



Talanx:Sustainable profitability

Berenberg European Conference | Manhattan, 22 May 2024 Jan Wicke, CFO





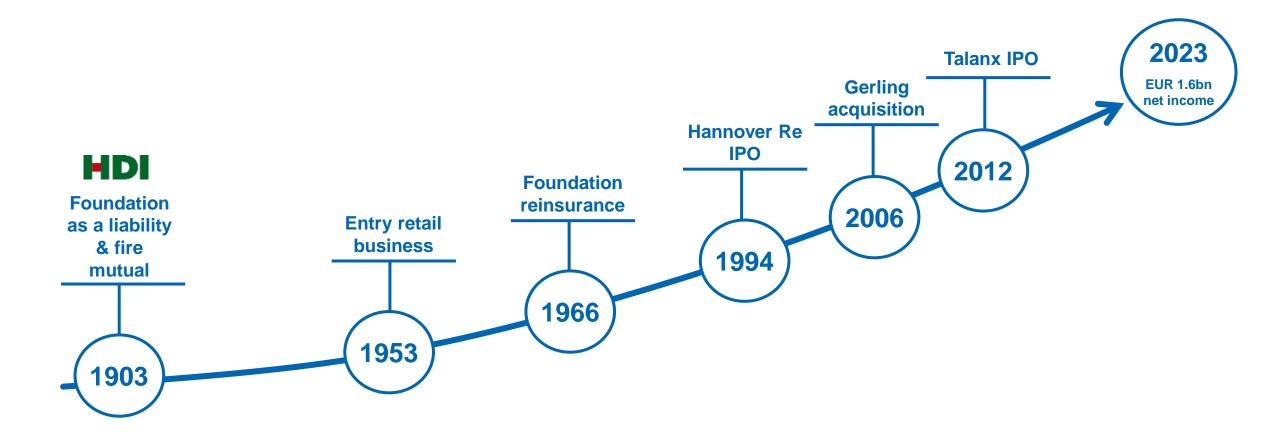


Segment highlights and outlook

Group outlook

Appendix

1 Talanx has a history of 120 years



1 Talanx operates a multi-brand business with 4 segments and ...



1 Based on insurance revenue; source: company publications, as of 3 April 2024

1 ... a well-balanced business with a low risk profile



1 Significantly improved market cap and trading liquidity...

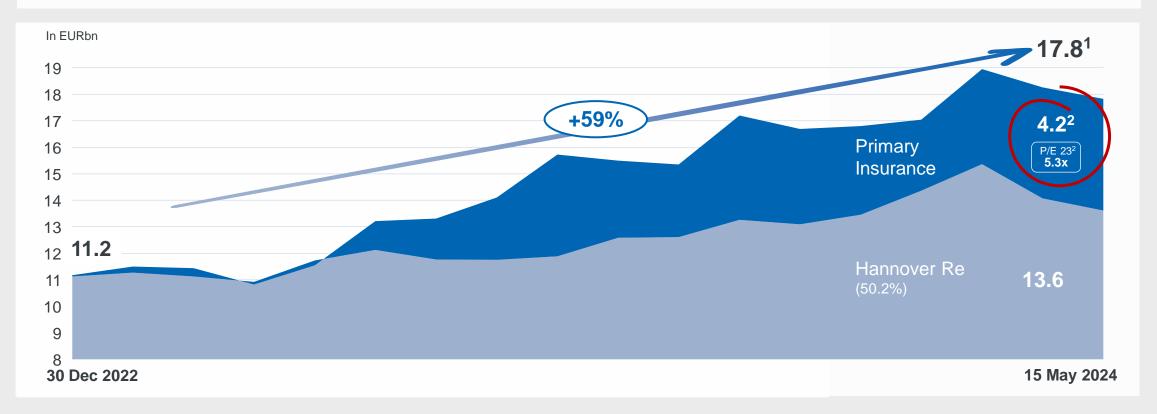


Note: All share prices and market data as of 29 Dec 2023 1 Peers include Allianz, AXA, Generali, Mapfre, Zurich, VIG, Munich Re, Swiss Re | 2 Source: Refinitiv, XETRA trading data only

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1 ... take Primary Insurance to new valuation levels

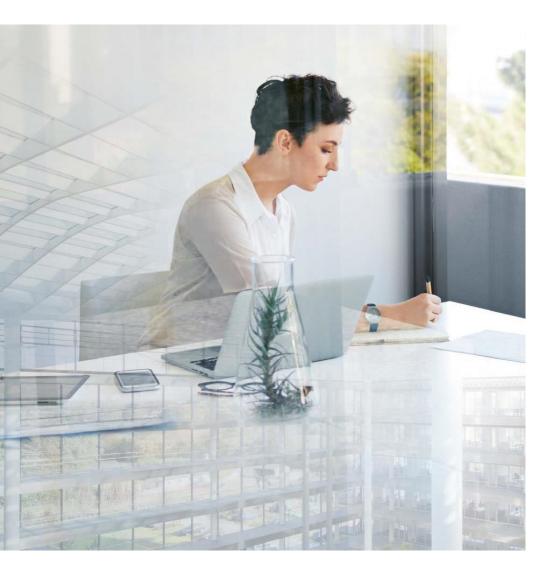
Development of market capitalisation

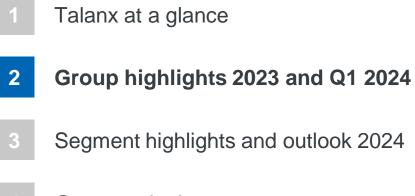


Source: FactSet | Note: Primary Insurance is here defined as Talanx market cap minus half of Hannover Re market cap.

1 Market capitalisation as of 15 May 2024 | 2 Implied valuation of Primary Insurance = EUR 4.2bn (based on Hannover Re market capitalisation of EUR 27.1bn as of 15 May 2024) translating into P/E23 of ~ 5.3x based on net income of EUR 790m (sum of net income of Primary Insurance segments Industrial Lines, Retail Germany and Retail International) τalanx.







Segment highlights and outlook 2024

Group outlook

Appendix





Ahead of schedule for 2025 strategic targets

1 IFRS 4 2022: EUR 1,172m (2023 vs. 2022: + 35%); IFRS 17 2022: EUR 706m, no meaningful base for comparison given different treatment of management actions taken in 2022 under IFRS 4 accounting regime | 2 Resiliency embedded in best estimate defined as the difference between booked reserves (based on Talanx' own best estimates) and WTW analysis. WTW calculation based on data provided by Talanx. 2023 figures are based on IFRS 17 without considering discounting to enable comparability with IFRS 4 figures of previous years | 3 Dividend for 2023 paid on 13 May 2024 τalanx. 2 ... followed by a head start into 2024

