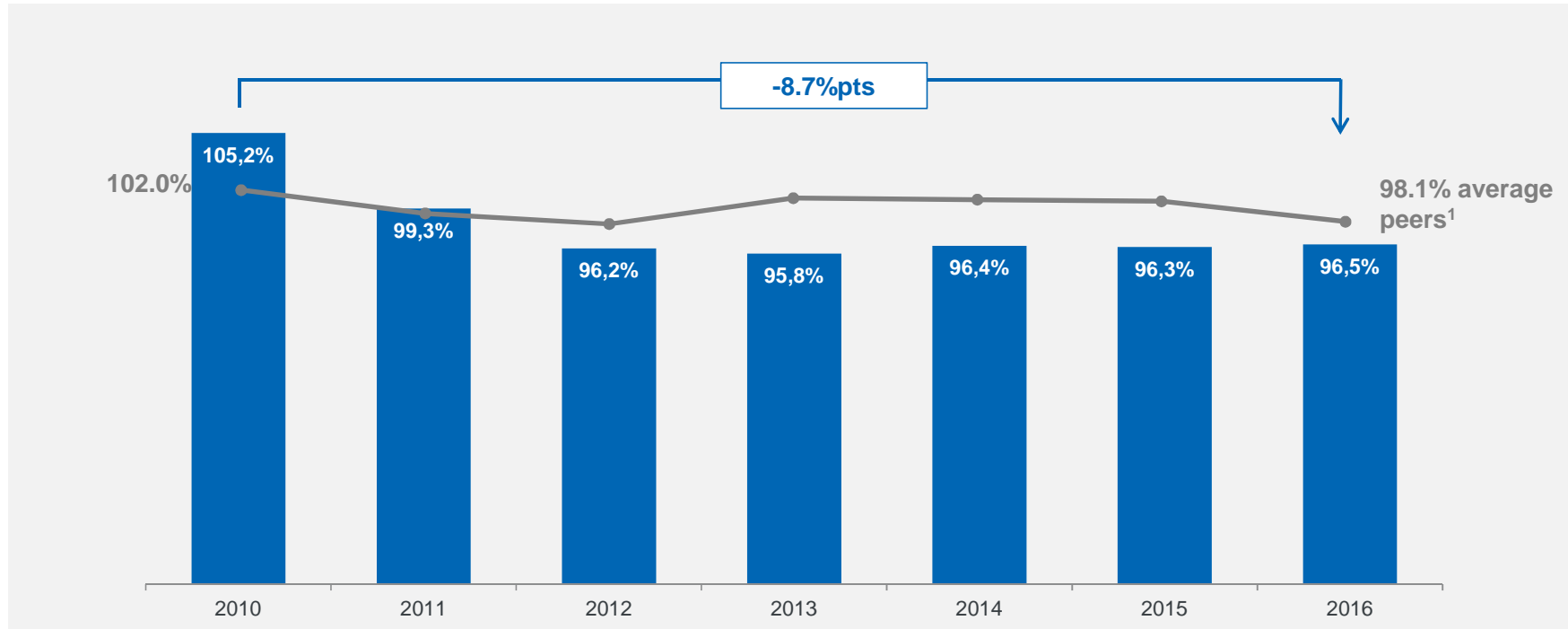


<sup>1</sup> Asset tax allocated to EBIT result

<sup>2</sup> CAGR 2010 – 2016 currency adjusted GWP: +18%; EBIT: +59%; reported EBIT growth excluding asset tax: +44% p.a. (CAGR 2010-2016)

**Profitable growth: EBIT has even grown three times stronger than GWP since 2010**

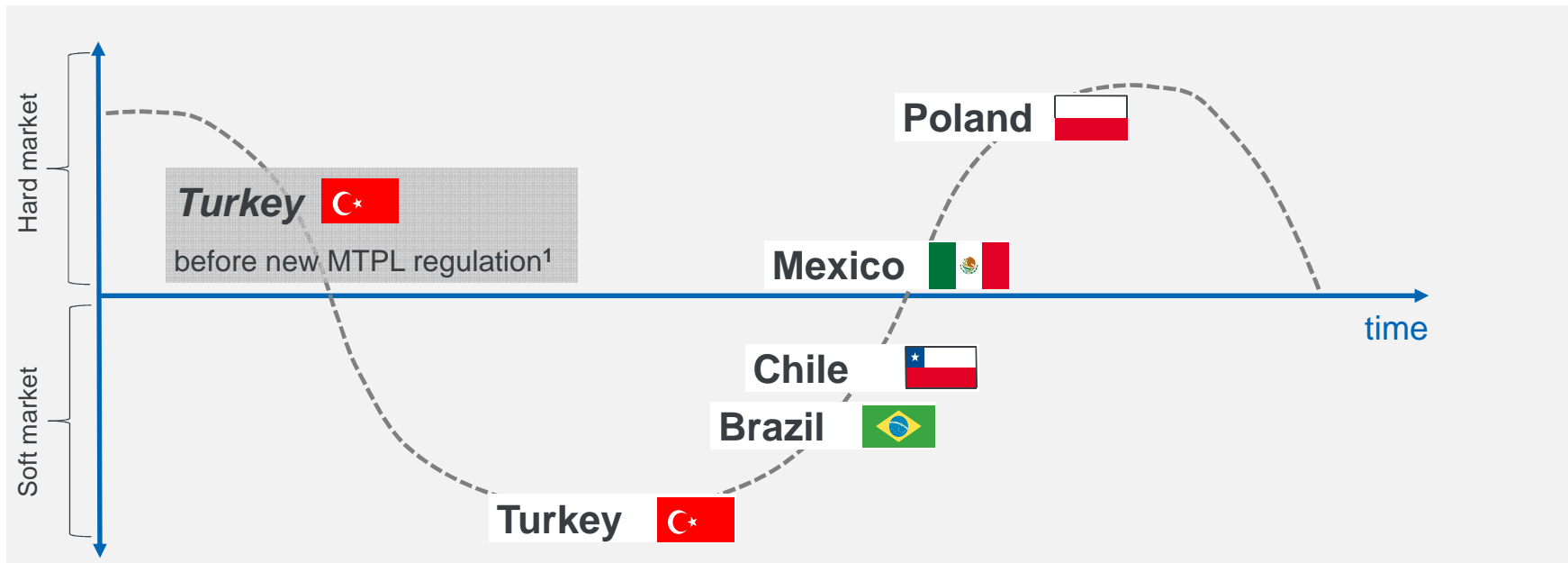
## Retail International – Combined ratio development vs. peers in core markets



<sup>1</sup> Peers in LatAm include Allianz, Mapfre and Zurich; peers in CEE include Allianz, VIG and Uniq  
Note: GWP growth in target regions (CAGR 2012-2016): Peers -0.4% p.a.; Retail International +10.5% p.a.

**Significant improvement of combined ratio of 8.7%pts over time – outperforming peers since 2012**

## Retail International – Motor cycle in core markets



<sup>1</sup> Effective of 12 April 2017, the local regulator set a price cap in MTPL ("Motor Third-Party Liability"), resulting in an average reduction of premiums by ~30%, and established a "Risky Customer Pool"  
Source: own assumptions, Talanx AG

▶ All core markets except Turkey on a positive trend

## Challenges & Opportunities – Digitalisation

### Pursuing and implementing a stringent innovation and digitalisation strategy



▶ In-house expertise – partner of leading global accelerators – group-internal know-how transfer

## Outlook 2017 for Talanx Group<sup>1</sup>

Gross written premium	▶	>4%
Return on investment	▶	≥3.0%
Group net income	▶	~650 EURm
Return on equity	▶	~7.5%
Dividend payout ratio	▶	35-45% <sup>2</sup> target range

**Please note:**  
Targets are subject to no large losses exceeding budget (**cat**), no turbulences on capital markets (**capital**), and no material currency fluctuations (**currency**)

<sup>1</sup> The targets are subject to the large loss burden during the fourth quarter not exceeding the large losses budgeted for one quarter

<sup>2</sup> A dividend payout at least equal to the year-earlier level is assured from today's perspective



## Outlook 2018 for Talanx Group<sup>1</sup>

Gross written premium	▶	≥ 2%
Return on investment	▶	≥ 3.0%
Group net income	▶	~850 EURm
Return on equity	▶	~9.0%
Dividend payout ratio	▶	35-45% target range

**Please note:**  
Targets are subject to no large losses exceeding budget (**cat**), no turbulences on capital markets (**capital**), and no material currency fluctuations (**currency**)

<sup>1</sup> The targets are based on an large loss budget of EUR 300m (2017: EUR 290m) in Primary Insurance, of which EUR 260m in Industrial Lines. The large loss budget in Reinsurance stands at EUR 825m

## Summary - Investment highlights

Global insurance group with leading market positions and strong German roots

Leading and successful B2B insurer

Value creation through group-wide synergies

New profitability measures implemented in Industrial Lines and Retail Germany

Dedication to focus on insurance rather than market risks

Commitment to continuously fulfill a „AA“ capital requirement by Standard & Poor's

Dedication to pay out 35-45% of IFRS earnings to shareholders

## Mid-term target matrix & current status

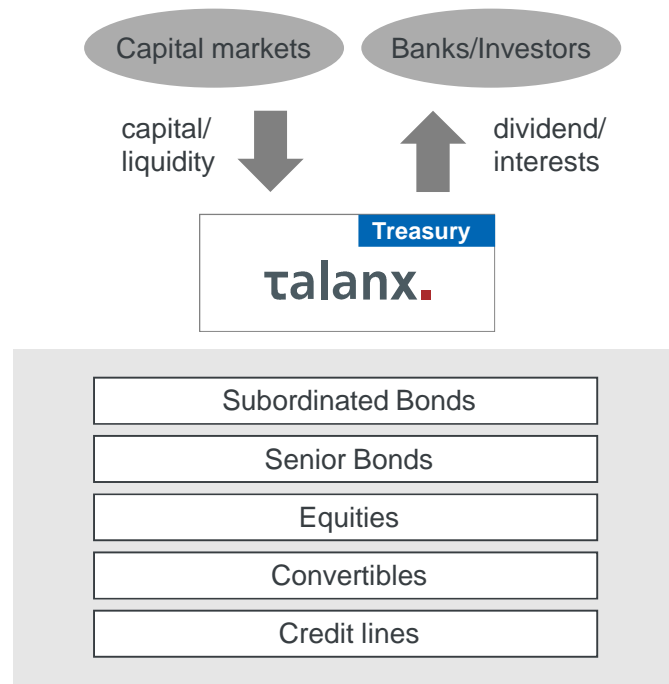
Segments	Key figures	Strategic targets (2015 - 2019)	2016	2015/2016 <sup>8</sup>	
<b>Group</b>	Gross premium growth <sup>1</sup>	3 - 5%	(0.3%)	2.2%	
	Return on equity	≥ 750 bps above risk free <sup>2</sup>	10.4% [≥8.4%] ✓	9.7% [≥8.6%] ✓	
	Group net income growth	mid single-digit percentage growth rate	23.6% ✓	9.5% ✓	
	Dividend payout ratio	35 - 45%	37.6% ✓	41.2% ✓	
	Return on investment	≥ risk free + (150 to 200) bps <sup>2</sup>	3.6% [≥2.4 - 2.9%] ✓	3.6% [≥2.6 - 3.1%] ✓	
<b>Primary Insurance</b>	<b>Industrial Lines</b>	Gross premium growth <sup>1</sup>	3 - 5%	(0.1%)	1.2%
		Retention rate	60 - 65%	53.4%	52.6%
	<b>Retail Germany</b>	Gross premium growth <sup>1</sup>	≥ 0%	(5.7%)	(4.5%)
	<b>Retail International</b>	Gross premium growth <sup>1</sup>	≥ 10%	10.2% ✓	8.4%
	Combined ratio <sup>3</sup>	~ 96%	98.1%	-	
EBIT margin <sup>4</sup>	~ 6%	5.3% ✓	4.5%		
<b>P/C Reinsurance<sup>7</sup></b>	Gross premium growth <sup>6</sup>	3 - 5%	(0.2%)	4.1% ✓	
	Combined ratio <sup>3</sup>	≤ 96%	93.7% ✓	-	
	EBIT margin <sup>4</sup>	≥ 10%	17.2% ✓	17.2% ✓	
<b>Life &amp; Health Reinsurance<sup>7</sup></b>	Gross premium growth <sup>1</sup>	5 - 7%	(4.3%)	2.5%	
	Average value of New Business (VNB) after minorities <sup>5</sup>	≥ EUR 110m	EUR 448m ✓	EUR 361m ✓	
	EBIT margin <sup>4</sup> financing and longevity business	≥ 2%	9.4% ✓	10.2% ✓	
	EBIT margin <sup>4</sup> mortality and health business	≥ 6%	3.4%	3.5%	

<sup>1</sup> Organic growth only; currency-neutral; <sup>2</sup> Risk-free rate is defined as the 5-year rolling average of the 10-year German government bond yield; <sup>3</sup> Talanx definition: incl. net interest income on funds withheld and contract deposits; <sup>4</sup> EBIT/net premium earned; <sup>5</sup> Reflects Hannover Re target of at least EUR 220m; <sup>6</sup> Average throughout the cycle; currency-neutral; <sup>7</sup> Targets reflect Hannover Re's targets for 2015-2017 strategy cycle; <sup>8</sup> Growth rates calculated as 2014 - 2016 CAGR; otherwise arithmetic mean; Note: growth targets are based on 2014 results. Growth rates, CoR and EBIT margins are average annual targets

**- Debt Financing Overview -**

# Capital / Liquidity Management Talanx Group (excluding Hannover Re)

## Organisational overview



## Comments

- One central function for capital and liquidity management
- Secure a comfortable level of liquidity at Talanx AG
- Active capital and liquidity management
- Know-how centre for capital market instruments
- Central steering of all capital markets processes in the group
- Financing of group companies at arm's-length
- Cost reduction as a consequence of concentration of all bank relations in one function
- FX / Interest rate hedging
- Investment of liquidity buffers

► Realisation of efficiency and scale effects through a central state-of-the-art treasury function.