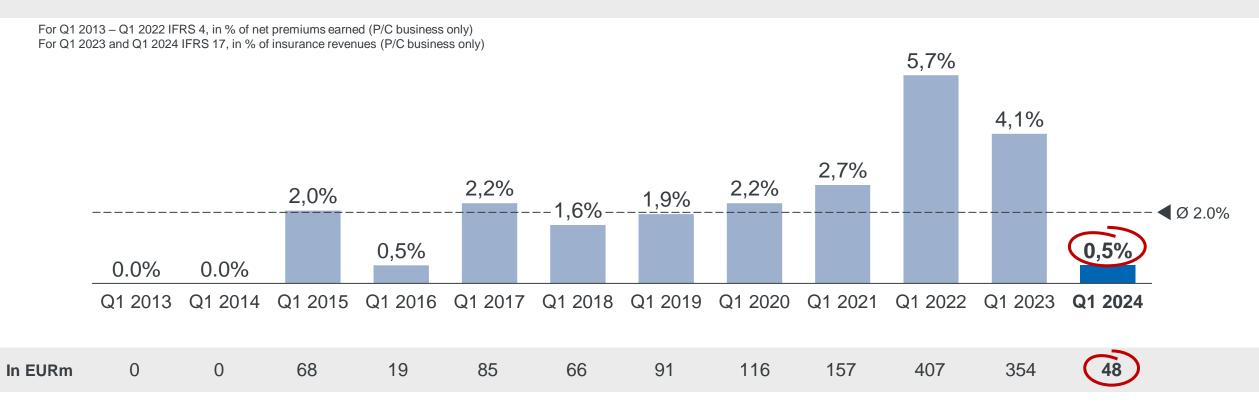


Bottom-line outpacing top-line growth with strengthened balance sheet

1 Currency adjusted: 10% | 2 Resiliency embedded in best estimate for P/C net claims reserves as of year end. Resiliency defined as the difference between booked reserves (based on Talanx' own best estimates) and WTW analysis | 3 Change in level of resiliency embedded in best estimate for P/C net claims reserves in % of total P/C net claims reserves (2022: 4.9% vs 2023: 6.3%) | 4 Undiscounted; 31 Dec 2023: EUR 3,704m; 31 Dec 2022: EUR 2,643m



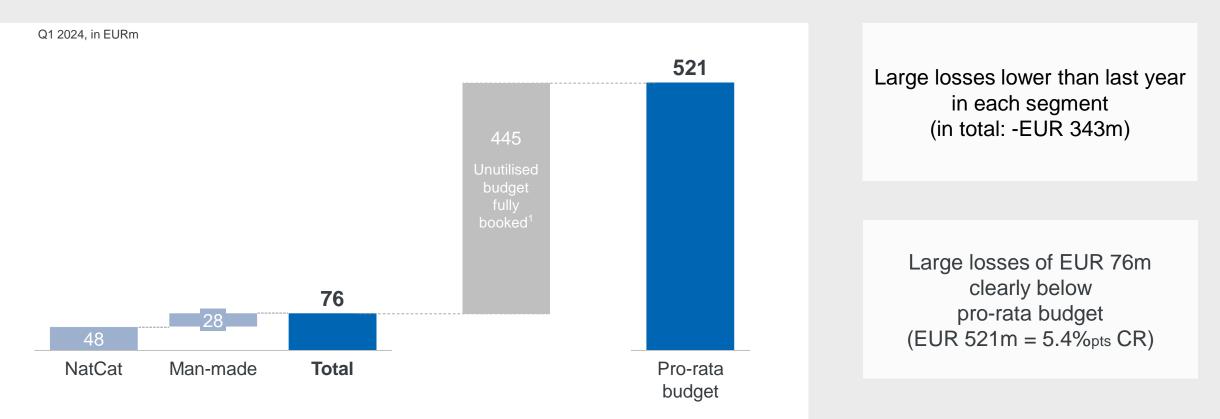
Net NatCat large losses in relative terms



Note: Definition "large loss": In excess of EUR 10m gross in either Primary Insurance or Reinsurance

2 ... but large loss budget is fully booked

Net large losses



Note: Definition "large loss": In excess of EUR 10m gross in either Primary Insurance or Reinsurance

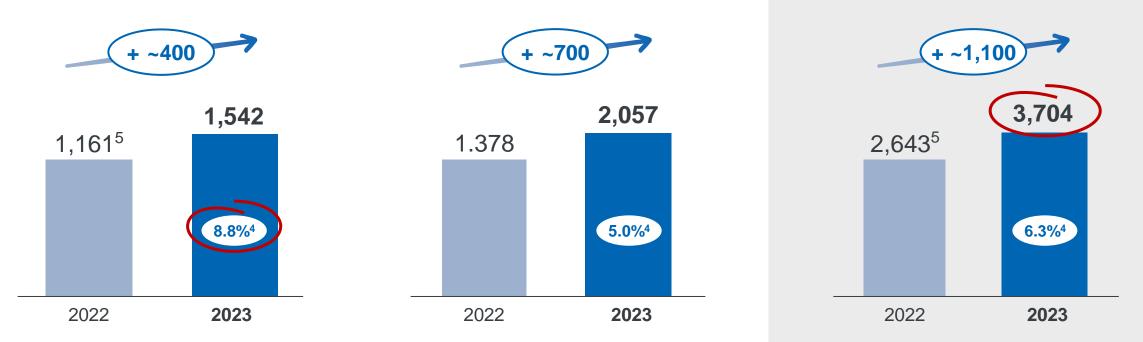
1 Losses caused by the collapse of the bridge in Baltimore cannot yet be estimated and are therefore part of the booked but not yet utilised large loss budget. Taiwan earthquake was a Q2 2024 event.

2 High level of resiliency embedded in best estimate

Talanx Primary Group²

Reinsurance (Hannover Re)

Resiliency embedded in best estimate for P/C net claims reserves (undiscounted)¹, before taxes and minorities, as of year end in EURm



1 Resiliency embedded in best estimate defined as the difference between booked reserves (based on Talanx' own best estimates) and WTW analysis. WTW calculation based on data provided by Talanx. 2023 figures are based on IFRS 17 without considering discounting to enable comparability with IFRS 4 figures of previous years | 2 Talanx Primary Group is the sum of Industrial Lines, Retail Germany and Retail International, excluding Talanx AG | 3 Sum of Hannover Re, Talanx Primary Group, Talanx AG (not consolidated). | 4 in % of total P/C net reserves | 5 Excludes EUR 5m related to Hungarian entity which was deconsolidated in 2023

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Talanx net³

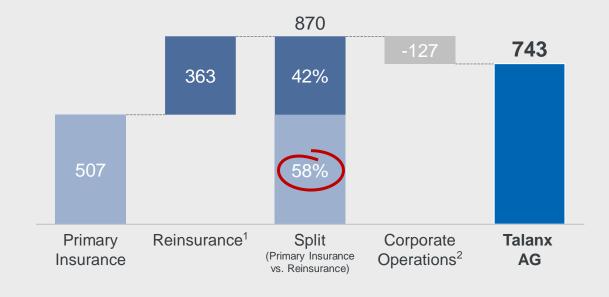
2 Primary Insurance is a strong earnings and cash contributor ...

2023, in EURm 1,581 917 54% 790 Primary Reinsurance Split Corporate Talanx (Primary Insurance Insurance **Operations &** Group vs. Reinsurance) Consolidation

Net income

Cash contribution from subsidiaries

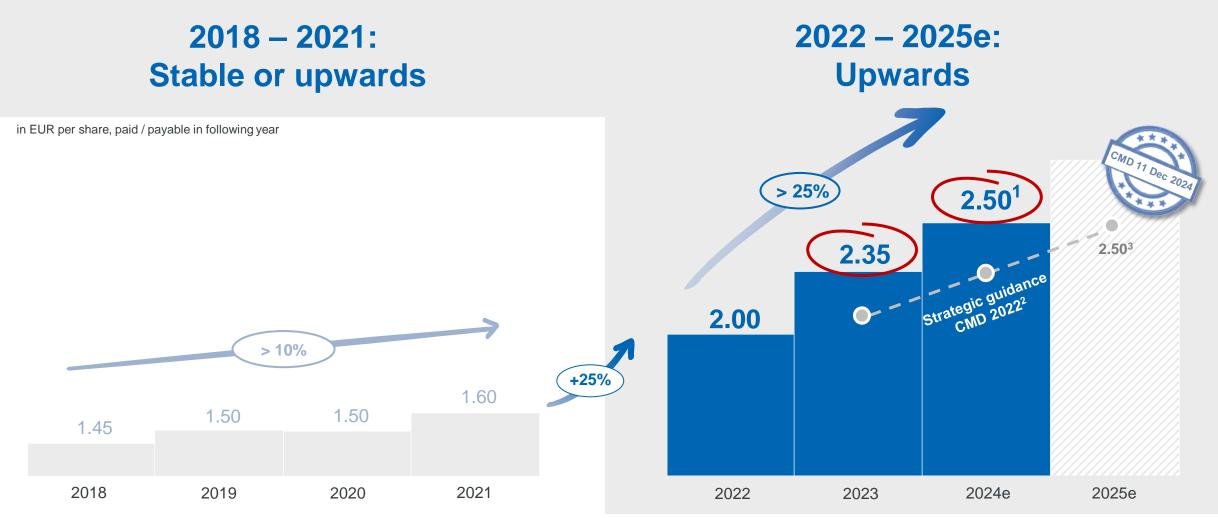
Local GAAP, as affecting income statement of Talanx AG in 2023, in EURm



Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International

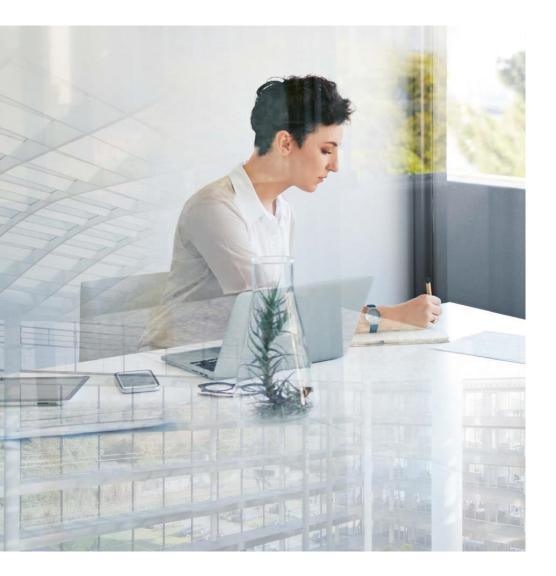
1 Dividend from Hannover Re received by Talanx AG in 2023 for 2022 | 2 Including Ampega and Talanx Reinsurance Broker contribution as well as Talanx holding costs

2 ... resulting in accelerated dividend payout



1 Subject to AGM approval; dividend for 2024e to be paid in 2025 | 2 Assuming linear annual increase of EUR 2.00 dividend for 2022 to EUR 2.50 as target dividend for 2025 | 3 As communicated at Capital Markets Day on 6 Dec 2022











Segment highlights and outlook 2024

Group outlook

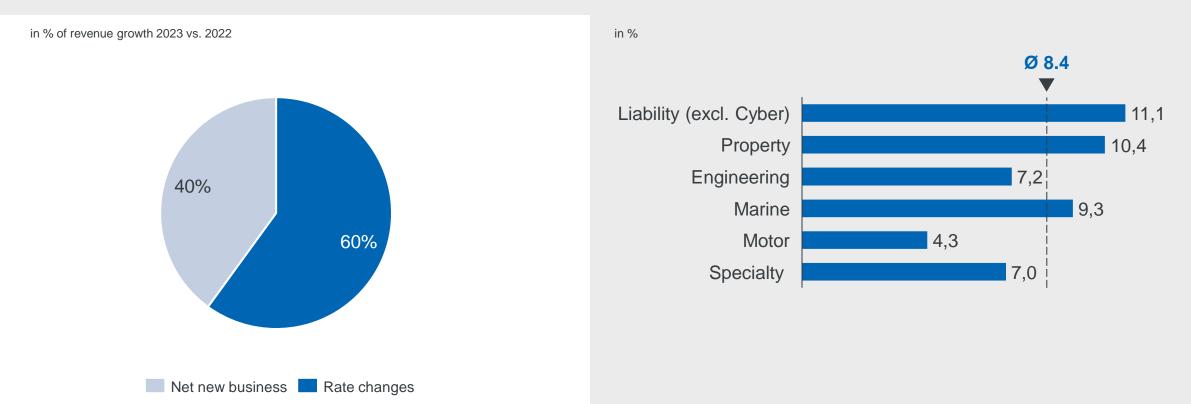


Industrial Lines

3 Strong growth in 2023 driven by good new business and rate changes

Sources of growth

Adjusted rate changes¹



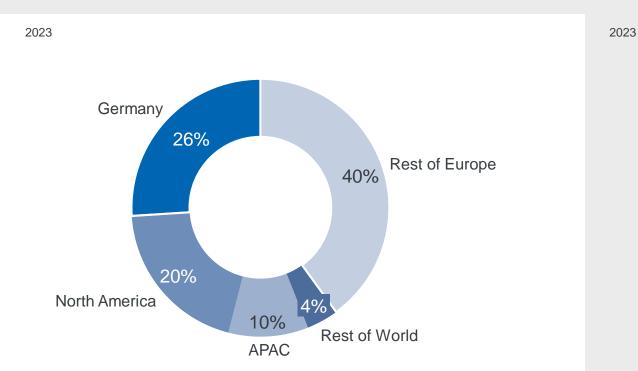
1 Calculated based on renewed premium (after cancellations and change of share) for risk renewing starting 1/1/23 (exception Motor) and consider effects of premium, fees (exception Liability, Specialty) and equivalents. Engineering for annuals only (excl. project business) τalanx.