# Talanx's EMTN programme – Overview

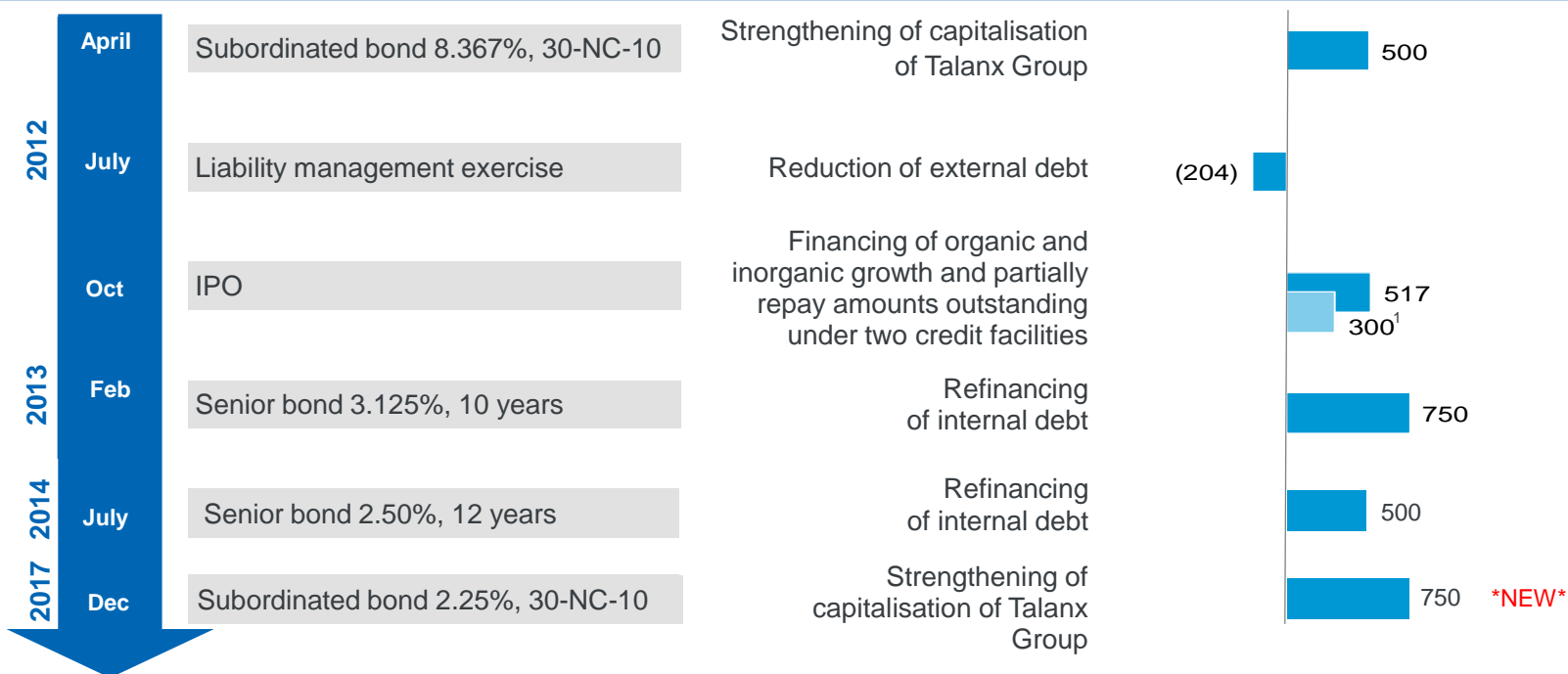


<sup>1</sup> Luxembourg Stock Exchange

**▶ The EMTN programme established in 2017 supports opportunistic issuance in both hybrid and senior unsecured format**

# Market transactions 2012 - 2017

## Latest capital market transactions (excluding Hannover Re)



<sup>1</sup> Conversion of the Tier 1 Meiji Yasuda bond    <sup>2</sup> Revolving credit facilities

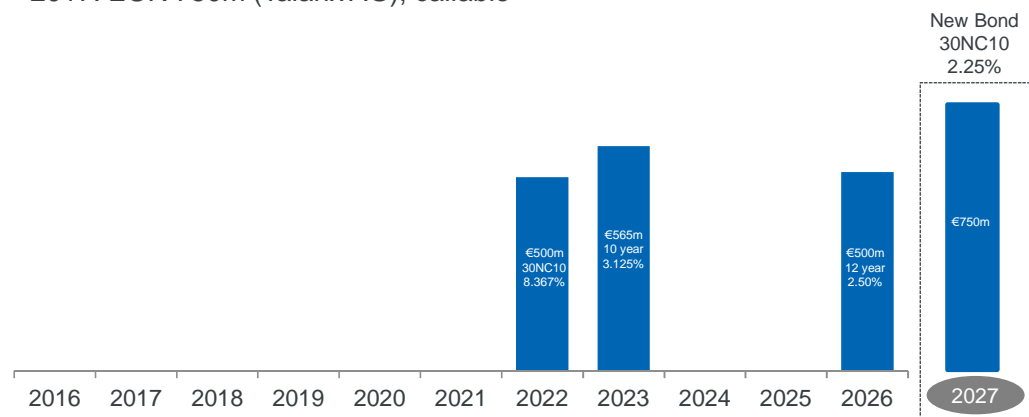
▶ **Capital market appearances established by liquid instruments in major market segments - EUR 500m in RCF's<sup>2</sup>, provided by 9 banks, are available.**

## Outstanding Talanx hybrid and senior bonds

### Talanx Group maturity structure (excl. Hannover Re)

Outstanding, publicly held volume of hybrid and senior bonds (as of 31/12/2017):

- 2012: EUR 500m (Talanx Finanz), callable 2022
- 2013: EUR 565m (Talanx AG)
- 2014: EUR 500m (Talanx AG)
- 2017: EUR 750m (Talanx AG), callable

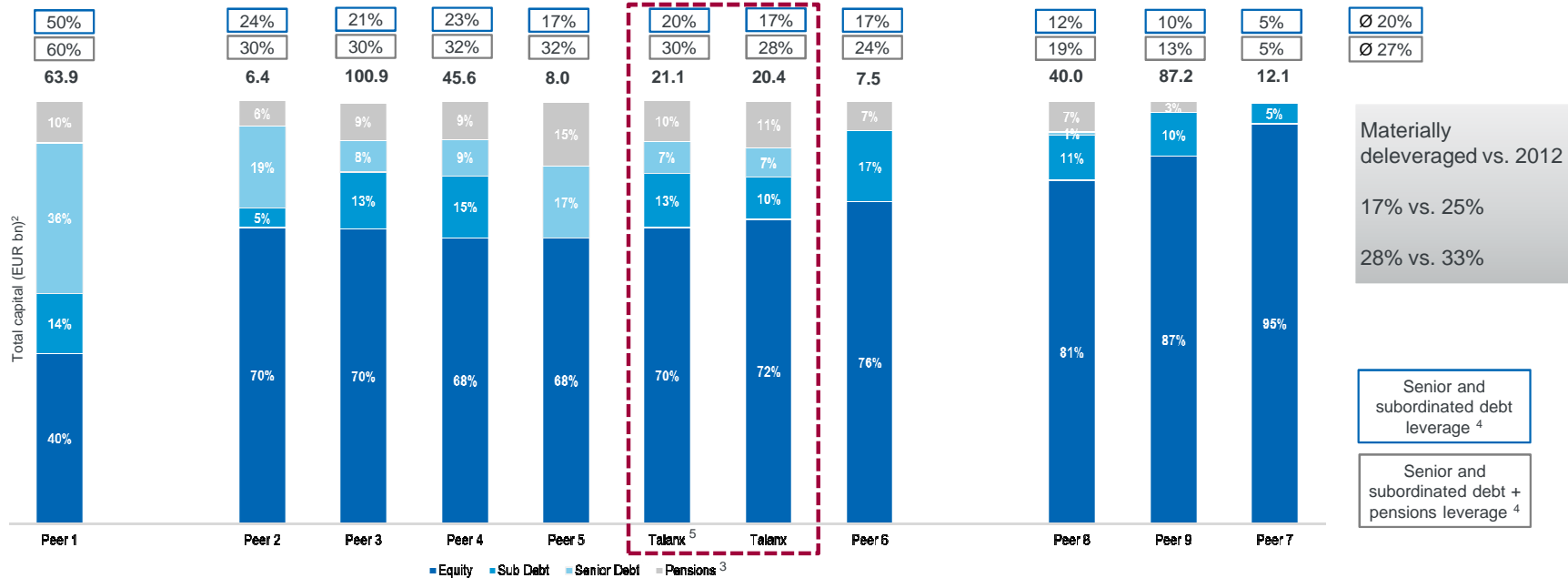


▶ Talanx issued a benchmark transaction to assure an appropriate level of secondary market liquidity in its new bond



# Capital position - Leverage versus Peers

## Capital structure benchmarking<sup>1</sup>



1 Peer group consist of Allianz, AXA, Baloise, Generali, Mapfre, Munich RE, RSA, VIG, Zurich. Numbers as of FY16

2 Defined as the sum of total equity (incl. min.), subordinated debt and senior debt

3 Funded status of defined benefit obligation

4 Calculated in % of total capital

5 Post hybrid bond issuance

**Talanx with a significantly reduced leverage level – moderately geared in a peer comparison**

- 9M 2017 -

## Talanx achieves 9M 2017 result of EUR 444m despite very significant NatCat losses

9M 2017 Group net income down by ~30% to €444m - Industrial Lines and Non-Life Reinsurance with NatCat-dominated large loss burden

The Talanx Group suffers claims of EUR 920m as a result of hurricanes Harvey, Irma and Maria, and the earthquakes in Mexico. After nine months, the large loss burden after reinsurance and retrocessions for the Group is more than EUR 1.2bn and already exceeds the budget for the entire year

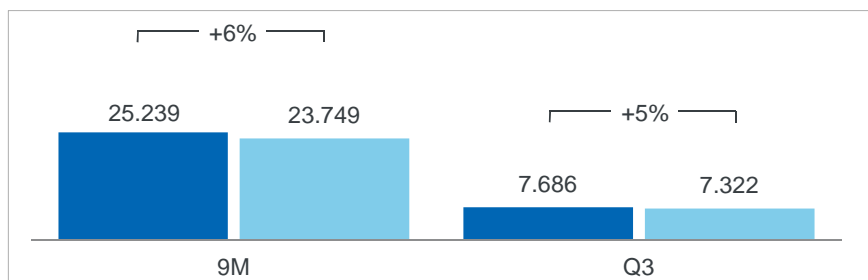
Talanx's retail operations have performed strongly in the third quarter. Particularly the encouraging improvement in Retail Germany has partly compensated for some of the large-loss burden

As already indicated, Talanx now expects Group net income of around EUR650 million for the FY2017. This forecast is subject to one quarterly large loss budget for Q4 2017. A dividend payment at least equal to the year-earlier level is assured from today's perspective

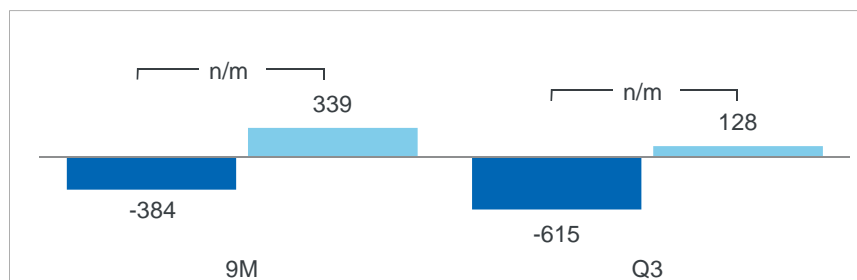
Talanx expects to successfully pursue its growth path in 2018. The Outlook for the Group net income for the coming business year stands at around EUR 850m

# 1 9M 2017 results – Key financials

## Gross written premium



## Net underwriting result (P/C)



## Retention rate in %



## Combined ratio in %



- 9M 2017 GWP up by +6.3% y/y (curr.-adj.: +6.7%). Main growth contribution from Industrial Lines, Retail International and P/C Reinsurance. Q3 2017 GWP up +5.0% (curr.-adj.: +7.3%). Retail Germany P/C with top-line growth




- Net underwriting result significantly deteriorated, predominantly reflecting NatCat burden in Industrial Lines and Non-Life Reinsurance. Large loss burden on Group level already above the budget for the entire year




- Combined ratio above 100%, driven by large losses. Retail Germany P/C and Retail International significantly improved their combined ratios

EURm, IFRS ■ 2017 ■ 2016

**▶ Strong top-line growth continued over 9M 2017 – combined ratio affected by the series of NatCat losses in Q3 2017**

# 1 Large losses<sup>1</sup> in 9M 2017 (in EURm)

NatCat	Primary Insurance	Reinsurance	Talanx Group
 Storms	184.5 (Hurricane „Harvey“: 71.2, Hurricane „Irma“: 44.8, Hurricane „Maria“: 41.6, Storm „Quirin“: 14.9, Cyclone „Debbie“: 9.9, Typhoon „Hato“: 2.1) <sup>2</sup>	715.5 (Hurricane „Harvey“: 100.0, Hurricane „Irma“: 329.9, Hurricane „Maria“: 220.8, Cyclone „Debbie“: 42.2, Typhoon „Hato“: 13.4, Tornadoes USA: 9.2) <sup>2</sup>	900.0 (Hurricane „Harvey“: 171.2, Hurricane „Irma“: 374.6, Hurricane „Maria“: 262.4, Cyclone „Debbie“: 52.1, Typhoon „Hato“: 15.5, Tornadoes USA: 9.2) <sup>2</sup>
 Wildfire	3.0 (Chile)	31.0 (Chile, South Africa)	34.0 (Chile, South Africa)
 Earthquake	39.1 (Mexico)	71.5 (Mexico)	110.7 (Mexico)
<b>Total NatCat</b>	<b>226.6</b>	<b>818.0</b>	<b>1,044.6</b>

Man-made	Primary Insurance	Reinsurance	Talanx Group
 Fire/Property	90.2	48.6	138.8
 Credit		27.6	27.6
 Other	10.5		10.5
<b>Total Man-made</b>	<b>100.7</b>	<b>76.3</b>	<b>176.9</b>

<b>Total large losses</b>	<b>Primary Insurance 327.3 (139.8)</b>	<b>Reinsurance 894.3 (393.2)</b>	<b>Talanx Group 1,221.5 (533.0)</b>
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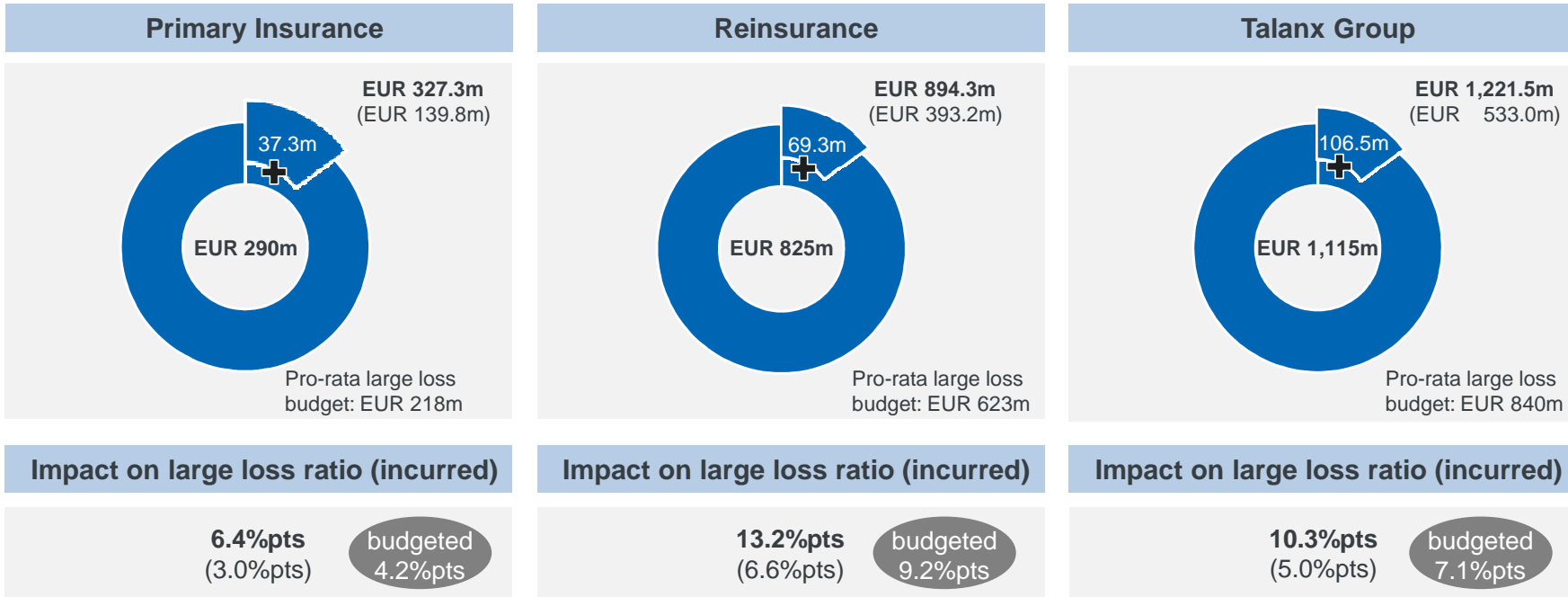
9M 2017 (9M 2016)

<sup>1</sup> Definition „large loss“: in excess of EUR 10m gross in either Primary Insurance or Reinsurance

<sup>2</sup> Occured during Q1 2017: several tornadoes in USA and „Debbie“. Occured during Q2 2017: „Quirin“. Occurred during Q3 2017: „Hato“, „Harvey“, „Irma“ and „Maria“

Note: 9M 2017 Primary Insurance large losses (net) are split as follows: Industrial Lines: EUR 315.1m; Retail Germany: EUR 8.8m; Retail International: EUR 3.4m, Corporate Operations: EUR 0m; since FY2016 reporting onwards, the table includes large losses from Industrial Liability line, booked in the respective FY

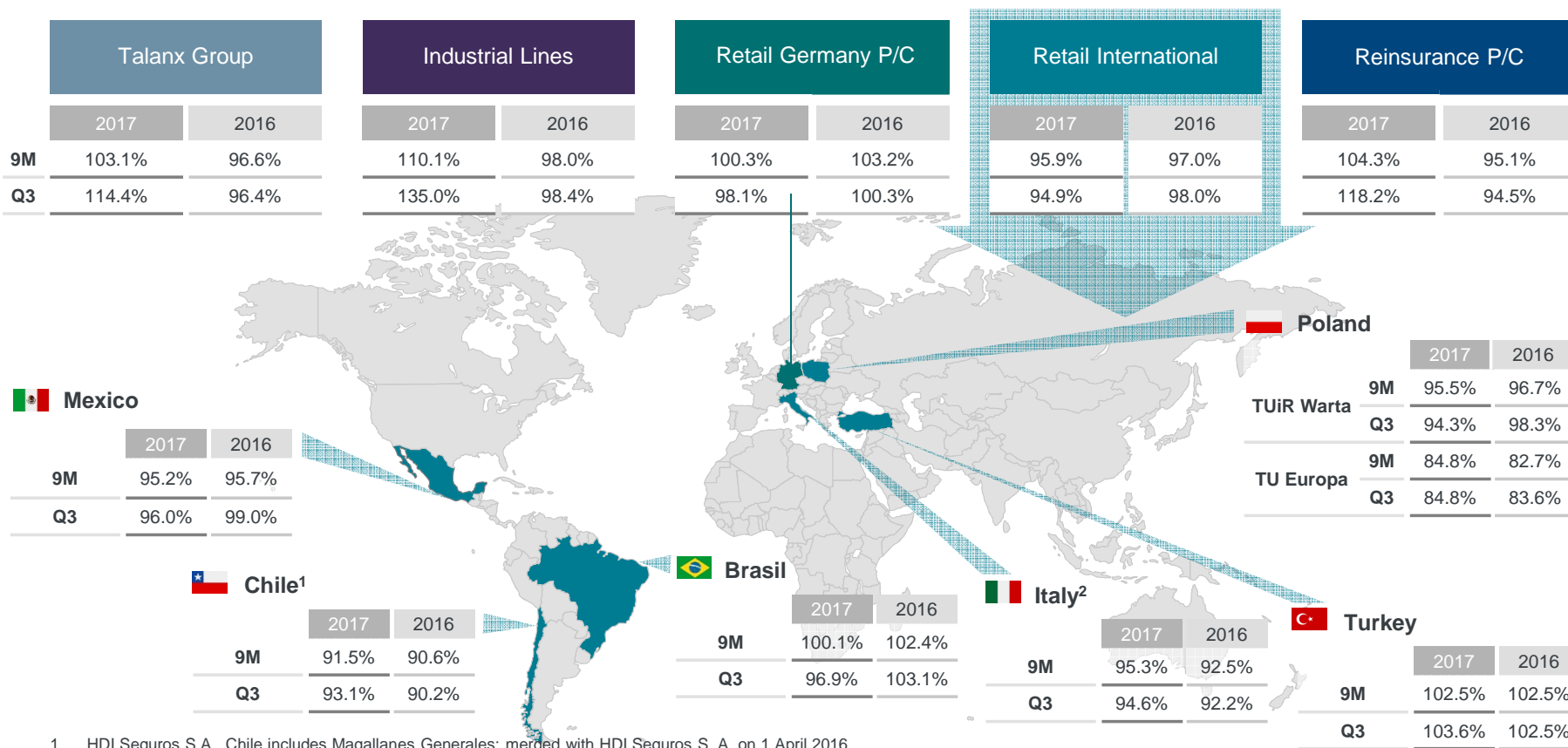
# 1 Large loss budget in 9M 2017



FY large loss budget   
 thereof used budget  
 9M 2017 (9M 2016)