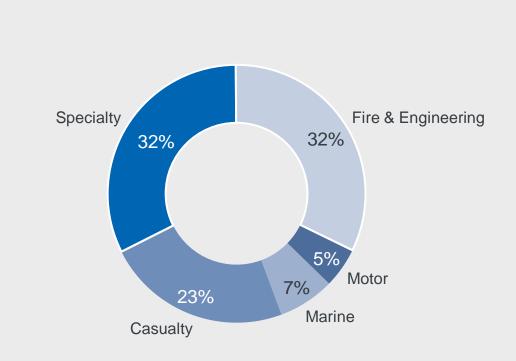
Industrial Lines

3 Well diversified business portfolio across regions and lines of business

Insurance revenue by region¹







1 Breakdown based on (booking) entity location for commercial business, on (insured) country risk for specialty business

Industrial Lines

2 Rising confidence to outperform 2024 targets

Insurance revenue growth (FX-adjusted)		Comb rat		Return on equity		
13.9%	High single-digit	91.8%	< 93%	15.1%	~13%	
Q1 2024	Outlook 2024	Q1 2024	Outlook 2024	Q1 2014	Outlook 2024	

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

1 Combined ratio (net / gross): Insurance service expenses after reinsurance expenses divided by insurance revenue before reinsurance

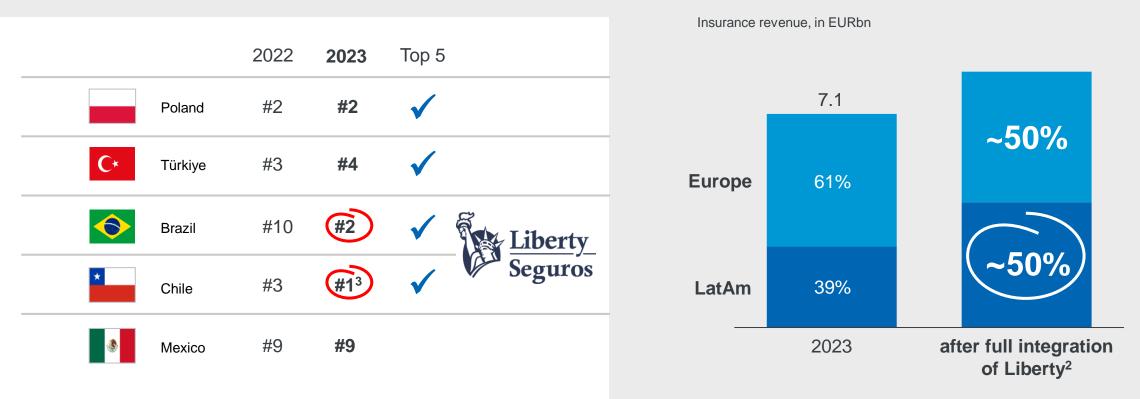


Retail International

3 Now no. 2 in Retail P/C in LatAm and more balanced business mix

Market positions in core P/C markets¹

Regional business mix



1 Market ranks as of year end 2023 except Poland as of 9M 2023. Source: Local supervisory authorities and insurance associations | 2 Pro-forma, considering EUR 1.7bn GWP (2022) for Liberty 3 Pro-forma, closing of Liberty acquisition occurred on 1 March 2024

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Retail International

3 Strong Q1 will normalise in the course of 2024 – LatAm integration on track



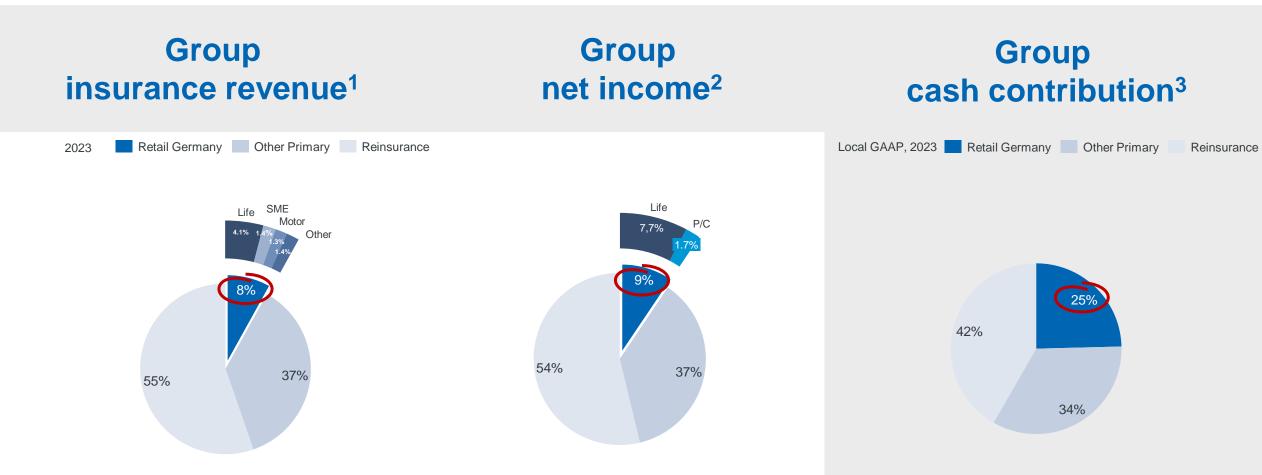
Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

τalanx.

1 Combined ratio (net / gross): Insurance service expenses after reinsurance divided by insurance revenue before reinsurance

Retail Germany

3 Solid profitability with significant cash contribution to the group



Note: Numbers may not add up due to rounding differences

1 Percentages are calculated in percent of Group insurance revenue adjusted for Corporate Operations and Consolidation | 2 Percentages are calculated in percent of Group net income adjusted for Corporate Operations and Consolidation 3 Percentages are calculated in percent of cash contributions to Talanx AG adjusted for contribution from Corporate Operations (mainly Ampega)

Retail Germany

3 On track for 2024 outlook

Insurance revenue growth			bined tio ¹	Return on equity		
P/C	Life					
4.5% stable	9.0%	97.9%	< 98%	13.2% ²	> 10%	
Q1 2024 Outlook 2024	Q1 2024 Outlook 2024	Q1 2024	Outlook 2024	Q1 2024	Outlook 2024	

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

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1 Combined ratio (net / gross): Insurance service expenses after reinsurance divided by insurance revenue before reinsurance | 2 RoE including Asset Management contribution; RoE without Asset Management contribution: 11.6%

Reinsurance

3 Confidence to reach guidance

Insurance revenue growth (FX-adjusted)			bined tio ¹	Return on equity		
in EURm	> 5%	88.0%	< 89%	23.5%	> 14%	
Q1 2024	Outlook 2024	Q1 2024	Outlook 2024	Q1 2024	Outlook 2024	

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

1 Combined ratio (net / net): Insurance service expenses after reinsurance divided by insurance revenue after reinsurance