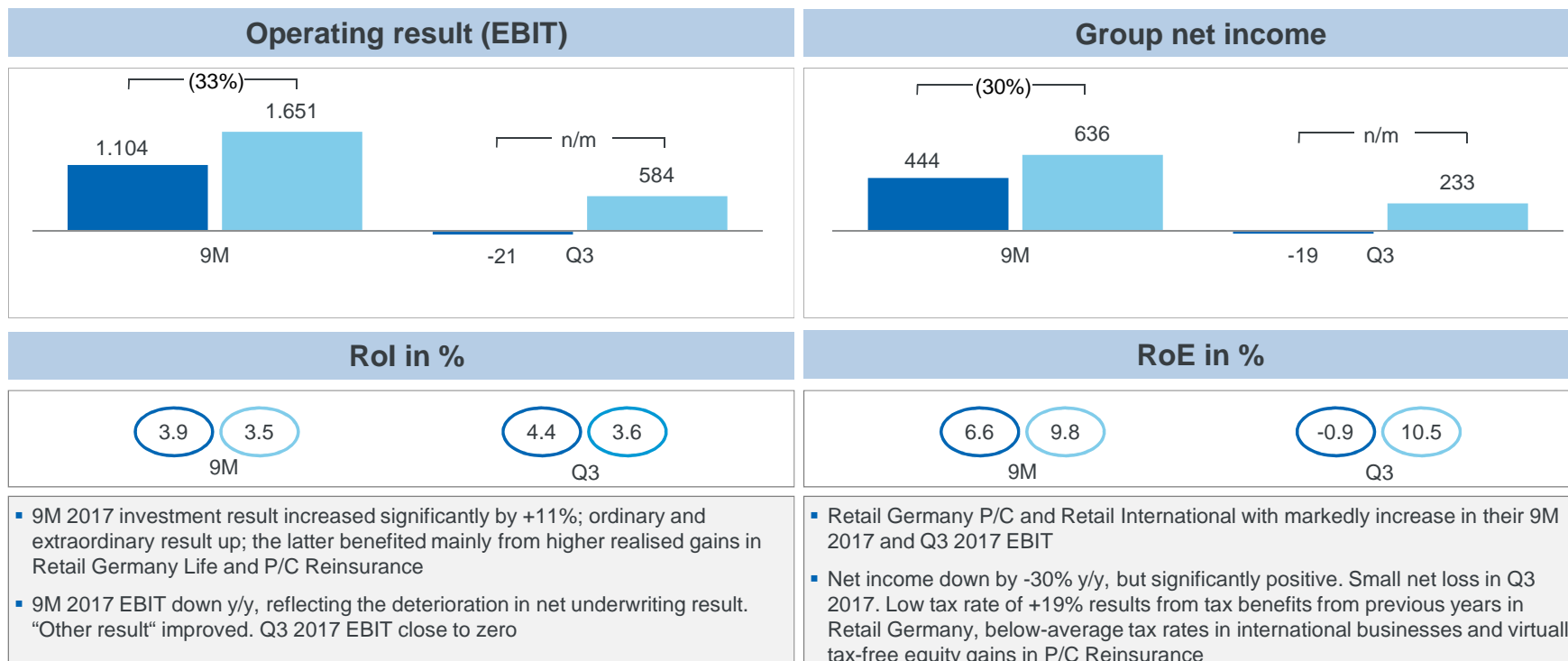
**▶ Primary Insurance as well as Reinsurance heavily affected by NatCat events – large losses for both already above their respective budgets planned for the entire year**

# 1 Combined Ratios



1 HDI Seguros S.A., Chile includes Magallanes Generales; merged with HDI Seguros S. A. on 1 April 2016  
 2 Incl. InChiaro (P/C); merged with HDI Italy on 29 June 2017; numbers for 2016 are as-if-numbers

# 1 9M 2017 results – Key financials



EURm, IFRS ■ 2017 ■ 2016

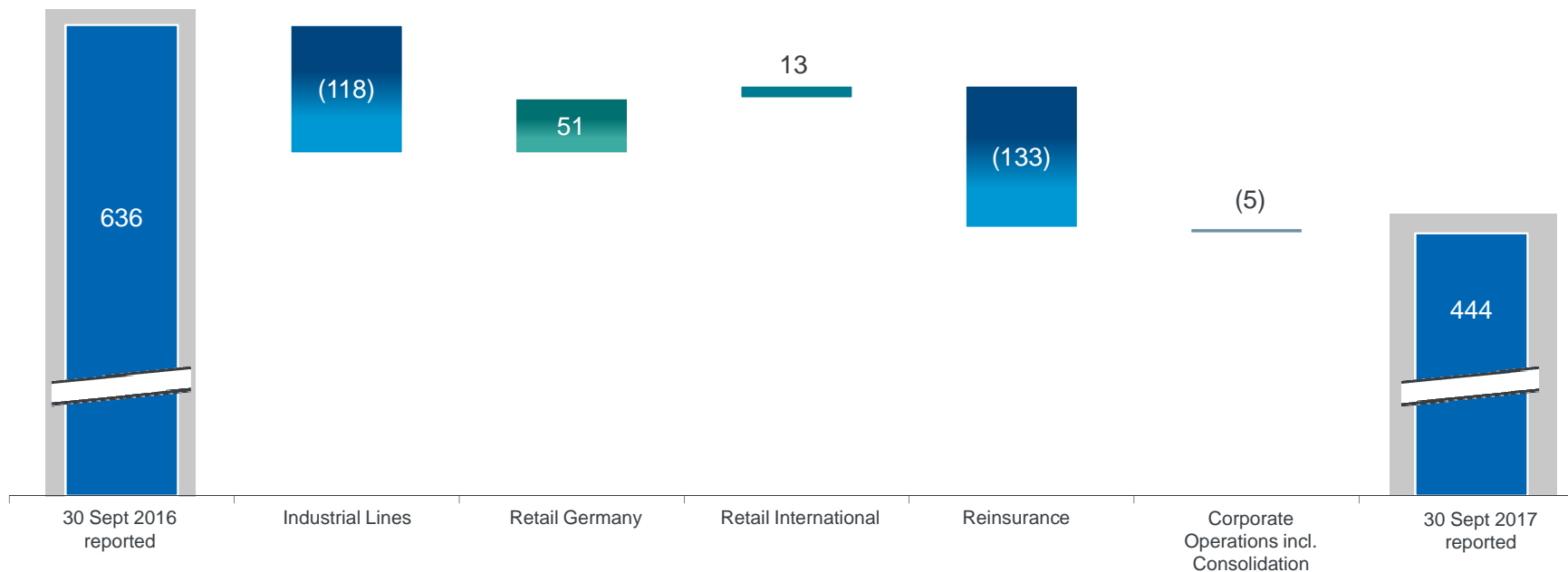
▶ Net income down y/y following the deterioration in net underwriting result



# 1

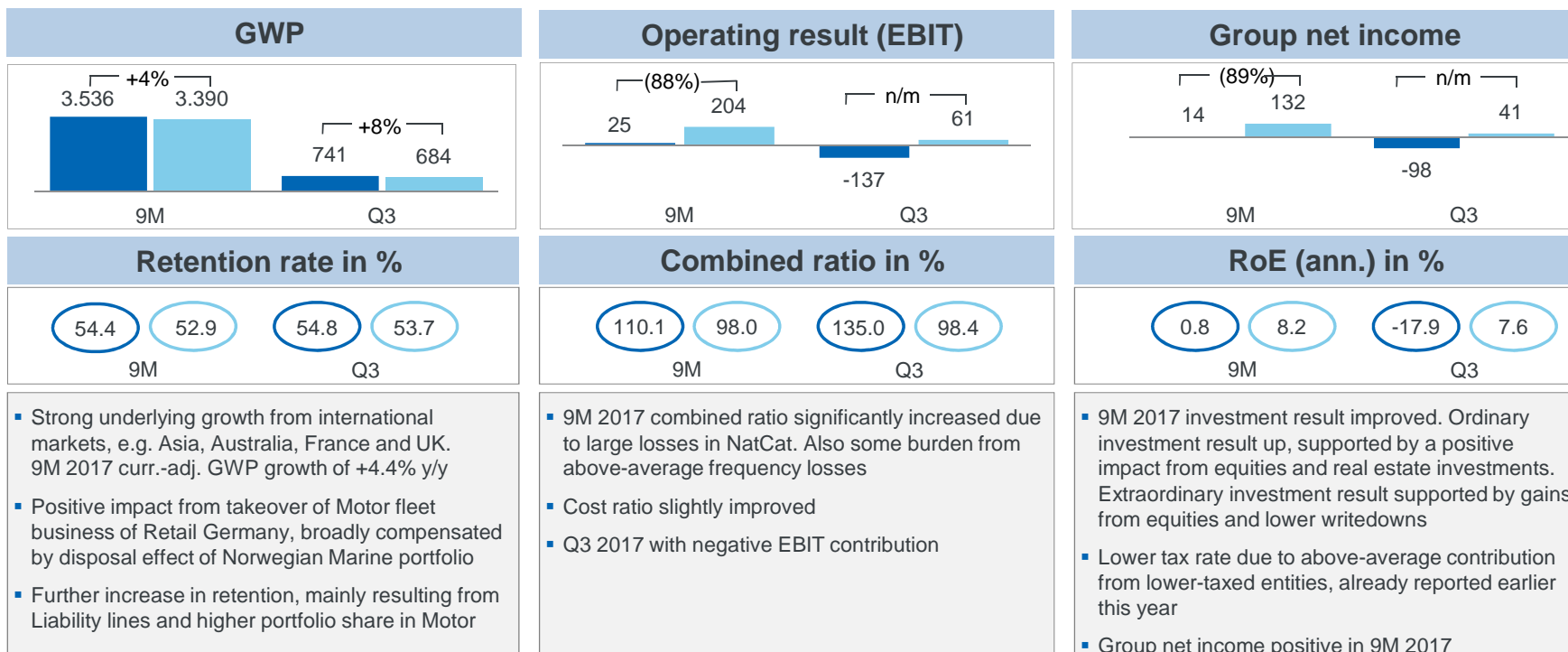
## 9M 2017 – Divisional contribution to change in Group net income

in EURm



**Net income improvement in Retail Germany and Retail International more than offset by large-loss burden in Industrial Lines and in Reinsurance**

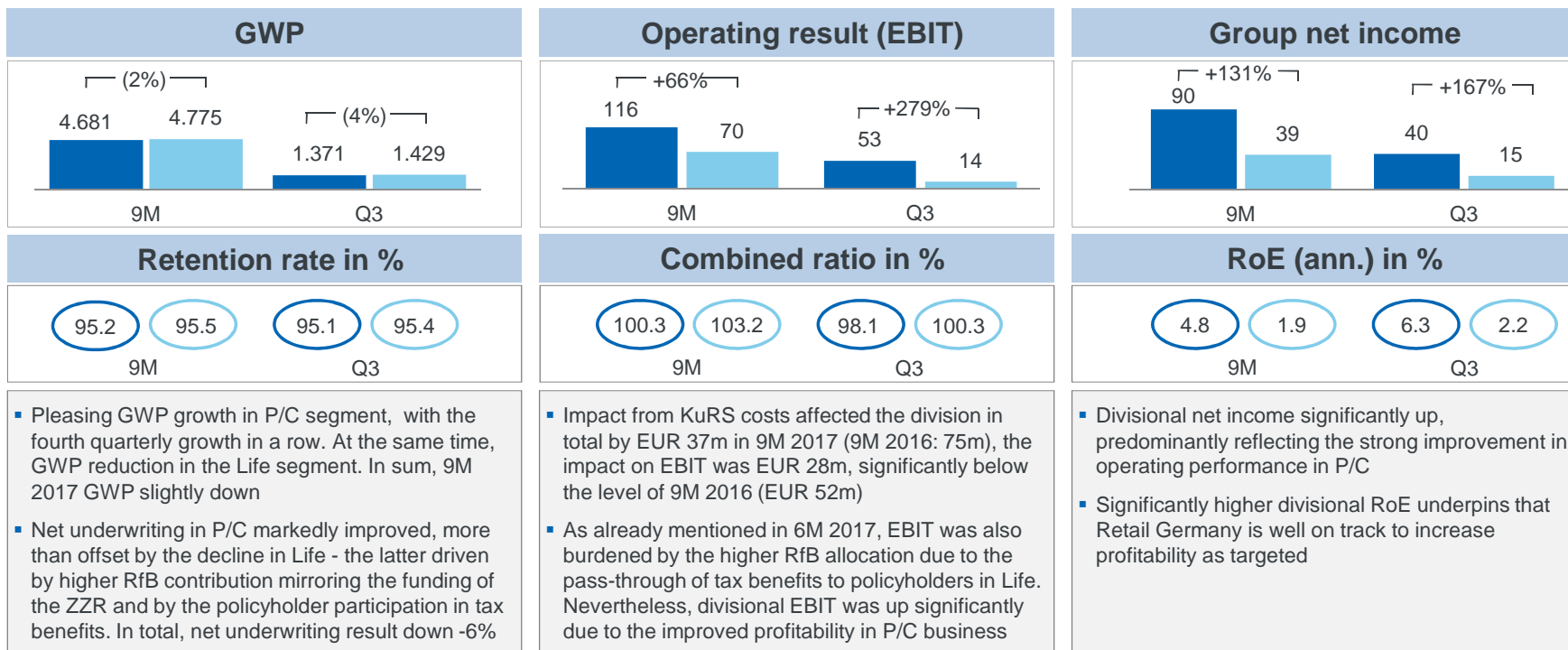
## 2 Segments – Industrial Lines



EURm, IFRS ■ 2017 ■ 2016

► 9M 2017 results severely impacted by NatCat events in Q3 2017

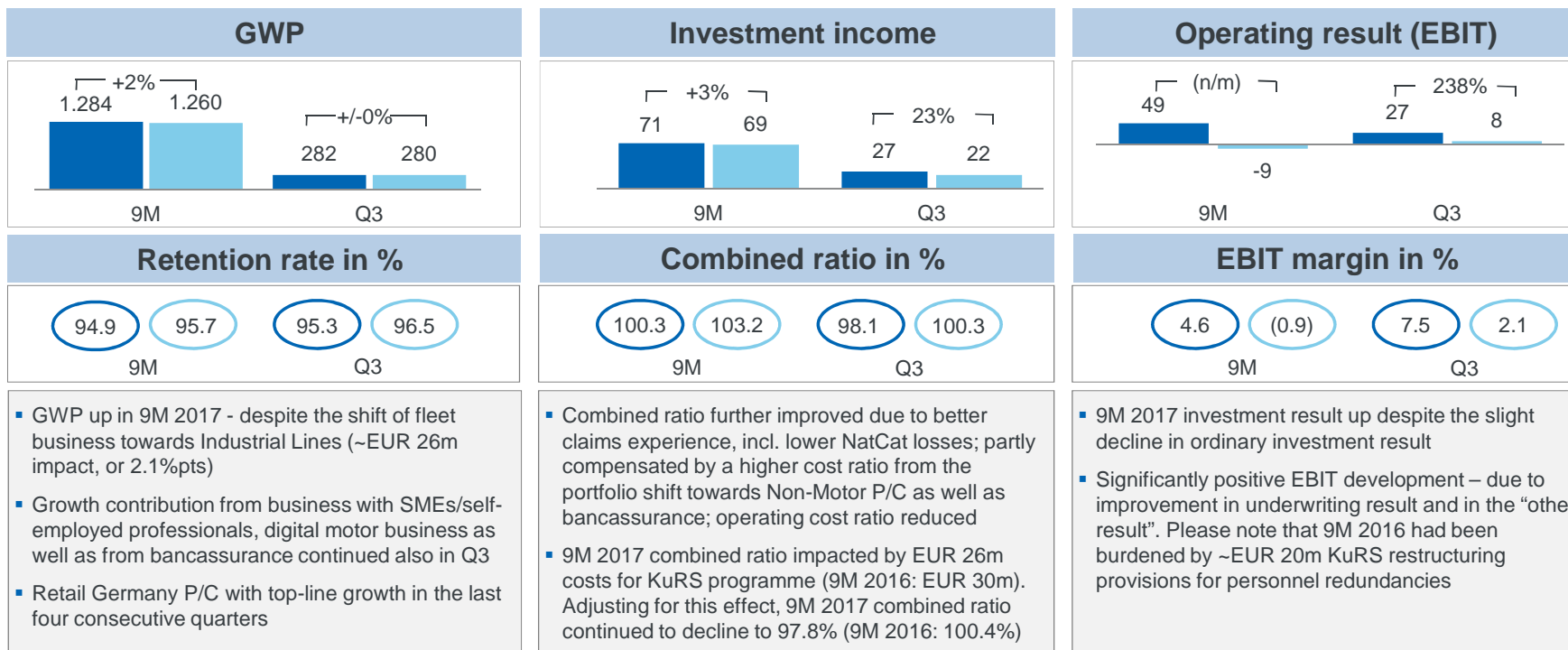
## 2 Segments – Retail Germany Division



EURm, IFRS ■ 2017 ■ 2016

▶ P/C segment re-confirms return to growth mode – Profitability in division significantly up

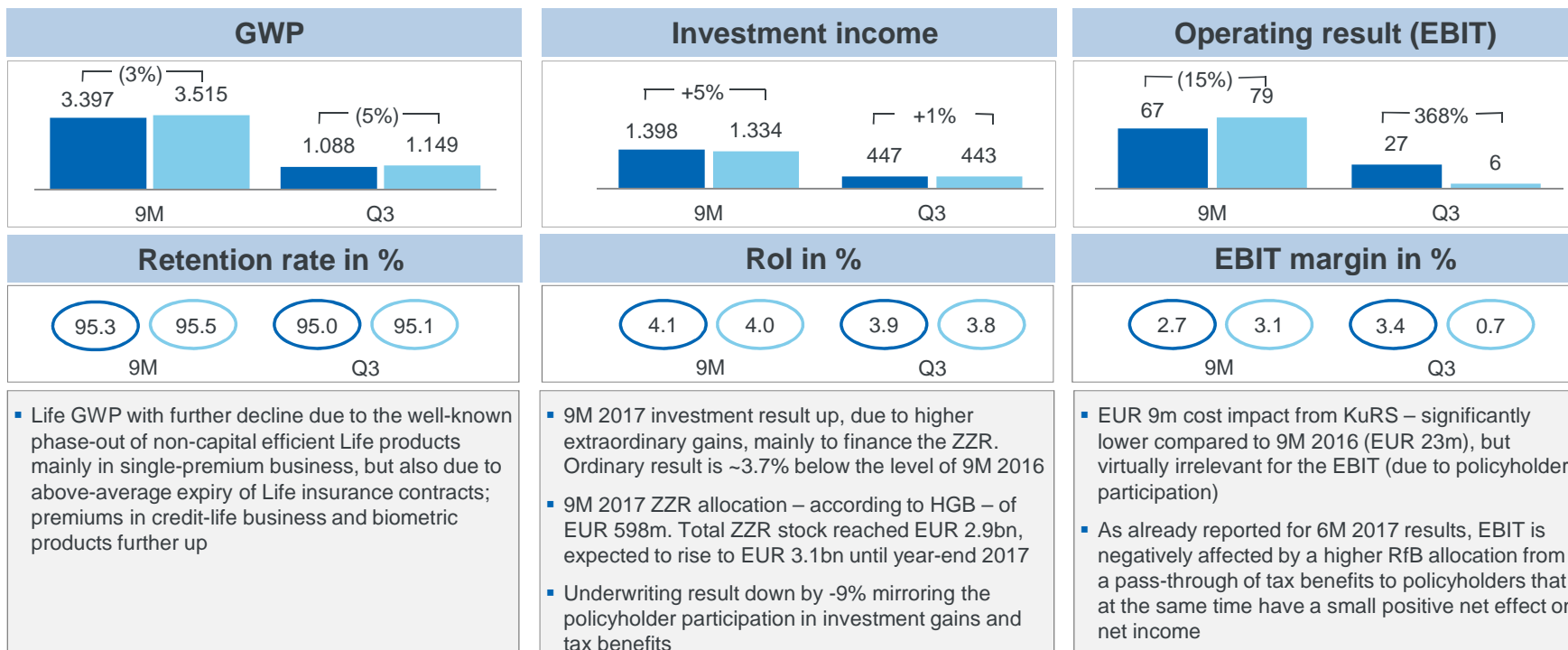
## 2 Segments – Retail Germany P/C



EURm, IFRS ■ 2017 ■ 2016

▶ Significant EBIT improvement due to top-line growth, lower KuRS costs and improvement in underlying combined ratio

## 2 Segments – Retail Germany Life

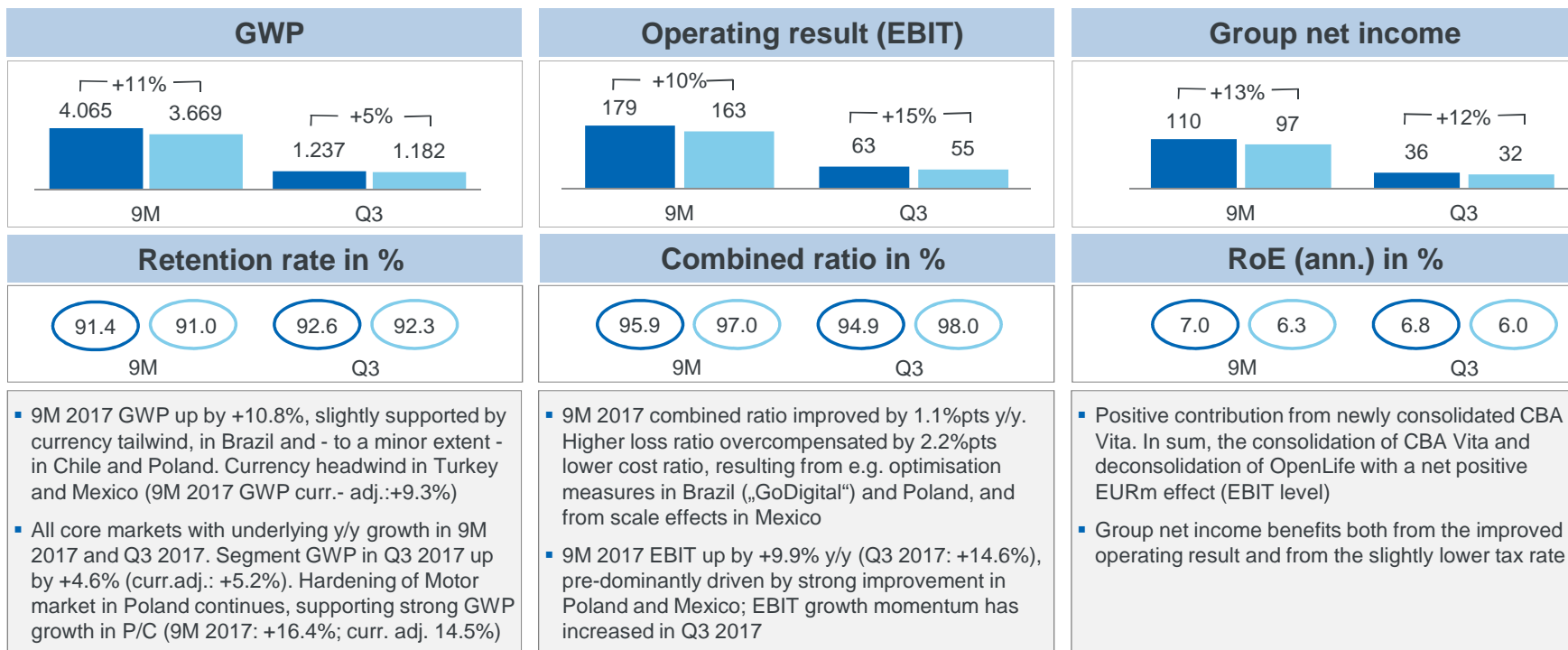


EURm, IFRS ■ 2017 ■ 2016



Profitability focus explains decline in non-capital efficient business – underlying profitability improved

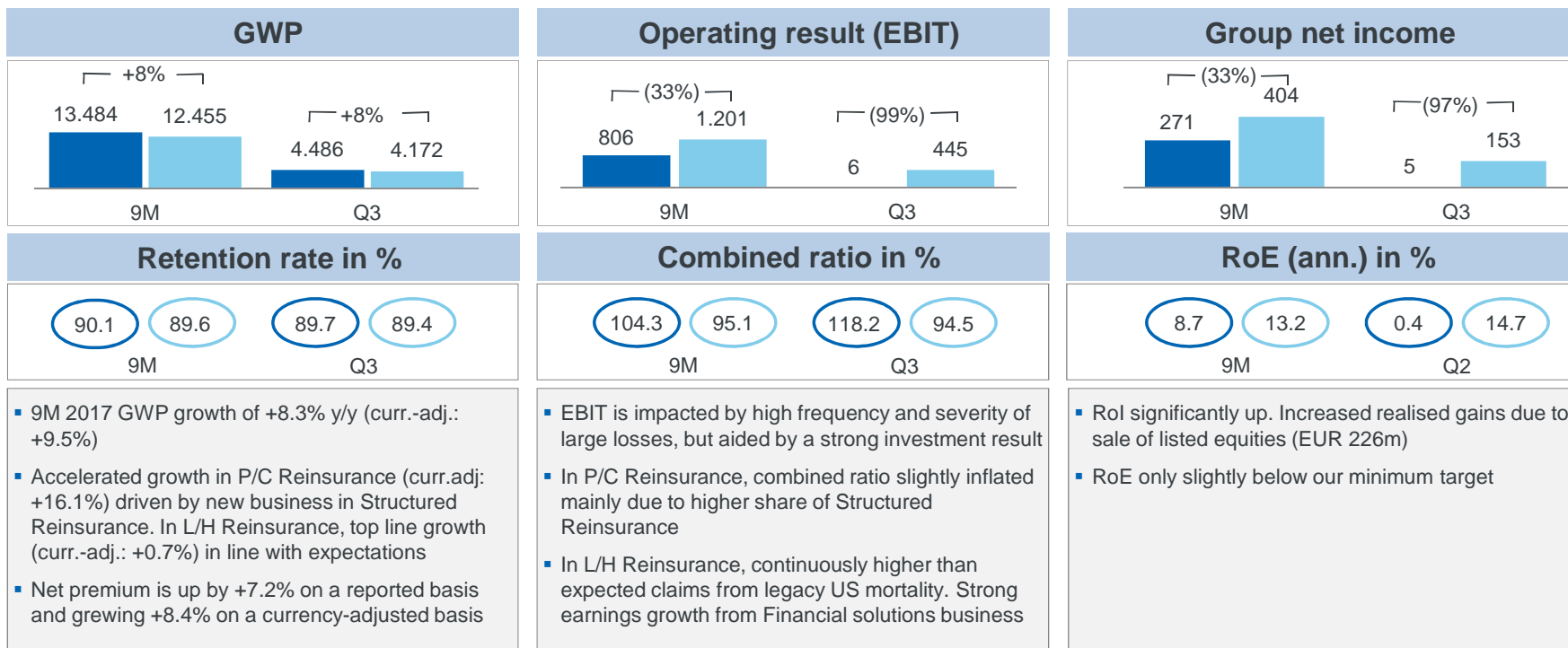
## 2 Segments – Retail International



EURm, IFRS ■ 2017 ■ 2016

**▶ Strong top-line growth in P/C accompanied by a significant improvement in profitability**

## 2 Segments – Reinsurance Division



EURm, IFRS ■ 2017 ■ 2016

▶ Q3 losses absorbed within quarterly earnings - positive Q3 result supported by sale of listed equities