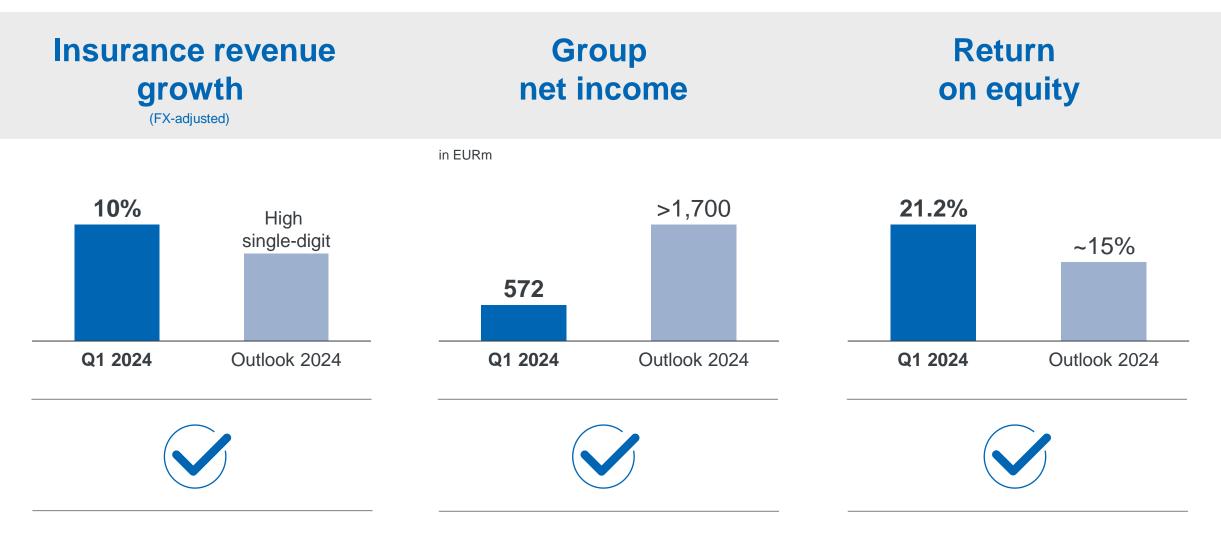


Group outlook

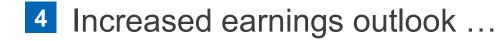


Appendix

Rising confidence to significantly exceed EUR 1.7bn net income 4

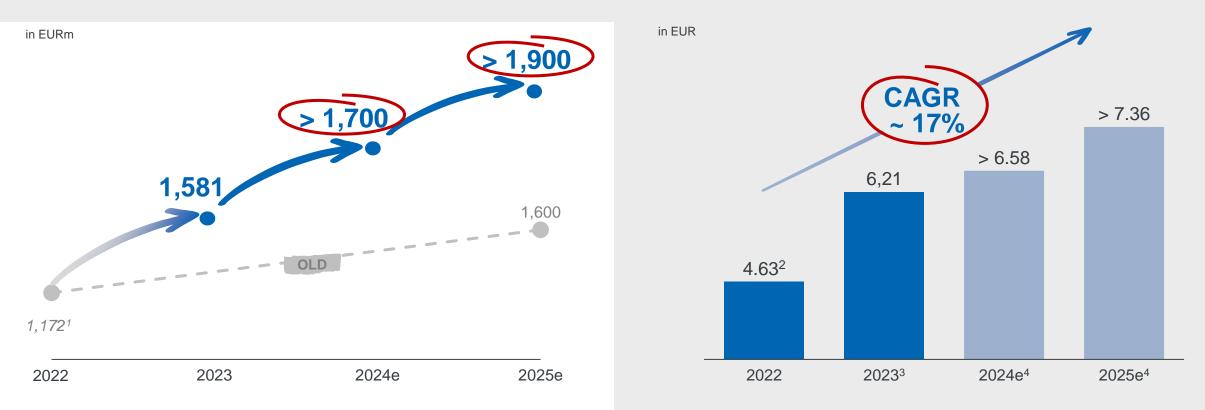


Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the IFRS 9 accounting standard for the valuation of the investment portfolio. τalanx.



2022 – 2025e Net income guidance

2022 – 2025e: Implied earnings per share

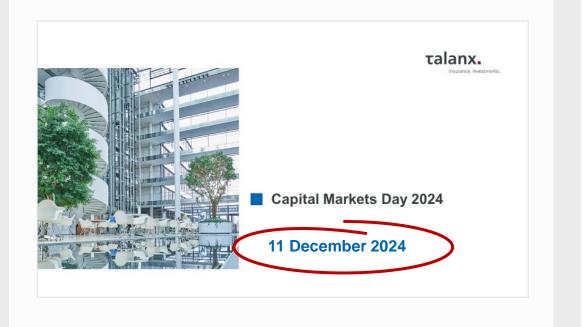


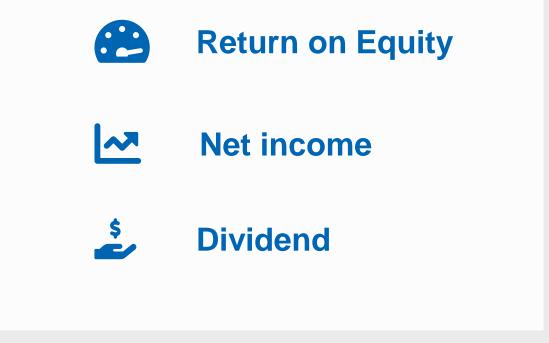
1 IFRS 4 | 2 Based on IFRS 4 2022 net income of EUR 1,172m and number of shares of 253,120,747 (weighted average). IFRS 17 2022 net income of EUR 706m (EPS of EUR 2.79) represents no meaningful base for comparison given different treatment of management actions taken in 2022 under IFRS 4 accounting regime | 3 Based on number of shares of 254,687,395 (weighted average) for 2023 | 4 Based on number of shares of 258,228,991 for periods 2024e and 2025e

4 ... with new financial mid-term targets coming @ CMD 2024

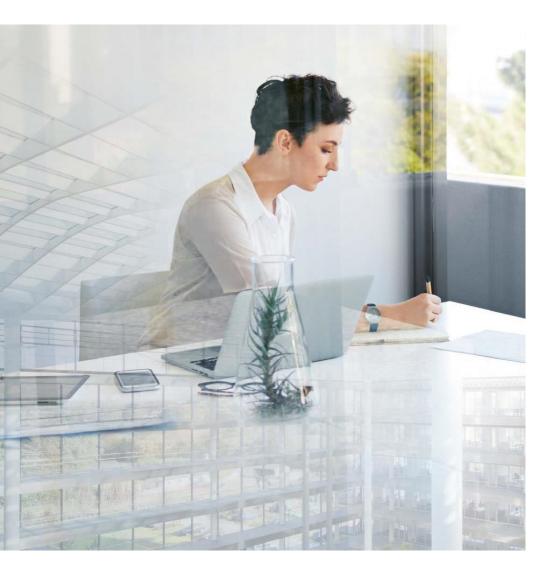
Capital Markets Day 2024

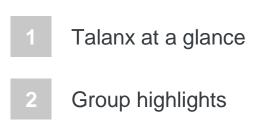
New financial mid-term targets











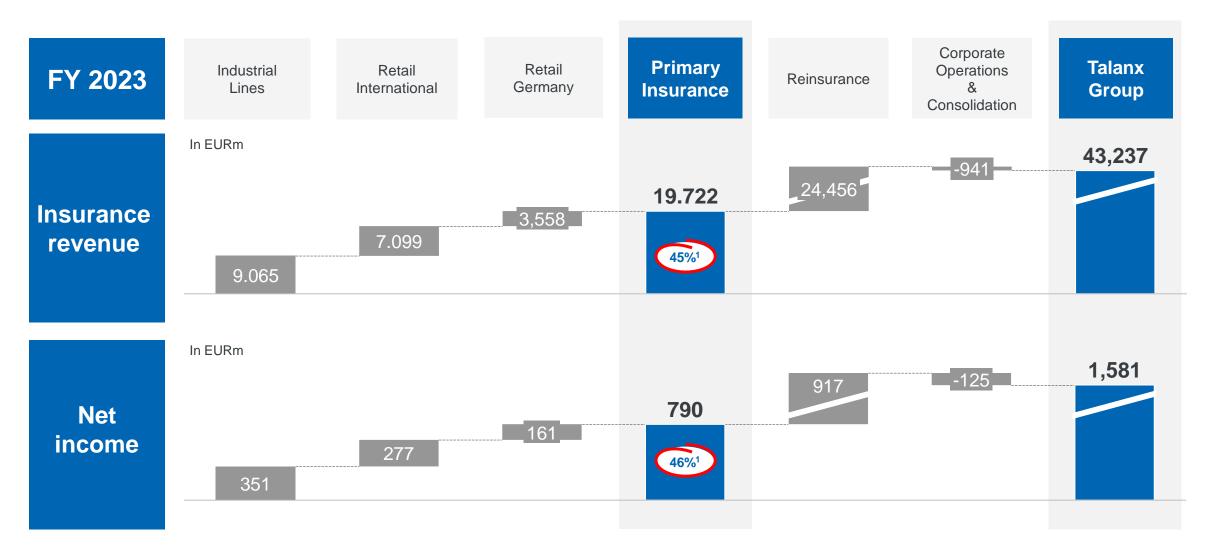


Group outlook



Appendix

5 Well diversified business portfolio with Primary Insurance contributing almost 50%



Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International

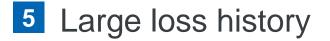
1 Percentages are calculated in percent of Group insurance revenue and net income respectively, adjusted for Corporate Operations and Consolidation

Talanx Primary Insurance and ReinsuranceContributions to net income

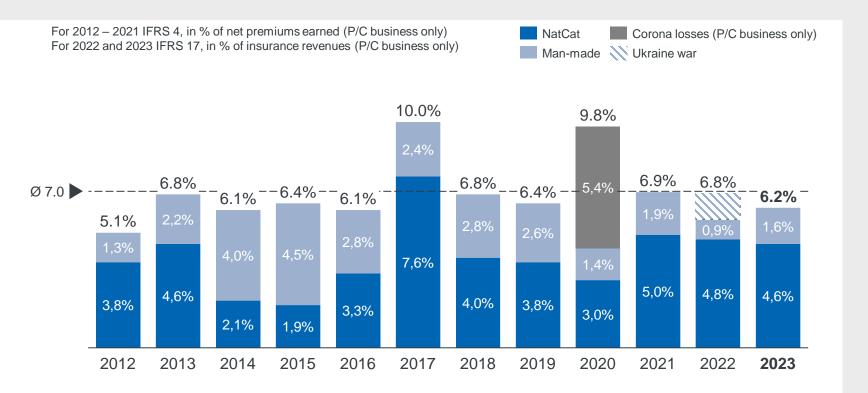
Net income attributable to Talanx AG shareholders, in EURm

		1	2	3	4				6	7	8
		Industrial Lines	Retail Germany	Retail International		mary ance	Reins	urance	Corporate Operations	Conso- lidations	Talanx Group
1	2018	-16	102	161	247	31%	540	69%	-80	-4	703
	2019	103	133	164	400	39%	619	61%	-97	1	923
IFRS 4	2020	47	119	160	326	42%	442	58%	-117	-3	648
	2021	143	161	189	493	45%	609	55%	-105	14	1,011
	2022	177	150	214	541	43%	707	57%	-95	19	1,172
IFRS 1	2023	351	161	277	789	46%	917	54%	-87	-38	1,581
Ļ	Q1 2024	104	43	120	267 🤇	47%	305	43%	-6	6	572

Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International. Percentages are calculated in percent of Group net income adjusted for Corporate Operations and Consolidation



Net large losses in relative terms

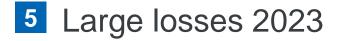


Large losses of EUR 2,167m slightly below budget (EUR 2,200m) despite higher NatCat losses (EUR +83m) and higher man-made losses (EUR +277m)

Top 3 largest NatCat losses:

- Italy storm / hail EUR 354m
- Türkiye earthquake EUR 315m
- Mexico hurricane "Otis" EUR 171m

Note: Definition "large loss": In excess of EUR 10m gross in either Primary Insurance or Reinsurance



Net Iosses in EURm, 2023 (2022)	Industrial Lines	Retail Germany	Retail International	∑ Primary Insurance	Reinsurance	Corporate Operations	Talanx Group
TOP 10 NatCat							
1. Storm and hail, Italy (July)	11.0		5.0	16.0	313.1	25.0	354.1
2. Earthquake, Türkiye (February)	18.1		7.5	25.6	270.1	19.2	314.9
3. Hurricane "Otis", USA / Mexico, (October)	7.2		5.8	13.0	142.2	15.7	170.9
4. Forest fires "Maui" Haiwaii, USA (August)					96.8		96.8
5. Earthquake, Morocco (September)					73.5		73.5
Cyclone "Gabrielle", New Zealand (February)	0.2			0.2	67.1		67.3
Storm "Lambert", Germany (June)	16.1	24.0		40.2	12.7	7.8	60.7
8. Flood "Auckland", New Zealand (January / February))				46.8		46.8
9. Heavy rain, Slovenia / Austria (August)	15.7			15.7	28.3		44.1
10. Storm and flood, Australia (December)	0.2			0.2	43.8		44.0
Sum NatCat (total ¹)	122.2 (270.4)	49.9 (36.2)	21.9 (8.5)	194.0 (315.0)	1,347.7 (1,205.1)	69.6 (8.3)	1,611.3 (1,528.5)
Property	166.7	20.0	13.2	199.9	197.6	37.5	435.0
Aviation	25.2			25.2	36.9		62.1
Transport	19.7			19.7	13.8	1.4	34.9
Credit					24.6		24.6
Sum other large losses	211.5 (74.5)	20.0 (10.0)	13.2 (8.6)	244.7 (93.1)	272.9 (169.7)	38.9 (17.3)	556.6 (280.0)
Russian war in Ukraine				(36.3)	(330.9)		(367.2)
Total large losses	333.7 (381.2)	69.9 (46.2)	35.1 (17.1)	438.8 (444.4)	1,620.5 (1,705.7)	108.5 (25.6)	2,167.9 (2,175.7)
Pro-rata large loss budget	365.0	45.0	15.0	425.0	1,725.0	50.0	2,200.0

Note: Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance. 1 In total 27 NatCat large losses at group level in 2023

Large loss detail Q1 2024

5 Large losses clearly below pro-rata budget

Net Iosses in EURm, Q1 2024 (Q1 2023)	Industrial Lines	Retail Germany	Retail International	∑ Primary Insurance	Reinsurance	Corporate Operations	Talanx Group
TOP 10 NatCat							
1. Earthquake, Japan (January)					25.0		25.0
2. Wildfire, Chile (February)			2.9	2.9	15.8	3.9	22.6
Sum NatCat (total)	0 (15.1)	0 (0)	2.9 (11.1)	2.9 (26.2)	40.8 (299.9)	3.9 (27.6)	47.6 (353.7)
Sum man-made	16.7 (19.1)	0 (0)	0 (8.5)	16.7 (27.6)	11.7 (34.0)	0 (3.5)	28.4 (65.1)
Total large losses ¹	16.7 (34.2)	0 (0)	2.9 (19.6)	19.6 (53.8)	52.4 (333.9)	3.9 (31.1)	75.9 (418.8)
Pro-rata large loss budget	106.9	11.3	6.8	125.0	378.4	17.5	520.9

Note: Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance.