### 3 Net investment income

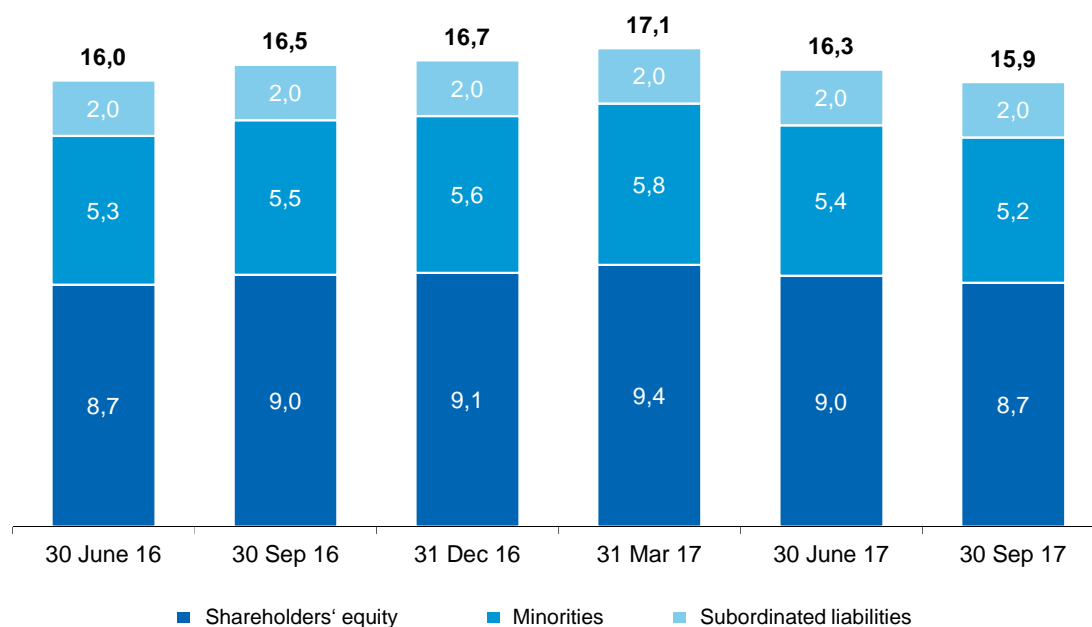
Net investment income Talanx Group				Comments
EUR m, IFRS	9M 2017	9M 2016	Change	
<b>Ordinary investment income</b>	<b>2,518</b>	<b>2,441</b>	<b>+3%</b>	<ul style="list-style-type: none"> <li>▪ Ordinary investment income up by +3%. Investment result from real estate and other alternative investments are a major driver, overcompensating the effects from the low-interest environment</li> <li>▪ Realised net investment gains up by ~EUR 340m y/y to EUR 889m in 9M 2017, to a large extent used to finance ZZR. 9M 2017 ZZR allocation: EUR 598 vs. 9M 2016: EUR 502m. P/C Reinsurance with increased investment income from realisations</li> <li>▪ 9M 2017 RoI up to 3.9% (9M 2016: 3.5%), also supported by EUR 226m capital gains from the disposal of the portfolio of listed equities in Reinsurance</li> <li>▪ Significant decline in interest income on funds withheld and contract deposits due to the recapture of life reinsurance treaties</li> </ul>
thereof current investment income from interest	2,025	2,055	(1%)	
thereof profit/loss from shares in ass. companies	13	5	+160%	
Realised net gains/losses on investments	889	547	+63%	
Write-ups/write-downs on investments	(137)	(138)	(1%)	
Unrealised net gains/losses on investments	45	59	(24%)	
Investment expenses	(171)	(174)	(2%)	
<b>Income from investments under own management</b>	<b>3,145</b>	<b>2,735</b>	<b>+15%</b>	
<b>Income from investment contracts</b>	<b>(2)</b>	<b>7</b>	<b>n/m</b>	
<b>Interest income on funds withheld and contract deposits</b>	<b>168</b>	<b>239</b>	<b>(30%)</b>	
<b>Total</b>	<b>3,311</b>	<b>2,981</b>	<b>+11%</b>	

 9M 2017 RoI of 3.9% significantly above FY2017 Outlook of „at least 3.0%“ – supported by above-average realised gains



### 3 Equity and capitalisation – Our equity base

#### Capital breakdown (EUR bn)



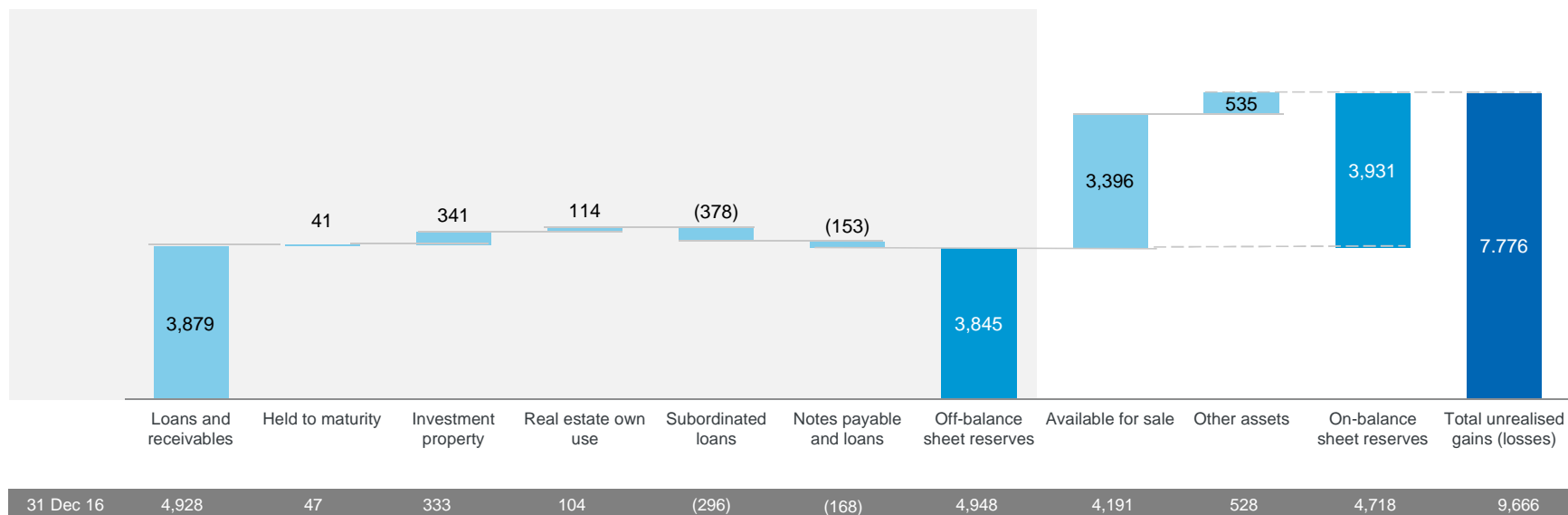
#### Comments

- Compared to the end of FY2016, shareholders' equity is down by EUR 361m to EUR 8,717m
- Book value per share was EUR 34.48 (FY2016: 35.91), NAV (excl. Goodwill) per share was EUR 30.33 (EUR 31.80)
- Off-balance sheet reserves amounted to EUR 208m (see next page), or EUR 0.82 per share (shareholder share only), neither included in book value nor in the NAV calculation

**Shareholders' equity at EUR 8,717m, or EUR 34.48 per share**

### 3 Equity and capitalisation – Unrealised gains

#### Unrealised gains and losses (off- and on-balance sheet) as of 30 September 2017 (EURm)

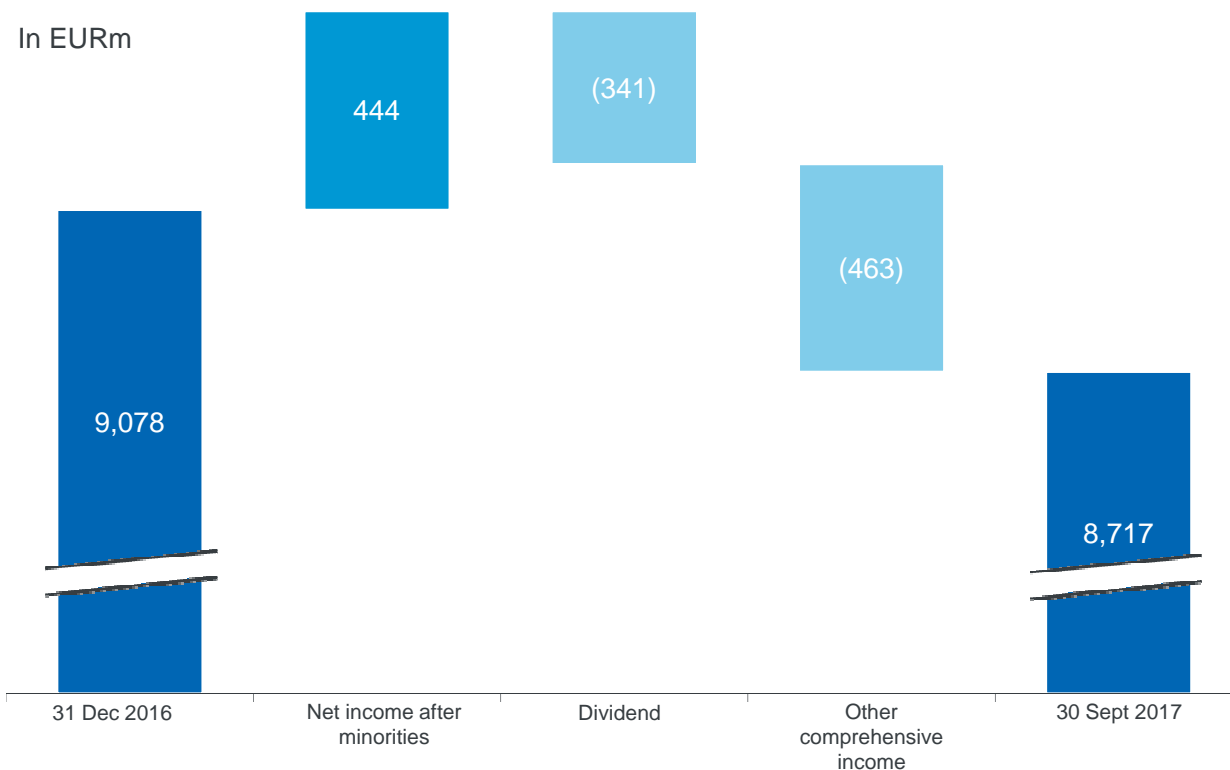


#### Δ market value vs. book value

Note: Shareholder contribution estimated based on FY2015 profit sharing pattern

**Off-balance sheet reserves of ~ EUR 3.8bn – EUR 208m (EUR 0.82 per share) attributable to shareholders (net of policyholders, taxes & minorities)**

### 3 Equity and capitalisation – Contribution to change in equity



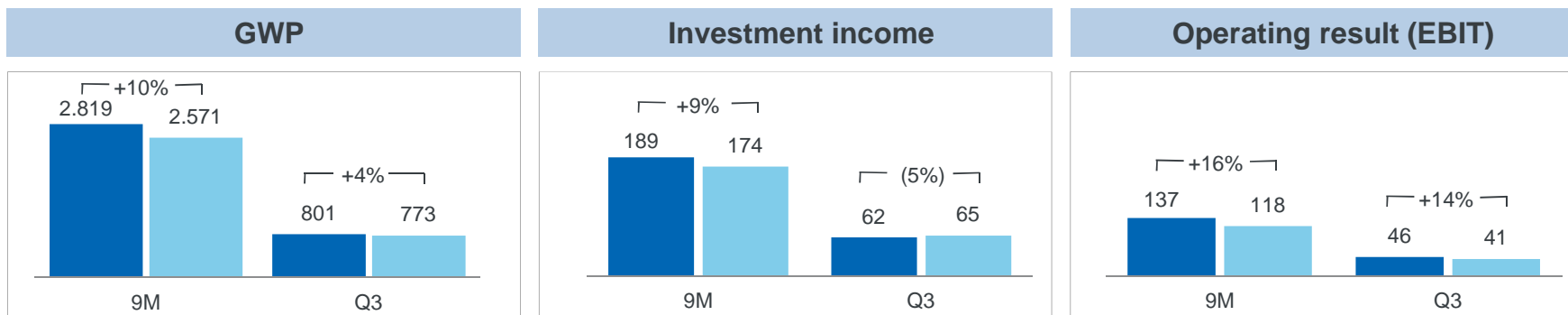
#### Comments

- At the end of 9M 2017, shareholders' equity stood at EUR 8,717m, or EUR ~360m below the level of FY2016
- The reduction was due to the decline in OCI and the dividend payout in May 2017; these two effects could only be partially compensated by the net income contribution (EUR 443m)
- The decline in OCI results from currency and from interest rate effects
- At the end of 6M 2017, the Solvency II Ratio (Solvency II view, HDI Group level) stood at 197% (FY2016: 186%) excl. the effect of transitional measures
- Despite the Q3 NatCat losses, we expect a rather robust reaction of the 9M Solvency II ratio

▶ Shareholders' equity is down by EUR ~360m vs. FY2016 – negative impact from OCI, mainly reflecting currency effects

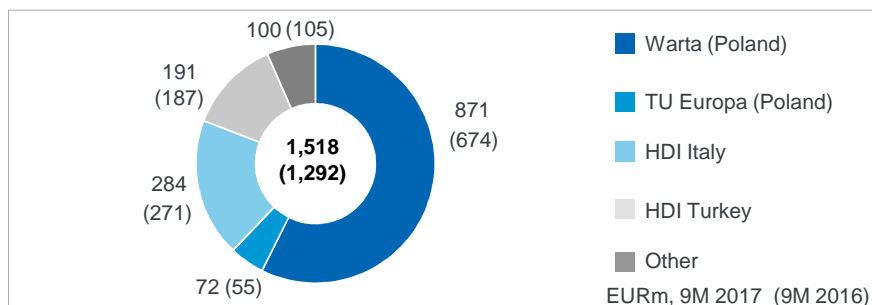
# 5

## 9M 2017 Additional Information – Retail International Europe: Key financials

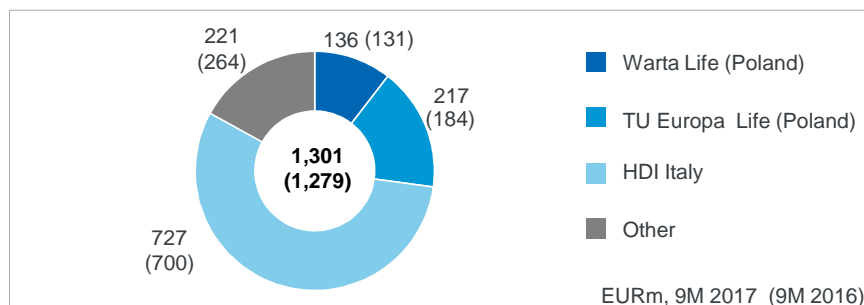


EURm, IFRS ■ 2017 ■ 2016

### GWP split by carriers (P/C)



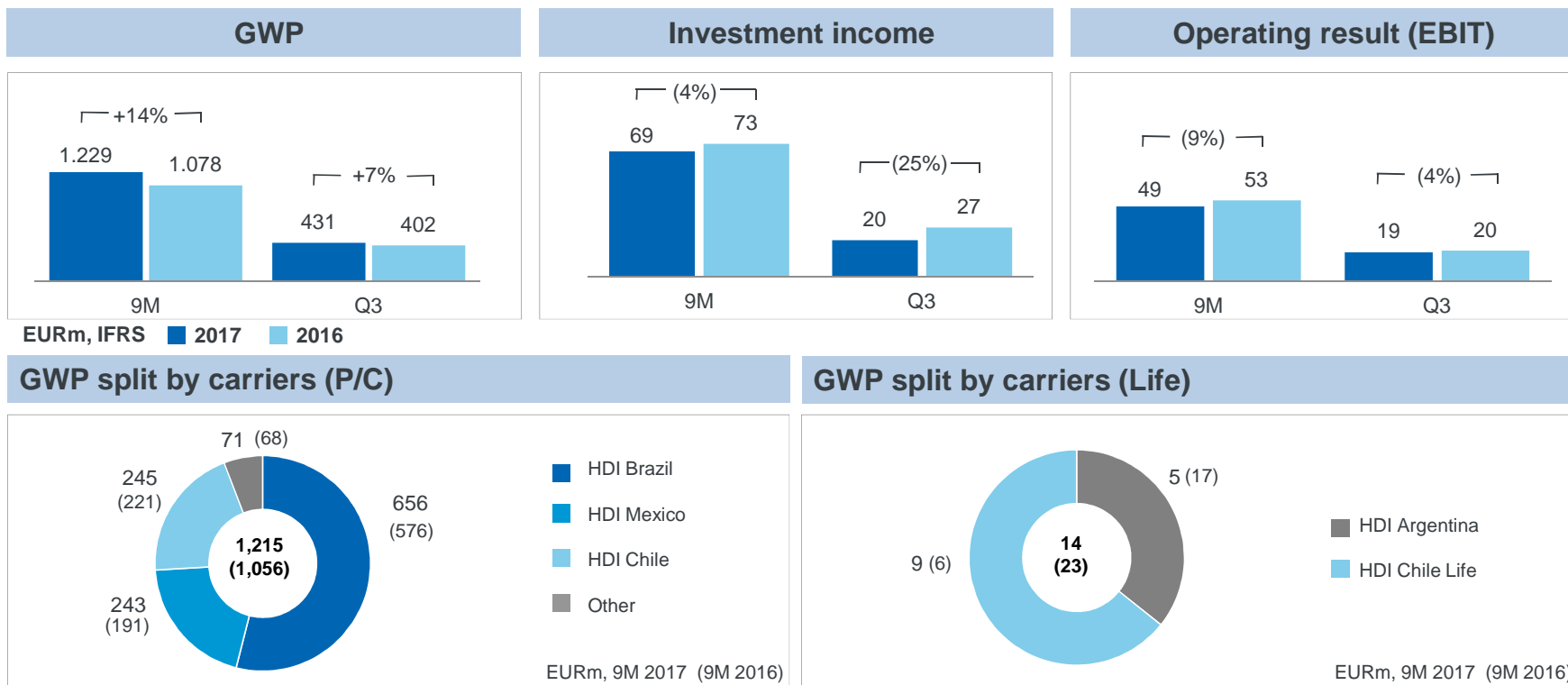
### GWP split by carriers (Life)



**► Strong improvement on top-line and on EBIT level – Poland benefits from hard cycle in Motor market**

# 5

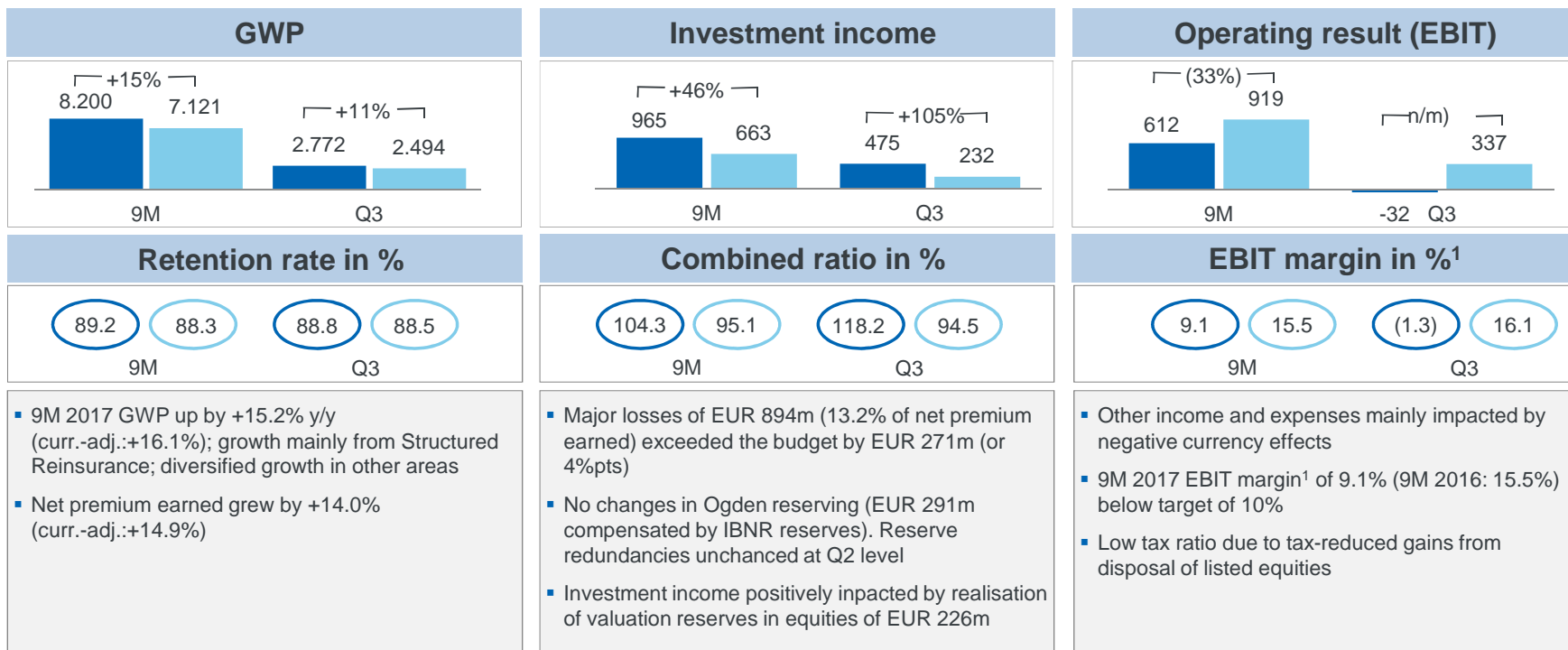
## 9M 2017 Additional Information – Retail International LatAm: Key financials



**Strong top-line growth – EBIT decline fully explained by a negative one-time base effect in Brazil in 9M 2016**

# 5

## 9M 2017 Additional Information – Segment P/C Reinsurance

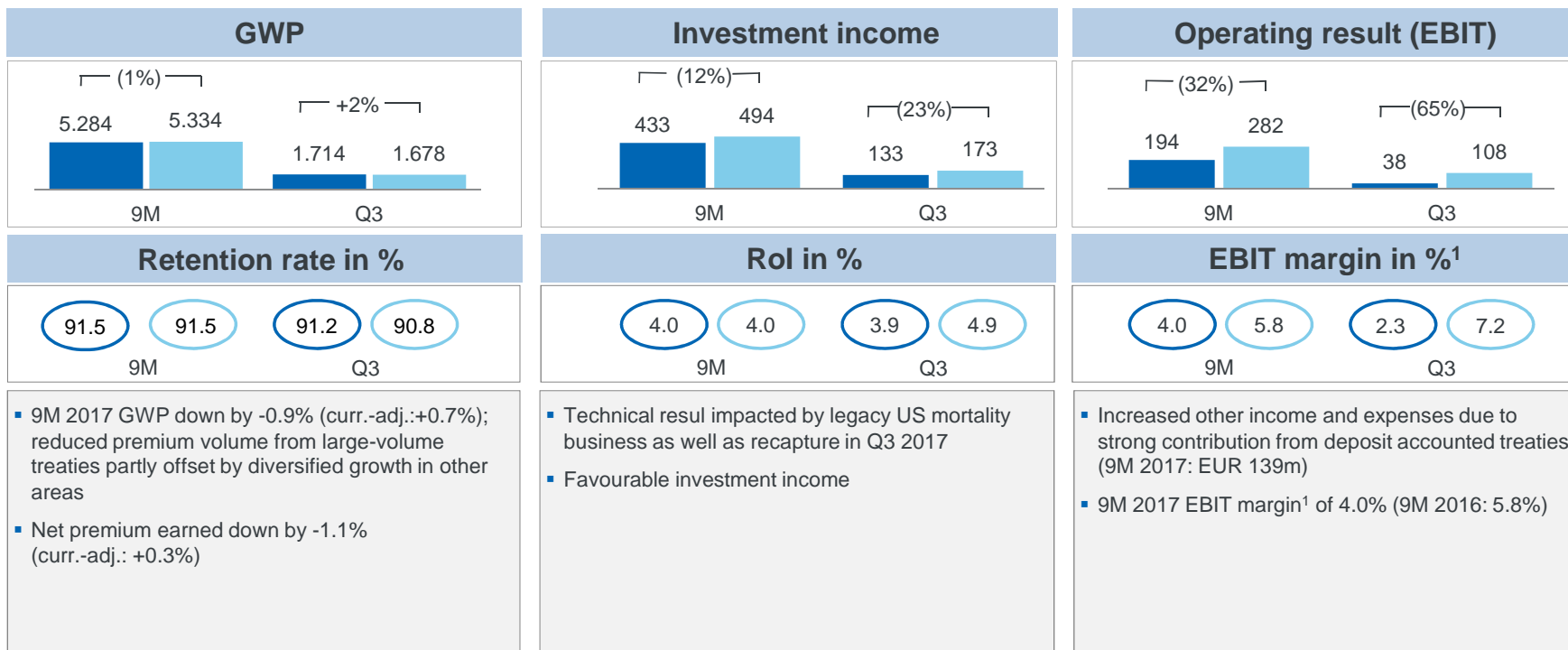


<sup>1</sup> EBIT margin reflects a Talanx Group view  
 EURm, IFRS ■ 2017 ■ 2016