1 Losses caused by the collapse of the Francis Scott Key Bridge (Baltimore) cannot yet be estimated and are therefore part of the booked but not yet utilised large loss budget. Taiwan earthquake was a Q2 2024 event.

5 Resiliency embedded in best estimate for P/C net claims reserves^{1,2}

In EURm

In % of net reserves

As of year end, undiscounted					
	2019	2020	2021	2022 ⁵	2023
Talanx Primary Group ³	738	1,020	1,221	1,161	1,542
Reinsurance (Hannover Re)	1,456	1,536	1,703	1,378	2,057
Talanx net ⁴	2,194	2,687	3,023	2,643	3,704

As of year end, undiscounted

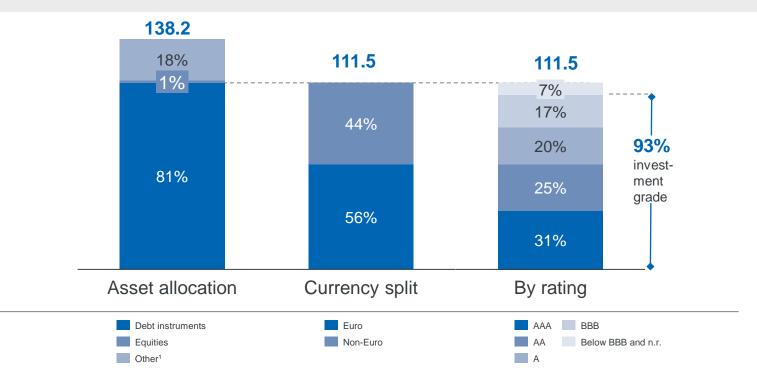
	2019	2020	2021	2022 ⁵	2023
Talanx Primary Group ³	6.2%	8.4%	8.8%	7.4%	8.8%
Reinsurance (Hannover Re)	5.6%	5.6%	5.2%	3.6%	5.0%
Talanx net⁴	5.8%	6.8%	6.5%	4.9%	6.3%

1 Resiliency embedded in best estimate defined as the difference between booked reserves (based on Talanx' own best estimates) and WTW analysis. WTW calculation based on data provided by Talanx. 2023 figures are based on IFRS 17 without considering discounting to enable comparability with IFRS 4 figures of previous years. | 2 Before taxes and minorities | 3 Talanx Primary Group, excluding Talanx AG | 4 Sum of Hannover Re, Talanx Primary Group, Talanx AG (not consolidated) 5 Excludes EUR 5m related to Hungarian entity which was deconsolidated in 2023 τalanx.

5 Unchanged low-beta strategy with high quality investment portfolio

Investments for own risk

As of 31 March 2024, in EURbn



More than 80% allocated to Fixed Income, of which 69% invested in government and covered bonds

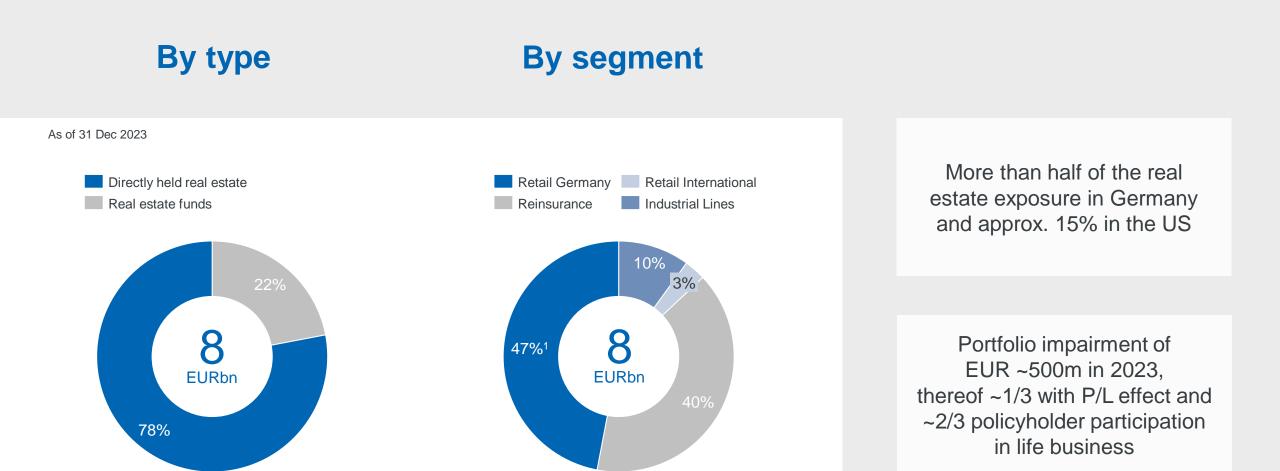
US real estate exposure: ~ EUR 1bn out of EUR 8bn total portfolio²

Reinvestment fixed-income yield of 4.7%, above 2023 average (4.6%)

Note: "Below BBB and n.r." includes non-rated bonds

1 Includes mainly private equity, real estate and infrastructure investments | 2 Excluding real estate for own use





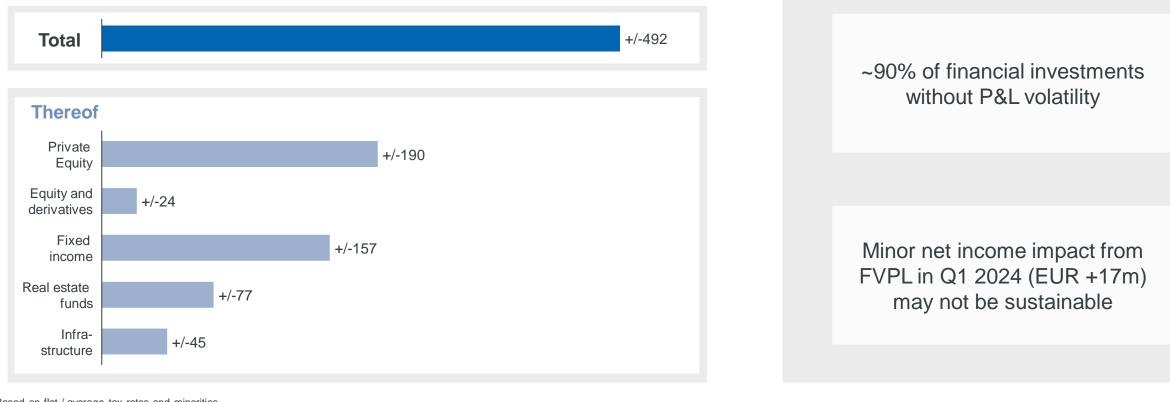
Note: Real estate portfolio without owner-occupied property 1 Thereof 97% Life, 3% P/C

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5 FVPL assets with minor impact on P&L so far

P&L impact of "+/-10% scenario"

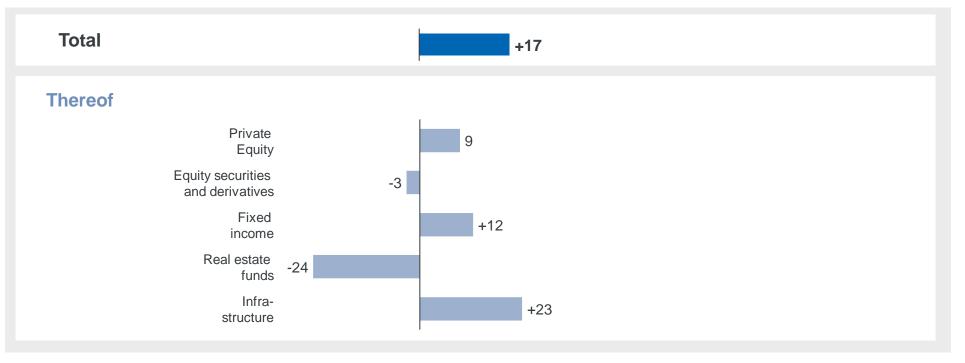
Shareholders view: Without Primary Life, after taxes and without minorities¹, as of 31 March 2024, in EURm



1 Based on flat / average tax rates and minorities

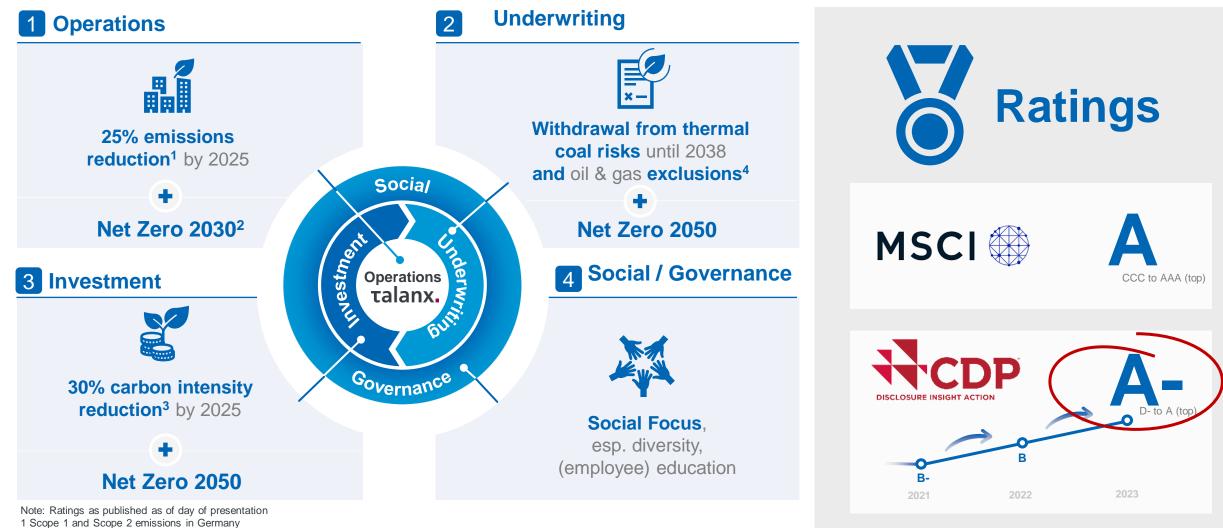
5 Fair value changes on FVPL assets in Q1 2024

Shareholder view: Without Primary Life, after taxes and without minorities¹, in EURm



1 Based on flat / average tax rates and minorities

5 Sustainability – Our commitments recognised by improving ratings



τalanx.

2 With compensation of residual emissions

3 30% reduction in the carbon intensity of the liquid portfolio by 2025 compared to the 2019 baseline

4 With effect from 1 July 2023





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5 Details on reserve review by WTW

(as per pages 9, 10, 13 and 35 of this presentation)

- WTW was separately engaged by Talanx AG and Hannover Rück SE to review certain parts of the undiscounted loss and loss adjustment expense reserve from the
 consolidated financial statements in accordance with IFRS as at each 31 December from 2019 to 2023. Life and health (re-)insurance business is excluded from the scope of
 this review..
- WTW's results referenced in this presentation are based on assumptions as to the future. It should be recognised that actual future claim experience is likely to deviate, perhaps
 materially, from WTW's estimates. This is because the ultimate liability for claims will be affected by future external events; for example, the likelihood of claimants bringing suit,
 the size of judicial awards, changes in standards of liability, and the attitudes of claimants towards the settlement of their claims.
- WTW's analysis does not anticipate any extraordinary changes to the legal, social, inflationary or economic environment, or to the interpretation of policy language, that might
 affect the cost, frequency, or future reporting of claims. In addition, WTW's estimates make no provision for potential future claims arising from causes not substantially
 recognised in the historical data (such as new types of mass torts or latent injuries, terrorist acts), except in so far as claims of these types are included incidentally in the
 reported claims and are implicitly developed.
- Sharp increases in inflation in many economies worldwide have resulted from rises in energy, food, component and raw material prices driven by wider economic effects of heightened geopolitical instability with increased possibilities of hitherto unexpected conflict escalation from the Russia-Ukraine and Israel-Gaza conflicts in combination with factors such as supply chain disruptions and labour shortages. Longer term implications for inflation remain uncertain. WTW's analysis makes no explicit allowance for extraordinary future effects that may result from the above factors or other emerging shocks on the projection results.
- In accordance with its scope, WTW's estimates are on the basis that all of Talanx AG's and Hannover Rück SE's reinsurance protection will be valid and collectable. Further liability may exist for any reinsurance that proves to be irrecoverable.
- WTW's estimates are in Euros based on the exchange rates provided by Talanx AG and Hannover Rück SE as at each 31 December evaluation date. However, a substantial
 proportion of the liabilities is denominated in foreign currencies. To the extent that the assets backing the reserves are not held in matching currencies, future changes in
 exchange rates may lead to significant exchange gains or losses.
- In its review, WTW has relied on audited and unaudited data and financial information supplied by Talanx AG, Hannover Rück SE and their respective subsidiaries, including
 information provided orally. WTW relied on the accuracy and completeness of this information without independent verification.
- WTW's analysis relies on data provided by Talanx as of each 31 December. The analysis may not reflect claim development or all information that became available after the valuation dates and the results, opinions and conclusions referenced herein may be rendered inaccurate by developments after the valuation dates.
- Except for any agreed responsibilities WTW may have to Talanx AG or Hannover Rück SE, WTW does not assume any responsibility and will not accept any liability to any third
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Source: WTW

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