**▶ EBIT margin of 9.1% despite NatCat frequency – Moderate underwriting loss, mitigated by favorable investment income**

# 5

## 9M 2017 Additional Information – Segment Life/Health Reinsurance



<sup>1</sup> EBIT margin reflects a Talanx Group view  
 EURm, IFRS ■ 2017 ■ 2016

► Profitability in Life/Health segment negatively impacted by US mortality

## 5 9M 2017 Additional Information – Segments

	Industrial Lines			Retail Germany P/C			Retail Germany Life		
EURm, IFRS	9M 2017	9M 2016	Change	9M 2017	9M 2016	Change	9M 2017	9M 2016	Change
<b>P&amp;L</b>									
Gross written premium	3,536	3,390	+4%	1,284	1,260	+2%	3,397	3,515	(3%)
Net premium earned	1,764	1,630	+8%	1,049	1,049	+0%	2,493	2,557	(3%)
Net underwriting result	(179)	33	n/m	2	(33)	n/m	(1,310)	(1,206)	n/m
Net investment income	203	165	+23%	71	69	+3%	1,398	1,334	+5%
Operating result (EBIT)	25	204	(88%)	49	(9)	n/m	67	79	(15%)
Net income after minorities	14	132	(89%)	n/a	n/a	n/m	n/a	n/a	n/m
<b>Key ratios</b>									
Combined ratio non-life insurance and reinsurance	110.1% <sup>1</sup>	98.0%	12.1%pts	100.3% <sup>2</sup>	103.2%	(2.9%)pts	-	-	-
Expense ratio	22.1%	22.4%	(0.3%)pts	36.1%	34.9%	1.2%pts	-	-	-
Loss ratio	88.1%	75.6%	12.5%pts	64.1%	68.3%	(4.2%)pts	-	-	-
Return on investment	3.5%	2.8%	0.7%pts	2.4%	2.4%	0.0%pts	4.1%	4.0%	0.1%pts

<sup>1</sup> Q3 2017 combined ratio: 135.0% (Q3 2016: 98.4%), expense ratio: 23.7% (24.0%), loss ratio: 111.2% (74.4%)

<sup>2</sup> Q3 2017 combined ratio: 98.1% (Q3 2016: 100.3%), expense ratio: 35.4% (34.2%), loss ratio: 62.7% (66.1%)



## 5 9M 2017 Additional Information – Segments

	Retail International			P/C Reinsurance			Life/Health Reinsurance			Group		
EURm, IFRS	9M 2017	9M 2016	Change	9M 2017	9M 2016	Change	9M 2017	9M 2016	Change	9M 2017	9M 2016	Change
<b>P&amp;L</b>												
Gross written premium	4,065	3,669	+11%	8,200	7,121	+15%	5,284	5,334	(1%)	25,239	23,749	+6%
Net premium earned	3,422	3,099	+10%	6,754	5,925	+14%	4,787	4,841	(1%)	20,284	19,134	+6%
Net underwriting result	31	(3)	n/m	(306)	274	n/m	(363)	(237)	n/m	(2,120)	(1,168)	n/m
Net investment income	255	244	+5%	965	663	+46%	433	494	(12%)	3,311	2,981	+11%
Operating result (EBIT)	179	163	+10%	612	919	(33%)	194	282	(31%)	1,104	1,651	(33%)
Net income after minorities	110	97	+13%	n/a	n/a	n/m	n/a	n/a	n/m	444	636	(30%)
<b>Key ratios</b>												
Combined ratio non-life insurance and reinsurance	95.9% <sup>1</sup>	97.0%	(1.1%)pts	104.3% <sup>2</sup>	95.1%	9.2%pts	-	-	-	103.1% <sup>3</sup>	96.6%	6.5%pts
Expense ratio	29.0%	31.1%	(2.1%)pts	28.1%	27.6%	0.5%pts	-	-	-	28.0%	28.2%	(0.2%)pts
Loss ratio	67.0%	65.8%	1.2pts	76.5%	67.7%	8.8%pts	-	-	-	75.2%	68.6%	6.6%pts
Return on investment	3.6%	3.7%	(0.1%)pts	4.0%	2.8%	1.2%pts	4.0%	4.0%	0.0%pts	3.9%	3.5%	0.4%pts

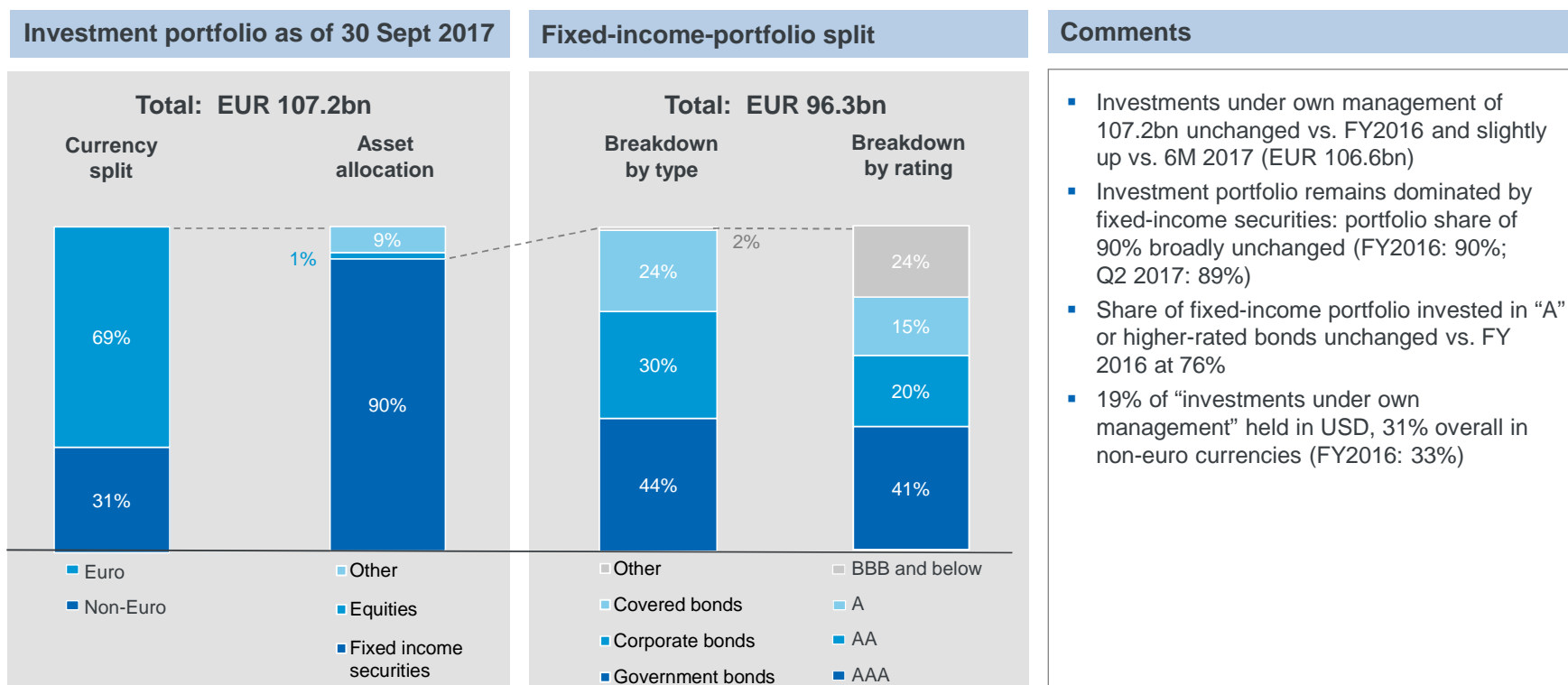
<sup>1</sup> Q3 2017 combined ratio: 94.9% (Q3 2016: 98.0%), expense ratio: 27.7% (30.6%), loss ratio: 67.2% (67.4%)

<sup>2</sup> Q3 2017 combined ratio: 104.3% (Q3 2016: 95.1%), expense ratio: 28.1% (27.6%), loss ratio: 76.5% (67.7%)

<sup>3</sup> Q3 2017 combined ratio: 114.4% (Q3 2016: 96.4%), expense ratio: 27.3% (28.1%), loss ratio: 87.4% (68.5%)

# 5

## 9M 2017 Additional Information – Breakdown of investment portfolio



**Investment strategy unchanged – portfolio remains dominated by strongly rated fixed-income securities**

## 5

## 9M 2017 Additional Information – Details on selected fixed-income country exposure

Investments into issuers from countries with a rating below A<sup>-1</sup> (in EURm)

Country	Rating	Sovereign	Semi-Sovereign	Financial	Corporate	Covered	Other	Total
Italy	BBB	2,221	-	629	597	432	-	<b>3,879</b>
Spain	BBB+	719	423	200	437	270	-	<b>2,049</b>
Brazil	BB	249	-	79	327	-	6	<b>662</b>
Mexico	BBB+	135	4	38	227	-	-	<b>404</b>
Hungary	BBB-	478	-	0	9	23	-	<b>510</b>
Russia	BB+	195	12	44	179	-	-	<b>430</b>
South Africa	BBB-	135	2	9	62	-	5	<b>213</b>
Portugal	BB+	45	-	6	77	37	-	<b>166</b>
Turkey	BB+	16	-	25	18	3	-	<b>62</b>
Greece	CCC	-	-	-	-	-	-	<b>-</b>
Other BBB+		14	-	28	63	-	-	<b>105</b>
Other BBB		96	44	63	50	-	-	<b>252</b>
Other <BBB		195	17	79	172	-	259	<b>721</b>
<b>Total</b>		<b>4,497</b>	<b>502</b>	<b>1,200</b>	<b>2,217</b>	<b>766</b>	<b>270</b>	<b>9,453</b>
In % of total investments under own management		4.2%	0.5%	1.1%	2.1%	0.7%	0.3%	<b>8.8%</b>
In % of total Group assets		2.9%	0.3%	0.8%	1.4%	0.5%	0.2%	<b>6.0%</b>

<sup>1</sup> Investment under own management

# 5

## 9M 2017 Additional Information – Solvency II capital

### Solvency II capitalisation within target range



Note: Solvency II ratio relates to HDI V.a.G. as the regulated entity. The chart does not contain the effect of transitional measures. Solvency II ratio including transitional measures for FY2016 was at 236% (9M 2017: 237%)

## 5 Financial Calendar and Contacts



- **19 March 2018**  
Annual Report 2017
- **8 May 2018**  
Annual General Meeting
- **11 May 2018**  
Quarterly Statement as at 30 March 2018



**From left to right:** Alexander Grabenhorst (*Equity & Debt IR*), Anna Färber (*Team Assistant*), Carsten Werle (*Head of IR*), Wiebke Großheim (*Roadshows & Conferences, IR webpage*), Hannes Meyburg (*Ratings*); Alexander Zessel (*Ratings*), Marcus Sander (*Equity & Debt IR*); not in the picture: Nicole Tadge (*Strategic IR & Projects*)

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Guideline on Alternative Performance Measures - For further information on the calculation and definition of specific Alternative Performance Measures please refer to the Annual Report 2016 Chapter "Enterprise management", pp. 23 and the following, the "Glossary and definition of key figures" on page 256 as well as our homepage [http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions\\_apm.aspx](http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions_apm.aspx)